

AGENDA TRANSMITTAL

MEETING DATE: July 26, 2016

CITY AGENDA ITEM: Placing a General Transactions and Use Tax Measure before the Voters:

- a. Council Adoption of Resolution No. 2016-__: Ordering the Submission to the Qualified Electors of the City of a One-Cent per Dollar (1.0%) Transactions and Use Tax for General Fund Purposes to be Consolidated with the General Municipal Election to be Held on Tuesday, November 8, 2016; Requesting that the County of Solano Consolidate the Election with the Established Election Date to be Held on November 8, 2016; and Directing the County Elections Department to Conduct the Election on the City's Behalf; and
- b. Council Adoption of Resolution No. 2016-__: Directing the City Attorney to Prepare an Impartial Analysis, Setting Priorities for Filing Written Arguments, and Providing for Rebuttal Arguments regarding the General Transactions and Use Tax Measure; and
- c. Council Adoption of Resolution No. 2016-__: Establishing the General Transactions and Use Tax Oversight Committee's Guidelines and Duties.

FISCAL IMPACT: It is estimated that the General Transactions and Use Tax would generate about \$1.8 million per year in general tax revenue to the City's General Fund.

BACKGROUND: On July 5, 2016, the City Council directed staff to draft the documents necessary to place a general tax measure before the voters on the November 8, 2016 ballot. (Please see **Attachment 1**.) That direction was given in response to overwhelming evidence that the City cannot sustain the desirable service levels without an ongoing general tax revenue increase. The voters can decide whether to address the shortfalls in that manner, or the City will need to significantly revise and retool the service levels that can be sustained with the current revenue stream.

STAFF REPORT: The City Council asked that certain additional information be provided with this staff report. This information includes the following:

- Provide the most current responses from the SWAY outreach effort. Only about 15 – 20 additional responses have been received since the last Council meeting. Those data are provided in **Attachment 2**.
- Ask Walmart to provide data on what proportion of its shoppers live outside of Suisun City. The City Manager has met with local Walmart staff and they are following up with their district managers to determine what they are comfortable releasing.

PREPARED BY:
REVIEWED BY:
APPROVED BY:

Ronald C. Anderson, Jr., Assistant City Manager
 Anthony R. Taylor, City Attorney
 Suzanne Bragdon, City Manager

- Provide total Sales Tax information to identify trends over the past several years. The table below lists total Sales Tax collections by line item for the most recent six years.

SALES TAX COLLECTIONS

<u>Line Items</u>	<u>FY 12</u> <u>Actual</u>	<u>FY 13</u> <u>Actual</u>	<u>FY 14</u> <u>Actual</u>	<u>FY 15</u> <u>Actual</u>	<u>FY 16</u> <u>Estimated</u>	<u>FY 17</u> <u>Recommend</u>
Sales Tax	\$ 792,360	\$ 992,867	\$ 808,646	\$ 824,732	\$ 1,384,500	\$ 1,612,300
ST In Lieu	\$ 171,066	\$ 317,171	\$ 424,760	\$ 167,760	\$ 311,800	\$ -
Pub Safety ST	<u>\$ 40,336</u>	<u>\$ 43,900</u>	<u>\$ 45,067</u>	<u>\$ 47,908</u>	<u>\$ 50,400</u>	<u>\$ 52,000</u>
TOTAL	<u>1,003,762</u>	<u>1,353,938</u>	<u>1,278,473</u>	<u>1,040,400</u>	<u>1,746,700</u>	<u>1,664,300</u>

Numerous anomalies occur from one year to the next that tend to make comparing trends difficult. Some of these include:

- The Sales Tax In Lieu figures are part of the Triple Flip used to pay off the money that the State borrowed to balance its budget. These funds are actually property tax revenues that the State stole from local government back in the early 1990's that it used to reimburse the City for diverting some of the City's current Sales Tax revenues to pay off its bonds. There is a lag built into these receipts which makes year-to-year comparisons complicated.
- A major retailer misreported its location, so the City received catch-up payments in various forms for several years. This means that earlier years reflect lower Sales Tax collections than they should have been and subsequent years appear higher than they should have been.
- Some businesses fail to make their quarterly payments on a timely basis, and so some years may be lower than they should be and the following year is higher than it should be.

Staff works with our consultant HdL to track these types of anomalies based on information supplied by the State Franchise Tax Board. HdL and the City may only view this information if it remains strictly confidential. Accordingly, the changes in the bottom line since FY 15 are not exclusively due to any one retailer.

In addition, it should be noted that HdL estimates that the tax measure would generate a net \$400,000 per year in use tax revenue (part of the \$1.8 million identified in the tax measure) for purchases that occur outside the City limits. These include new car sales, building and construction materials delivered into the City limits, business and industrial supplies delivered into the City limits, and adjustments of the use tax pool allocations.

TONIGHT'S ACTIONS

Pursuant to Council direction on July 5, 2016, the City Attorney and staff have prepared three resolutions to facilitate Council direction. These include the following:

- Placing the Measure on the Ballot.
- Authorizing Ballot Arguments.
- Establishing Oversight Committee Guidelines and Duties.

These resolutions are explained in more detail below:

Attachment 3 – Placing the Measure Before the Voters

This resolution would accomplish the following:

- Order the submission of the following measure to the voters:

To provide funding, that cannot be taken by the State, to maintain Suisun City services that make neighborhoods safer including: rapid 911 emergency response times, neighborhood police patrols, youth crime/gang prevention programs, fire prevention/protection, fixing potholes, maintaining City streets/streetlights, maintaining City parks/street trees, and other vital City services, shall Suisun City enact an ongoing one-cent (1%) sales tax, providing \$1,800,000 annually, with annual audits, citizens’ oversight, all funds spent locally in Suisun City?	YES
	NO

- Provide a copy of the Ordinance, which constitutes the complete text of the measure being placed before the voters.
- Request that the County consent to including the measure in the consolidated election.
- Direct the City Clerk to notice the election as provided in state law.
- Direct the City Clerk to immediately send certified copies of the resolution to the County if and when the measure is approved by the voters.

Attachment 4 – Authorizing Ballot Arguments

This resolution would accomplish the following:

- Authorize the City Attorney to prepare an impartial analysis of the ballot measure.
- Authorize councilmembers, individually or collectively, to file written ballot arguments.
- Authorize any Suisun City voter or association of Suisun City citizens to file written ballot arguments.
- Direct the City Clerk, as the City’s chief election official, to select the arguments and rebuttals for and against the measure to be printed and distributed to all voters.

Attachment 5 – Establishing Oversight Committee Guidelines and Duties

This resolution would accomplish the following:

- Establish the guidelines and duties as required by Subsection 3.14.220 of the Ordinance.
- Set the term at five (5) years.
- Outline the selection process for Council approval of the committee members.
- Identify what the duties of the committee are and what duties remain the Council’s responsibilities.

The three resolutions may be adopted in one motion by the City Council. Pursuant to the California Government Code, the City Council may only adopt the first resolution with a two-thirds majority vote, which means that at least four members must vote affirmatively.

RECOMMENDATION: It is recommended that the City Council adopt:

1. Resolution No. 2016-__: Ordering the Submission to the Qualified Electors of the City of a One-Cent per Dollar (1.0%) Transactions and Use Tax for General Fund Purposes to be Consolidated with the General Municipal Election to be Held on Tuesday, November 8, 2016; Requesting that the County of Solano Consolidate the Election with the Established Election Date to be Held on November 8, 2016; and Directing the County Elections Department to Conduct the Election on the City's Behalf; and
2. Resolution No. 2016-__: Directing the City Attorney to Prepare an Impartial Analysis, Setting Priorities for Filing Written Arguments, and Providing for Rebuttal Arguments regarding the General Transactions and Use Tax Measure; and
3. Resolution No. 2016-__: Establishing the General Transactions and Use Tax Oversight Committee's Guidelines and Duties.

ATTACHMENTS:

1. Staff Report from July 5, 2016, with attachments.
2. SWAY feedback response data.
3. Resolution No. 2016-__: Ordering the Submission to the Qualified Electors of the City of a One-Cent per Dollar (1.0%) Transactions and Use Tax for General Fund Purposes to be Consolidated with the General Municipal Election to be Held on Tuesday, November 8, 2016; Requesting that the County of Solano Consolidate the Election with the Established Election Date to be Held on November 8, 2016; and Directing the County Elections Department to Conduct the Election on the City's Behalf.
4. Resolution No. 2016-__: Directing the City Attorney to Prepare an Impartial Analysis, Setting Priorities for Filing Written Arguments, and Providing for Rebuttal Arguments regarding the General Transactions and Use Tax Measure.
5. Resolution No. 2016-__: Establishing the General Transactions and Use Tax Oversight Committee's Guidelines and Duties.

AGENDA TRANSMITTAL

MEETING DATE: July 5, 2016

CITY AGENDA ITEM: Discussion and Direction - Authorization to Initiate an Ordinance to Establish a Transactions and Use Tax for Consideration on the November 8, 2016, Ballot.

FISCAL IMPACT: None.

BACKGROUND: Like most cities through the State, Suisun City has been hit hard financially by the combination of the great recession, the State's dissolution of redevelopment and the continued erosion of taxes dedicated to the provision of local public services, such as law enforcement, fire protection, parks and general government services. While executing a multi-year strategy to use the proceeds from one-time sales of excess Twin Sisters land to bridge to the ongoing revenue stream of the Walmart development, the City reduced staffing by nearly 20%, reduced staff salaries and deferred all but the most critical maintenance and capital needs. If the bridging strategy was not implemented before Walmart came online in the spring of 2015, staffing and budgets would have been cut an additional 10%; the budgetary shortfall that the revenue from Walmart filled.

At the mid-year update presented to the Council in February 2016, a fourth year of status quo budgets was projected. With *status quo* budgets, we are able to cover costs of our current reduced level of services, but are unable to comprehensively address major unfunded needs, such as public safety staffing, fire equipment, road maintenance and related infrastructure repair, dredging, as well as resources to support business development and retention. Ultimately, status quo budgets are not sustainable, further eroding services year by year.

Given the significant changes that continue to evolve regarding issues of local control and how local governmental services are financed, matched with the City's ability to just get by year after year, Suisun City is at a critical "fork in the road" in terms of how we respond to these issues and ideally prosper under this "new normal." Hence the initiation of an 18-month strategic planning process that will take us through Fiscal Year 2017-18 budget. Attachment 1 includes the City Manager's Budget Message for FY 2016-17, which puts the City's financial picture into perspective.

During the mid-year update, Council directed staff to look at multiple revenue options, including updating the cost allocation plan, user fees, development impact fees, as well as the consideration of new tax revenues, such as an increase in the sales tax or the initiation of an utility users tax. To date, the Council has approved the Cost Allocation Plan, which was incorporated into the FY 2016-17 Budget. The updated User Fee Study and the Development Impact Fee Studies are approaching their final drafts, and will come before the Council for consideration this summer.

STAFF REPORT: This item before Council is not to decide whether or not to put a sales tax measure on the November ballot, but rather to direct staff to bring back an ordinance on July 26,

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APPROVED BY:

Suzanne Bragdon, City Manager

2016, for Council then to consider whether or not to proceed forward with a sales tax measure. Supporting information regarding this issue is contained throughout the balance of this report, including:

- Godbe Community Satisfaction Survey
- Community Engagement – SWAY - Have Your Stay, Suisun City
- Comparisons to Other Area Communities.

Godbe Community Satisfaction Survey

In Fall 2015, the City commissioned an independent scientific survey by Godbe Research to serve as the foundation for a community-wide discussion about the future of Suisun City. This third-party survey (the “Godbe Survey”) focused on the following research objectives:

- Perceptions of living in Suisun City.
- Satisfaction with key services and programs provided by the City.
- Awareness of the City’s financial situation.
- Identification of the most pressing problems facing the City.
- Perceptions of City responsibly managing taxpayer dollars.
- Support for potential local funding measures to maintain City services.
- Detailed analysis based on demographic considerations.

Among the key findings of the Godbe Survey (included as Attachment 2) were:

- 79% of respondents rate Suisun City as an excellent or good place to live, with 74% feeling the same about their particular neighborhood.
- 75.2% of respondents were somewhat or very satisfied with City services.
- Public safety was at the top of residents’ service priorities.
- Regarding the City’s financial situation, nearly 40% ranked it as excellent or good, while 30% said it was fair, and fully 22% were unsure or didn’t know.
- 63.4% supported a local sales tax measure, which was stated as

“To provide funding, that cannot be taken by the State, to maintain Suisun City services that make neighborhoods safer including:

- Rapid 911 emergency response times;
- Neighborhood police patrols;
- Youth crime and gang prevention programs;
- Fire prevention and protection;
- Fixing potholes;
- Maintaining city streets and street lights;
- Maintaining city parks and street trees; and
- Other vital city services;

Shall Suisun City enact an ongoing one cent (1%) sales tax, providing \$1.8 million dollars annually, with annual audits, citizens’ oversight, all funds spent locally in Suisun City?”

Community Engagement

With the Godbe Survey results in hand, the Council on March 22 authorized the first phase of the community engagement and empowerment campaign, which grew into “SWAY – Have Your Say, Suisun City.” The purpose of this outreach effort is to listen to residents, including their interests, concerns and priorities regarding the Suisun City’s future direction, while educating residents on the City’s financial position and related matters so they can make informed decisions about the future.

A critical question to consider: Is the City, in terms of the services we are able to provide, where we want to be? Or is there another way that we are able to sustain and build upon the progress Suisun City made since the late 1980s, before the State dismantled redevelopment, as we look forward into the 21st Century.

Guided by WBC, the SWAY campaign was launched to:

- LISTEN to the community (WBC uses the metaphor of being “rabbit ears”).
- Development of a communications strategy focusing on residents invested in Suisun City and community opinion leaders.
- Creation of a cohesive message to be used in all aspects of outreach effort in order to break through the chatter.
- Initiate efforts with a traditional town hall meeting to give residents a chance to interact directly with City officials about concerns, suggestions about City government, and potential measures – building from the Community Satisfaction Survey undertaken in November 2015.
- Train City staff on messaging and other communication techniques to improve engagement and communication with residents.
- Facilitate elected official and staff engagement with residents in smaller group settings (going where residents go!), including the creation by WBC of all necessary collateral materials.
- Development of new media outreach strategies (i.e., use of Ad Words, social media, email marketing, as well as a micro-website within the City’s existing site that includes a short, targeted questionnaire to further facilitate community input).
- Development of one to three targeted direct mailings detailing the past successes of the City and plans to strengthen the City in the future.
- Utilization of earned media outlets including press releases, editorials, stories and interviews; includes media training for City staff as necessary.

To achieve these objectives, the City:

- Created a sub-website (sway.suisun.com) to serve as the touchstone for the campaign.
- Created an online survey via Survey Monkey available via the website and by email link.

- Created text survey via Trumphia to collect input via simple mobile surveys.
- Held a town hall meeting to collect direct input.
- Utilized social media outlets as an outreach and engagement tool.
- Created a short return postcard survey.
- Staffed an outreach booth at the July 4th Independence Day Spectacular event.
- Presented to non-profit organizations including the Fairfield Chamber of Commerce, Lions Club and Fairfield-Suisun Rotary Club.
- Scheduled upcoming presentations with Mount Calvary Baptist Church.
- Contacted Neighborhood Watch Block Captains about setting set up individual neighborhood meetings upon request.

Attachment 3 includes a narrative summary the need for outreach and engagement, and the type of feedback the City wants from its residents.

Community Engagement Metrics

The community involvement to date through the SWAY outreach effort has exceeded expectations. At the Town Hall meeting, more than 100 members of the community came to participate. Nearly 3,000 post cards have been distributed at various locations throughout the community, including City Hall, other public facilities, KROC, the library and local restaurants. This is in addition to the formal mailing of information to “influentials” in the community, as well as our expanded social media efforts.

Attachment 4 provides metrics on the effectiveness of this outreach effort. As reported to the Council during the public hearing on the FY 2016-17 budget, we are pushing to increase the feedback to the various informal surveys and questionnaires. Even though this is an area we want to increase our efforts, the feedback through these surveys still far exceeds the number of participants we have had during any other similar process, most notably in 2014 when we had just over 30 residents attend a community workshop and fill out a short survey.

SWAY Survey and Questionnaire Results

Three informal surveys have been used to gain additional insights from City residents through the SWAY process with 158 total responses. They are:

- An online survey (“What’s Important to You?”) asking participants to rank a series of services on a 1-5 scale. (85 respondents)
- A 1-question survey distributed at the Town Hall Meeting asking participants which services they’d want to protect from further reductions. (44 respondents)
- A 1-question postcard survey that repeats the service reduction ranking, but adds in an economic development option. (29 respondents)

An additional 1-question survey will be conducted during the July 4th Independence Day Spectacular event.

Staff utilized the online tool Survey Monkey to collect and analyze the responses using a weighted average approach similar to that used by Godbe when reporting on its survey findings.

The results – summarized in the tables below - show that input from the informal surveys closely mirrors the Godbe Survey results, as well as the survey completed during the budget process back in the spring of 2014, with residents highly valuing public safety and neighborhood support services.

What's Important Survey Summary	
Scoring - 1 = least important; 5 = most important	
Topic	Average Score
Reducing Crime	4.57
Maintaining neighborhood police patrols	4.42
Maintaining street lights	4.35
Improving rapid 911 response times	4.21
Youth crime prevention	4.19
Repairing potholes & city streets	4.18
Maintaining parks	4.17
Revitalizing neighborhoods	4.17
Attracting new businesses	4.14
Maintaining Neighborhood Watch programs	4.08
Maintaining the waterfront & marina	4.06
Encouraging more stores, restaurants, theaters	4.02

Town Hall & Postcard Summary		
Scoring - 1 = least important; 5 = most important		
Topic	Town Hall Ave. Score	Postcard Ave. Score
Preventing cuts to police & fire	4.71	4.07
Preventing cuts to road & sidewalk repair	3.76	3.79
Preventing cuts to youth programs	3.65	4.17
Preventing cuts to senior citizen programs	3.45	3.25
Increasing programs to attract new businesses		4.31

Attachment 5 provides the detailed outcomes from these three surveys as of June 29, 2016.

Suisun City’s Financial Position

One piece of information that was a little disconcerting from the Godbe Survey was the fact that the majority of survey participants felt that the City’s financial situation was good or very good, despite the massive cuts and reductions that have been taking during the recession and shortly thereafter. Therefore, one part of the SWAY outreach is to educate our residents on our financial situation.

One tool, which has resonated with residents during this outreach effort, is data regarding the amount of revenue available to Suisun City as compared with neighboring cities. This comparison is summarized in the infographic below. The table below the graphic shows specific information by type of tax and total taxes, as well as total revenue per capita.



PER CAPITA TAX REVENUES AND TOTAL REVENUES – FY 2013-14								
Key Indicator	Benicia	Fairfield	Vacaville	Vallejo	Dixon	Rio Vista	All CA Cities	Suisun City
Property Tax	\$ 544.92	\$ 213.64	\$ 227.74	\$ 188.19	\$ 238.82	\$ 225.49	\$ 306.02	\$ 105.41
Sales & Use Tax	\$ 224.37	\$ 328.49	\$ 234.47	\$ 109.98	\$ 259.85	\$ 200.17	\$ 180.23	\$ 43.43
TOT	\$ 14.12	\$ 26.41	\$ 15.99	\$ 12.57	\$ 16.49	\$ 1.88	\$ 58.46	\$ 9.06
Utility Users Tax	\$ 174.61	\$ 34.14	\$ 33.52	\$ 104.00	\$ -	\$ -	\$ 59.87	\$ -
All Other Taxes	\$ 116.85	\$ 200.85	\$ 256.73	\$ 197.60	\$ 97.99	\$ 65.34	\$ 187.38	\$ 97.26
TOTAL TAXES	<u>\$ 1,074.87</u>	<u>\$ 803.53</u>	<u>\$ 768.45</u>	<u>\$ 612.34</u>	<u>\$ 613.15</u>	<u>\$ 492.88</u>	<u>\$ 791.96</u>	<u>\$ 255.16</u>
TOTAL REVENUE (includes taxes)	<u>\$1,928.21</u>	<u>\$1,576.29</u>	<u>\$2,223.88</u>	<u>\$1,689.67</u>	<u>\$1,184.40</u>	<u>\$1,829.74</u>	<u>\$2,208.13</u>	<u>\$ 652.04</u>

Source: State Controller’s Annual Cities Report

Looking at both Total Revenues Per Capita and Taxes Per Capita, Suisun City falls well below other Solano County cities and the Statewide Average of All California Cities. As a bedroom community, without the Solano Town Center or the Vacaville Premium Outlets, this is not surprising. Other factors include the fact that most of the other cities in Solano County have a utility users tax, which Suisun City does not. Benicia also realizes revenue from the Valero Refinery.

Comparative Local Sales Taxes

Another factor impacting the comparative per capita figures is what the sales tax rates actually are in the different communities. What consumers see as the sales tax on their receipt can actually be a compilation of several taxes from different taxing entities: the State, the County and the City. The chart below summarizes the sales taxes charged by other cities in Solano County, and communities used for compensation comparative purposes per Council resolution.

SALES TAX RATES BY CITY				
City	Base Rate (Statewide)	Countywide Tax	City Tax	Total
San Pablo	7.500%	1.000%	0.750%	9.250%
Davis	7.500%	0.000%	1.500%	9.000%
Hercules	7.500%	1.000%	0.500%	9.000%
Woodland	7.500%	0.000%	1.250%	8.750%
Benicia	7.500%	0.125%	1.000%	8.625%
Fairfield	7.500%	0.125%	1.000%	8.625%
Vallejo	7.500%	0.125%	1.000%	8.625%
Rio Vista	7.500%	0.125%	0.750%	8.375%
American Canyon	7.500%	0.500%	0.000%	8.000%
West Sacramento	7.500%	0.000%	0.500%	8.000%
Vacaville	7.500%	0.125%	0.25% *	7.875%
Dixon	7.500%	0.125%	0.000%	7.625%
Suisun City	7.500%	0.125%	0.000%	7.625%

* Vacaville considering increase to 0.75% in November 2016; Source: California State Board of Equalization.

As mentioned earlier, the Godbe Survey sought input on whether respondents would support a 1% local sales tax measure to provide the City with approximately \$1.8 million annually - a funding source for local services that could not be taken by the State. Such a general tax measure would require a 50% plus one vote majority to pass. The Godbe Survey found 63.4% support as measured prior to any of the SWAY campaign’s education efforts.

Unmet Needs and Priorities if Additional Revenues Were Available

During the hearings for the adoption of the FY 2016-17 Budget, unmet funding needs were discussed in some detail. The following tables summarize community needs for which there is no funding available.

UNMET SHORT- & MID-TERM CAPITAL & RESOURCE NEEDS		
Annual Needs	Annual street maintenance & repair	\$1,000,000(a)
	Annual building maintenance & repair	\$40,000
	Selective restoration of frozen positions	\$800K to \$1,400,000
Short-Term (1 to 2 Years)	Deferred building maintenance and repair	\$550,000
	Replacement Playground Equipment	\$200,000
	Dredging shortfall	\$700,000
	Shortfall, 20% Emergency Reserve	\$350,000
	Addressing succession planning for 2 or 3 Execs	TBD
Mid-Term (3 to 5 Years)	New Police communications system	\$400,000
	New Fire communications system	\$400,000
	New Accounting/budget/payroll/HR/UBC system	\$350,000
	Brush Engine Type 4 and Command SUV	\$220,000
	Unfunded liability GF, leave balances (retirees; partially offset by salary savings)	\$480,000
<p><i>Note: This list is meant to be illustrative, not exhaustive. Likewise, grants do come around to address a myriad of needs – they just aren't “confirmable” for long-range planning purposes. (a) Supplemented by grant funding.</i></p>		

During the June 21st budget hearing, the Department Heads identified priorities in staffing to provide improved levels of service consistent with the priorities described by community residents ***IF ADDITIONAL REVENUES WERE AVAILABLE***. These are presented on the following page.

FUNDING PRIORITIES AS NEW REVENUES BECOME AVAILABLE	
Ongoing Staffing – Part 1	Cost
Police Officer	\$ 107,800
Police Detective	\$ 107,800
Public Safety Dispatcher I/II-II	\$ 75,700
Administrative Fire Captain	\$ 86,300
PW Maintenance Worker I/II-II	\$ 64,100
PW Maintenance Worker I/II-II	\$ 64,100
Engineering Technician	\$ 86,800
Economic Development Specialist	\$ 86,800
HR/Admin Support Specialist	\$ 86,800
Community Services Officer I/II-II	<u>\$ 63,400</u>
PART ONE SUBTOTAL	<u>\$ 829,600</u>
Infrastructure, Facilities and Equipment – Part 2	Cost
Dredging contribution (\$600K included FY2016-17)	\$ 700,000
Local street rehabilitation (ongoing)	\$1,000,000
Recreation Supervisor (pending new Director’s assessment.)	\$ 77,500
Upgrade Public Safety Communications	\$ 373,000
Integrated Business Mgmt System	\$ 273,000
City Hall refurbishment	<u>\$ 173,000</u>
PART TWO SUBTOTAL	<u>\$2,596,500</u>
TOTAL	<u>\$3,426,100</u>

In Attachment 1, the Budget Message for the FY 2016-17 Budget includes a discussion of how these positions translate into services to the public that are closer to what we were able to provide prior to the recession and loss of redevelopment. Importantly, this roughly \$800,000 of ongoing

monies for increased service levels, \$1,000,000 for roads and another \$1.6 million for one-time needs does not address all of the outstanding demands that the City is facing – but it is a start to address the more critical issues facing the community.

Transportation Tax Measures – Historical Support/Otherwise by Suisun City

One last piece of information requested by Council as part of this discussion is how the City has voted over time on transportation tax measures. The chart below summarizes the vote counts; Attachment 6 provides the Statements of the Vote issued by the Solano County Registrar of Voters as it relates to Suisun City voters.

Suisun City Election Results				
Countywide Transportation Sales Tax Measures				
Measure	Election	Voter Turnout	Yes	No
Measure E	Nov. 2002	46.3%	2,995	1,703
Measure A	Nov. 2004	72.2%	6,014	2,556
Measure H	June 2006	36.1%	1,785	1,693
Measure H	June 2016	42.6%	2,383	3,112

Source: Solano County Registrar of Voters

Generally, Suisun City voters have supported these transportation measures every time they have been brought forward except for the recent measure placed on the June 2016 ballot.

Election Schedule

The put a local sales tax measure on the ballot, the Council must pass by a two-thirds vote a resolution putting an ordinance before City voters on the November 8, 2016, ballot and a resolution requesting the election be consolidated with the general election. The ballot measure language and supporting resolutions need to be submitted to the Solano County Registrar of Voters by August 12, 2016.

If the City Manager is directed to proceed, the appropriate resolutions and the ordinance will be drafted and presented for final Council consideration at its July 26 meeting.

STAFF RECOMMENDATION: It is recommended that the City Council provide direction to the City Manager on initiating an ordinance to be placed before City voters at the November 8, 2016 election.

ATTACHMENTS:

1. Attachment 1 – FY 2016-17 Budget City Manager’s Message
2. Attachment 2 – Godbe Survey Results
3. Attachment 3 – SWAY Narrative from Website

4. Attachment 4 – Outreach Metrics
5. Attachment 5 – SWAY Campaign Survey Results
6. Attachment 6 – Solano County Registrar of Voters Statements of the Vote

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CITY COUNCIL
Pedro "Pete" Sanchez, Mayor
Lori Wilson, Mayor ProTem
Jane Day
Mike Hudson
Michael Segala



CITY OF SUISUN CITY

701 Civic Center Blvd.
Suisun City, California 94585

Incorporated October 9, 1868

June 21, 2016

Subject: City Manager's Budget Message for FY 2016-17

Honorable Mayor and Members of the City Council:

On June 2, 2016, we had one of the most engaged, involved discussions with our residents that I have seen in over ten years. Over 100 residents came out to share what's on their minds about their community. The first major engagement of the **SWAY Have Your Say** outreach effort since we learned that 38.9% of participants in a community satisfaction survey believe that Suisun City's financial situation is excellent or good. In comparison, only 9.1% believe it is poor or very poor.

And that's after we've been hit with 20% staffing reductions since the recession, and growing unfunded capital and infrastructure needs in the tens of millions of dollars. As presented in budget discussions over the past five to six years.

In modern history, Suisun City has always done more with less. Essentially a bedroom community, with roughly a 70% leakage of sales tax to neighboring Fairfield, Vacaville and surrounding areas, Suisun City has both limited and limiting development opportunities. Especially without the resource of redevelopment as a financing tool. (Not to mention other State takeaways.)

And it's been acutely more challenging since the recession, steep drop in property values and State takeaways of redevelopment, gas tax and other revenues.

As compared to other cities in Solano County, Suisun City receives \$652/per person in total revenue to provide services to our residents, as defined by the State Controller's Office. The Statewide average is \$2,208/per capita.

In Solano County, total revenues per capita - excluding Suisun City at \$652 - range from \$1,184 in Dixon to \$2,224 in Vacaville. All figures are as of 2014.

DOING MORE WITH LESS

Those are the numbers. The realities we work within. But what does this look like? Feel like, to the public in general? Consider this:

Police.

One Sergeant and two officers is the normal staffing at any given time to cover the city and respond to 26,129 calls for service (calendar year data, 2015.) *Three. Not ten, as we've heard from some residents when asked "How many officers do you think...?"*

Fire.

Three paid sworn staff. A Fire Chief and two Administrative Fire Captains. Supported by a compliment of nearly 40 volunteers. *Staffing one piece of equipment – sometimes two - 24/7 while handling 2,173 calls for service during calendar year 2015. Of which 75% are Rescue and Emergency Medical.*

Street Maintenance.

One Supervisor and three maintenance staff (includes one temporary position.) Maintain 74 miles of streets, curbs, gutters and sidewalks. *Same crew replaces streetlights, clears channels, unclogs storm drain outlets, maintains city-responsible water and sewer lines and everything else we ask of them. Think homeless camps, unidentifiable shopping carts, code enforcement support.*

Landscape Maintenance.

One Senior Maintenance Worker and three Maintenance Workers. *Graffiti removal, trash pickup, weed abatement, site prep and cleanup for special events, plus maintenance of six parks, the downtown promenade and surrounding green spaces.*

Economic Development. Building. Dispatch. Recreation. Community Services. Administration.

There are similar stories in every department and division throughout the city. It couldn't be any other way after cutting staff by 20% since the recession and State takeaway of redevelopment.

IT'S NOT 1988

We are a special community. Now. With great "bones". So different from 1988 when we were voted the worst community in the entire Bay Area.

Today, one of the more desirable and relatively affordable communities in the Bay Area. We have a waterfront and marina. A full-service Train Depot that supports over 30 stops a day. Two relatively new school campuses and a new library. \$22 million Salvation Army KROC Center. Revived Harbor Theater, Lawler House Gallery, History Museum, and the reconstituted Suisun International Baseball at Lambrecht Sports Complex. And a diversity of restaurant choices, all within walking distance of each other, at The Waterfront District.

We are proud of Suisun City's history and heritage, and all work hard with the resources available to us. From Council through management and supervisory staff, to office, field and maintenance staff. Responding to and addressing the most pressing issues. Working tirelessly when development opportunities come our way in efforts to expand our limited tax base. (Suisun City was recognized by Walmart as the best of the best to work with through the development process.) Receiving sincere appreciation and thanks from those served during their most vulnerable times. Police, fire, dispatch, code enforcement, senior services. A smiling face at the counter. Virtually every operation in the City.

BUT WE ALSO HEAR CONCERNS

Concerns about response time to less than priority calls.

Homelessness. The general appearance of the city.

Why we can't make development work on property requiring infrastructure investments by "filling the gap" as "we used to do." Like when we had redevelopment financing tools. On "B sites" competing with "A sites" in neighboring communities on the I-80 corridor.

Potholes. Crumbling roads. Roller-coaster roads.

Three week+ turnaround time to replace streetlights.

Speed demons. Donut-makers. Red light runners.

Enforcement. In the marina. In my neighbor's yard. Stop property value robbers.

Drug dealers. Drug houses. Do something!

Deteriorating parks covered by a MAD (Maintenance Assessment District) that lack an annual inflator to keep up with inflation. Or worse, Districts that have neighborhood homes that don't contribute to the MAD.

A "temporary" asphalt sidewalk that's been that way for longer than "temporary."

THE QUANDRY

Since the massive cuts and reduction of staff positions by 20%, the City's budget has been generally status quo – meaning that resources, though growing to some extent, are generally just keeping up with inflation. They aren't growing to the extent that we are able to refill the cuts made to address the impacts of the recession or loss of redevelopment.

At first, "status quo" was a good thing. Something to celebrate because the drastic hemorrhaging had stopped. No more staff reductions, translating to no more service reductions.

But as the pattern continues, we lose ground. As economic activity grows, workload grows – but we aren't in a position to restore cuts. So resources to serve those needs remain the same. And service levels start declining. Again.

At the same time, maintenance demands on streets, sidewalks, facilities, the marina, storm drains continue to be addressed, for the most part, with short-term (and less expensive) measures. The Band-Aid Approach.

18-MONTH STRATEGIC PLANNING PROCESS

Given this trend, along with the results of the Community Satisfaction Survey undertaken in November 2015, it was recommended during the mid-year update that we embark on an 18-month strategic planning process. The goal: Fully develop what future trends look like under the "new normal" cities are operating under, and develop a sustainable operating and financial plan that links services to these trends.

Given the City's limited tax base, which translates to the meager \$652 annually/per resident to provide police, fire emergency medical, maintenance, development, building, recreation, finance and, among others, administrative services, the strategic planning process includes consideration of placing a 1% sales tax measure on the November 2016 ballot.

Additionally, Council directed staff to look at all other revenue opportunities short of new taxes. These involve updating our cost allocation plan (completed), user fees (close to completion), development impact fees (underway), and projecting both one-time and ongoing revenue sources from short- and long-term new development opportunities.

THE FORK IN THE ROAD

From October to December 2016, we'll have a better handle on future revenues to address short- and long-term needs. The Governor and State Legislature are working on strategies to address road maintenance and related infrastructure needs, as well as growing housing demands. By the end of the calendar year, if not before, we'll have some sense of success or failure.

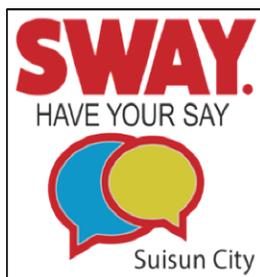
We will likewise know whether there is support locally for a 1% increase in the sales tax to solely meet Suisun City needs, as well as the revenue impact of council-approved adjustments to user fees and charges, which are currently under study.

There are a handful of development opportunities under discussion at this time, including Main Street West, which is finally moving again after being stalled in legal action with the State Department of Finance. By the end of the year, we will have a better ability to project what development is truly moving forward, over what timeframe, and what revenue will be generated.

The "fork in the road" is that by the end of the year, we will either have these or some combination of these additional resources to plan with, or we won't. The services we will be able to program into the strategic plan will be based on projections of available resources.

SWAY. HAVE YOUR SAY

Faced with the "new normal" of what services California Cities can and can no longer deliver to their communities, engagement with our residents and businesses is critical. Community building is about creating that sense of place for those that live, work, play, retire and, in our case, visit Suisun City. Our Hometown. Engagement, listening, sharing of ideas is key.



Recognizing the challenge of getting the attention of residents that are commuting, bombarded by information during an unusually crazy political season, and just plain busy with everyday living, the Council approved contracting with an outside communications consultant to help get our residents engaged. Experimenting with multiple social media platforms, traditional mail, a photo contest, multiple questionnaires, data sharing and more, the "SWAY, HAVE YOUR SAY" outreach effort was born. The current contract with WBCcommunications continues through the first week of July.

The Town Hall meeting held on June 2nd was the first milestone of the outreach effort. And as already mentioned, exceeded expectations. Both in terms of the number of participants and quality of the discussion. And while we saw many, many new faces that we do not see in this type of public forum, with representation across the community, we still need to work on outreach efforts to all segments of Suisun City including age, ethnicity and gender.

*Our goal for SWAY is to help residents and businesses guide (aka. SWAY) Suisun City's future. To understand the stressors that Suisun City works under and to appreciate better the services we do provide given limited funding.
A sustainable future for Suisun City, living within our means.*

BUDGET RECAP: THE ESSENTIALS

With the above as background for framing the proposed FY 2016-17 budget, there are four areas I want to address in this year's budget message: (1) General Fund reserves and structural analysis; (2) Significant budget adjustments proposed by department; (3) Significant unfunded needs; and (4) a prioritization of staffing and resource investment that would support operational sustainability, and allow, in turn, revenue growth from a growing economy and future development to go toward improving the desirability of Suisun City versus plugging holes in essential service and maintenance needs.

1. PROPOSED GENERAL FUND RESERVES AND STRUCTURAL ANALYSIS

GF Reserves

The City has a longstanding policy of maintaining a General Fund emergency reserve of 20%. The proposed budget drops a little below this target, with a GF Reserve of \$1.9 million or 16.93%. A 20% reserve would be roughly \$2.25 million or \$350,000 more than the \$1.9 million proposed. With dredging of the marina, the supporting work to prepare Pierce Island to receive more spoils and the associated permits to undertake this work over the next two years, \$600,000 one-time money has been allocated to the Dredging Fund. Based on current estimates, a shortfall of roughly \$700,000 remains after this infusion of money, which is anticipated to be needed in FY 2017-18.

For those cities in Solano County that have an emergency reserve policy, the policy is generally 20%. Only Rio Vista has an adopted policy of less (i.e., 10%). Dixon and Vallejo do not have adopted policies, but their budgeted reserves for FY 2015-16 are 14.4% and 19.0%, respectively. Vacaville and Fairfield, with adopted policies of 20%, have budgeted reserves of 24.5% and 26.0%, respectively.

FY 2016 GENERAL FUND CONTINGENCY RESERVE SURVEY

CITY	Policy Percent	Budget Percent	NOTES
<u>Solano County Cities</u>			
Vacaville	20.0%	24.5%	Preferred range is 16% to 25%.
Vallejo	N/A	14.4%	
Fairfield	20.0%	26.0%	
Rio Vista	10.0%	10.0%	
Benicia	20.0%	19.9%	
Dixon	N/A	19.0%	

Structural Analysis

The structural analysis compares ongoing revenues against ongoing expenditures. For FY 2016-17, ongoing revenues are projected to fall short of ongoing expenditures by approximately \$175,100 resulting in a structural deficit. A factor contributing to this imbalance is the repayment of money to the State Department of Finance of \$193,000 per year for ten years. Accordingly, no new positions or restoration of frozen permanent fulltime positions has been proposed in the General Fund for FY 2016-17.

IMPORTANT: The structural deficit of roughly \$175,000 does not mean that the budget is out of balance, as additional one-time resources (nearly \$1.1 million) are available to balance the General Fund budget. But the City cannot sustain a budget strategy that spends more than we receive, especially on ongoing things, over the long term.

2. PROPOSED SERVICE AND STAFFING ADJUSTMENTS

Given the priorities and concerns raised by residents during the community satisfaction survey, and Council's interests, minor adjustments have been made to each departmental budget to respond to and help alleviate, as best we can at this point in time, the underlying organizational issues. Additionally, ***nearly \$195,000 annually, for ten years***, is programmed to go to the State DOF tied to our dispute with the State over money owed to the city from the former redevelopment agency.

Police – Overfill Police Officer

The police department currently has two frozen sworn positions: A police officer and one of two detectives. Given that the proposed budget is operating at a structural deficit, it is not recommended that either of these positions be unfrozen at this time as they represent an ongoing cost. However, as a one-time cost, it is proposed that the frozen police officer position be overfilled as a way of mitigating the impacts of high turnover that the Department has been experiencing since the economy began to recover. Last year alone, we were maxed out in the number of officers that were able to serve as FTO's to new incoming officers. A sergeant even had to assume this responsibility for a short period of time on top of supervising a shift. By overfilling one officer, this gives us more cushion not only FTO training for new officers, but coverage for general training, injuries, and unplanned leaves of absence.

Police - Add Grant-Funded School Safety Training Officer

As a grant-funded position, this staffing addition would not impact the General Fund, while addressing a need tied to traffic and pedestrian safety around schools, while riding bikes and living by railroad tracks. This would be a two-year Safe Routes to School grant. The individual, that initially filled this grant-funded position when it was first created a number of years ago, is now a Police Officer in the Suisun City PD.

Fire – Funding for Fire Engine (No. 2)

Aging fire apparatus is one of the most significant challenges that the fire department has, followed by attracting volunteers during the day when the economy is strong; more people with jobs means fewer people able to volunteer. The table below provides information on current vehicles. The proposed budget includes \$350,000 from the vehicle replacement fund and another \$50,000 from the General

Fund for financing of a new engine. This purchase will replace our 1998 engine. While initially proposed that these fund would go toward a 2nd new fire engine (our first was just delivered), other options and alternatives have been identified and will be further explored as part of the Strategic Planning process.

FIRE APPARATUS STATUS

Model Year	Manufacturer/ Vehicle Description	Miles	Estimated Replacement Cost
1998	Pierce/Type 1 Engine <i>Frontline</i>	117,195	\$ 550,000
1999	Pierce/Type 1 Engine <i>Currently in reserve</i>	87,852	\$ 575,000
2016	Hytech Spartan/Type 1 Engine <i>Frontline</i>	2,100	\$ 750,000
2007	Ferrara/Ladder Truck <i>Frontline</i>	24,673	\$ 1,200,000
2004	Ford 550/Brush Engine <i>Frontline</i>	28,035	\$ 150,000

One option, for example, may be to purchase a brush engine with enhanced pumping capacity to meet ISO standards. Given that 75% of our calls for service are emergency medical services, use of this type of vehicle could reduce the wear and tear on our more expensive engines and ladder truck and extend their life. It could also provide additional time, ideally tied to new development in the City’s eastern sphere of influence, before a second engine would need to be purchased.

Development Services – Economic Development Resources

One-time seed money in the amount of \$50,000 is included in the budget for economic development activities. Of this amount, \$20,000 is included for a site development and marketing plan for the 30-acre parcel. This investment builds upon the recommendations generated from the “Moving Solano Forward – Phase II” project that is being undertaken countywide.

From a staffing perspective, the Development Services Director’s time spent on budget development and monitoring has been transferred to the Management Analyst in Administrative Services. This transition, along with 20% of time from an administrative staff position, provides dedicated staff time to this important function.

Development Services – Housing Authority

Due to the enormous fiscal stress on the Housing Authority, one Housing Specialist will be assigned to activities outside the Housing Authority fund on a temporary basis. These activities include support for: Economic Development, City Manager/City Clerk/Human Resources, and Police administration/ community outreach; areas that have been severely stressed from staff reductions.

The challenges that the Housing Authority faces are common to other jurisdictions within the county. As the economy heats up and the demand for housing increases, rents also increase. This, coupled with the fact that many apartment complexes are no longer interested in accepting Section 8 vouchers, those qualifying for Section 8 housing are not able to find places to rent. Funding to the Housing Authority is based on vouchers used/placement of Section 8 housing clients. Roughly 20% to 25% of vouchers administered by the Authority are unused. This means the revenues we receive from the Federal Government are likewise reduced.

The City of Fairfield is experiencing similar trends. Therefore, staff is in discussions with Fairfield regarding the potential for sharing costs. We anticipate having a more permanent solution to this challenge at the mid-year.

Public Works – Underfill of Public Works Supervisor with Maintenance Worker

The vacant Public Works Supervisor position is proposed to be underfilled as part of the Public Works & Building Director/City Engineer’s assessment of immediate needs in the maintenance area. This adjustment likewise assists with shortfalls in the Gas Tax Fund and MADs.

Public Works – Building, Increase in Counter Staff by 20%

The reallocation of the Housing Specialist, as discussed above, provides the additional administrative support in the City Manager/City Clerk/Human Resources program areas that was being provided by the Administrative Assistant/Building. Therefore, the Administrative Assistant/Building will be dedicated 100% to the processing of building permits at the front counter of Public Works/Building.

Public Works – Gas Tax Reduction by 30%

State Gas Tax revenues have been reduced by 30%. This reduction results in a drop in Gas Tax revenue to roughly \$600,000, which is not enough to cover the hours and supplies previously dedicated to street and sidewalk maintenance and repair. The resulting impact is that \$97,000 is available for maintenance of street, curb, gutters and sidewalk. Of this amount, \$64,500 is for potholes and crack seal, with the balance of \$32,500 for sidewalks.

Recreation & Community Services – FT Recreation & Community Services Director

For the first time in six years, the Recreation & Community Services Department will have a fulltime department director for a full fiscal year. The new Director started work with the City in February 2016. Priorities include enhanced marketing and increased programming with the goal of increased revenue generation from the Joe Nelson Center. An expansion of services and activities at the Senior Center is also a priority, as well as exploring alternative ways to fund special events.

Administrative Services – Finance

This budget has been adjusted in to for increased funding for the new outside auditor contract.

Increased funding has also been provided, through SSWA, to fully fund an Account Clerk in Utility Billing that was under-filled (i.e., no health benefits) while a workers’ comp matter was processed through the system. The workers’ comp case has been addressed.

Administrative Services – Human Resources/Risk Management, Increase in Support Staff

The reallocation of the Housing Specialist, as discussed above, will provide additional staff assistance to these two areas. Recruitment support, in particular, will assist all operations by reducing the time it takes to fill vacant positions.

3. SIGNIFICANT UNFUNDED NEEDS

Over the past several years, staff has identified both positions that have been lost since the significant belt-tightening brought on by the recession and State takeaways, as well as projections of short- and mid-term infrastructure and facility maintenance/repair needs. The following frames these issues.

Frozen Positions

Staffing reached a high-water mark of 93 full-time permanent employees in FY 2008-09. There are currently 16 fulltime positions (17.2%) that were not filled when they became vacant since FY 2008-09. The current cost of filling those positions is now about **\$1.4 million per year**. The needs of the organization have evolved over the past nine fiscal years, so even if ongoing funding were available for all of these positions, filling each and every one would not be the highest priority. A subsequent section outlines priorities in the near term if additional revenues were made available.

Infrastructure and Facility Maintenance/Repair

The short- and mid-term needs resulting from deferred maintenance, reduced equipment replacement funding and extending the life and use of vehicles and equipment longer, are significant and daunting. Rough cost estimates for needs in the next one to two years, and needs beyond three years are included in the following table.

<i>UNMET SHORT- AND MID-TERM CAPITAL & RESOURCE NEEDS</i>		
Annual Needs	Annual street maintenance & repair	\$1,000,000(a)
	Annual building maintenance & repair	\$40,000
	Selective restoration of frozen positions	\$800K to \$1,400,000
Short-Term (1 to 2 Years)	Deferred building maintenance and repair	\$550,000
	Replacement Playground Equipment	\$200,000
	Dredging shortfall	\$700,000
	Shortfall, 20% Emergency Reserve	\$350,000
	Addressing succession planning for 2 or 3 Execs	TBD
Mid-Term (3 to 5 Years)	New Police communications system	\$400,000
	New Fire communications system	\$400,000
	New Accounting/budget/payroll/HR/UBC system	\$350,000
	Brush Engine Type 4 and Command SUV	\$220,000
	Unfunded liability GF, leave balances (retirees; partially offset by salary savings)	\$480,000
Note: This list is meant to be illustrative, not exhaustive. Likewise, grants do come around to address a myriad of needs – they just aren't "confirmable" for long-range planning purposes. (a) Supplemented by grant funding.		

Road/Major Capital Improvements

Per reports recently distributed through the Metropolitan Transportation Commission (MTC), Suisun City’s streets and roads are rated as “At Risk”. Numbers fluctuate, but roughly \$1.7 million per year is what is estimated to be needed to improve the ranking of our streets and roads.

The proposed budget has no capital money allocated to streets and roads (aside from the roughly \$64,000 for potholes and crack seals, and another \$118,000 for street repairs related to work undertaken by SID in the City’s ROW.

Below is a table that highlights the road/major capital improvements that top the priority list as funding becomes available. Note that the parking lot on the west side of the north basin is identified as a need, but no cost estimates have been developed.

PUBLIC INFRASTRUCTURE REHABILITATION PRIORITY PROJECTS

Project Priority Level	Project Location	Segment	Improvement Needed	Engineer's Estimate
1	Solano Street	at Main Street	Repair Storm Drain & Street Failures	\$ 90,000
2	Westside of Walters Road	Mammoth Way to Petersen Rd.	Rip out & replace asphalt walkway with concrete	\$ 50,000
3	Whispering Bay Lane	Francisco Dr. to Marina Blvd.	Repair Storm Drain & Street Failures	\$ 1,000,000
4	Civic Center Boulevard	at Almond St.	Repair Storm Drain & Street Failures	\$ 75,000
5	Elwood Street	Kellogg St. to School St.	Repair Storm Drain & Curb/gutter failures	\$ 590,000
6	Peterson Ranch Subdivision	Various locations	Repair Storm Drain	\$ 90,000
7	Gadwell Drive	Blossom Ave. to Scoter Way	Repair Storm Drain & Street Failures	<u>\$ 800,000</u>
			TOTAL	<u>\$ 2,695,000</u>
8	North Basin City Parking Lot	Driftwood Dr. to Solano St.	Full reconstruction	TBD

4. FUNDING PRIORITIES – STRATEGIC PLANNING PROCESS

It is important to recognize that very few communities are able to address all of their capital and facility needs at any one snapshot in time. Likewise, the level of staffing that can provide the highest level of service is rarely reachable (as an example, Beverly Hills has a police response time of less than 3 minutes, a level of service probably no other city provides.) The importance of the listings presented in the prior section is that they provide a baseline for Council and the community to start determining priorities.

Ultimately, based on the discussion by Council on these and other interests that arise from the community through SWAY, costs will be refined and financial strategies developed as part of the strategic planning process.

EXECUTIVE STAFF PRIORITIES

Based on operational knowledge and discussions with their teams, the Executive Management Team has developed a listing of first and second tier priorities ***IF and WHEN new revenues become available.*** These are presented in the following table.

Looking at these costs items, roughly \$830,000 annually on an ongoing basis is for staff positions; streets adds another \$1 million ongoing. The positions identified provide the capacity to address the more critical service demands identified by residents that participated in the Community Satisfaction Survey and heard at the town hall. The balance of nearly \$1.5 million is a combination of one-time investments in equipment, software and facilities. Note that the \$700,000 shortfall in dredging assumes that \$600,000 is allocated to dredging in the proposed budget.

The impact on services associated with the ability to fill the positions listed below, follows.

*FUNDING PRIORITIES AS NEW REVENUES
BECOME AVAILABLE*

Ongoing Staffing – Part 1	Cost
Police Officer	\$ 107,800
Police Detective	\$ 107,800
Public Safety Dispatcher I/II-II	\$ 75,700
Administrative Fire Captain	\$ 86,300
PW Maintenance Worker I/II-II	\$ 64,100
PW Maintenance Worker I/II-II	\$ 64,100
Engineering Technician	\$ 86,800
Economic Development Specialist	\$ 86,800
HR/Admin Support Specialist	\$ 86,800
Community Services Officer I/II-II	\$ 63,400
PART ONE SUBTOTAL	<u>\$ 829,600</u>

Infrastructure, Facilities and Equipment – Part 2	Cost
Dredging contribution (\$600K included FY2016-17)	\$ 700,000
Local street rehabilitation (ongoing)	\$1,000,000
Recreation Supervisor (pending new Director’s assessment.)	\$ 77,500
Upgrade Public Safety Communications	\$ 373,000
Integrated Business Mgmt System	\$ 273,000
City Hall refurbishment	<u>\$ 173,000</u>
PART TWO SUBTOTAL	<u>\$2,596,500</u>
TOTAL	<u>\$3,426,100</u>

PART ONE PRIORITIES: POSITIVE SERVICE LEVEL IMPACTS

The positive impact on services that can be provided to the community by having the ability to fill these select positions, is discussed below and on the following pages.

Police – Police Officer (2)

The two additional police officers (one generalist; one assigned to investigations) bring our police department sworn positions back up to pre-recession levels. These additional positions will allow specialty assignments to be filled, like traffic and proactive enforcement, while supporting our efforts to investigate crimes and close more cases in a timely manner.

The additional Public Safety Dispatcher ensures that most shifts will have two assigned dispatchers at all time. Not only is this important for back-up, it provides the potential for expanding services to include 911 Emergency Medical Dispatch (EMD) services to the public as is currently provided by Fairfield and Vacaville, as well as all of Napa County.

Fire – Administrative Fire Captain (1)

With the economy strong, the recruitment of volunteers to serve the day shift is challenging, given that volunteers have a “day job” in addition to the volunteer services provided to our community. By adding an Administrative Fire Captain to the paid staff of the department, coverage during day shifts is assured (barring illness, disability and other leaves.)

Public Works – Maintenance Worker (2)

The addition of two Public Works Maintenance positions brings maintenance staffing back up to pre-recession levels. The amount of street miles, storm drains, flood control channels, public areas, parks and other green spaces maintained by a total of 10 staff is still daunting, but manageable.

Public Works – Engineering Technician (1)

The Engineering Division is staffed with two Associate Engineers, with registration as a City Engineer held by the Public Works & Building Director/City Engineer. There are many lower level engineering tasks that can be provided at the technical level including contract management, GIS system maintenance, CAD and related duties. By having an Engineering Technician as part of the division, time

is made available for the professional engineers to assume the higher level work of the program area. Ideally minimizing the need for outside contract engineering support.

Development Services - Economic Development Specialist (1)

Resources within the economic development program have been decimated with the loss of redevelopment. At its peak, this program had a Director, Project Manager, Marketing Manager, Intern and half-time support from an Administrative Assistant. The proposed budget frees more time of the Development Services Director to focus on economic development activities, with 20% support from a Specialist level position. The addition of a position of Economic Development Specialist increases this support from 20% to 100%. Examples of the type of support that this type of position could provide includes preparation of marketing materials, research, representation at business fairs and similar outreach efforts.

Administrative Services – Human Resources Administrative Specialist (1)

Currently, these services are provided by a Management Analyst with management support from the Assistant City Manager/Administrative Services Director. As a temporary measure tied to the reallocation of the Housing Specialist position to City Manager/City Clerk/HR Risk Management services, support equivalent to roughly 30% of a fulltime position will be provided to HR/Risk Management in this fiscal year. The addition of a permanent HR Administrative Specialist provides full-time support. Having this capability frees the Management Analyst from the more routine tasks of the program area, which will improve service delivery within both HR and risk management services. As another “hat” of this position is PIO/Social Media Master, our overall presence on these platforms will be enhanced.

Police – Community Service Officer (CSO) (1)

This is a non-sworn position in the police department that supports a broad range of programs based on need. These areas of support range from code enforcement to property & evidence to crime prevention and community outreach. The City currently has three CSO positions with two serving in Code Enforcement and one in Property & Evidence. One common complaint and concern raised during the recent Town Hall meeting was the overall “cleanliness” of the community. This position provide the capacity to enhance our code enforcement services as well as other non-sworn operations within the police department.

IN CLOSING

Given the strategic planning process that we are in the middle of, this budget message by necessity hones in on the challenges that need to be addressed through this 18-month process that began at mid-year 2016. This should not take away from the significant accomplishments that have been made by our team in every operation of the City. The accomplishments of the past year, along with the work plans developed for FY 2016-17 are contained in Section C of the budget document.

For ease of reference, detailed and expanded information on what has been presented in this budget message can be found in the following sections of the budget document:

Section B – Budget Overview

Provides an Executive Summary of the FY 2016-17 Annual Budget with an emphasis on the General Fund. A comprehensive summary of revenue and expenditure trends is presented. This section ends with an outline of all ten sections of the budget document and what’s contained in each.

Section C - Department Operating Budgets

Includes program and staffing organization charts; departmental accomplishments, goals, work programs and service refinements; and supporting expenditure, staffing and funding data.

Section D – Major Capital Improvement Program

Includes a listing of major capital improvement projects for the City, the same listing of projects cross sorted by funding source and project category, and a more detailed description and timing schedule for each individual project.

Special thanks to Ron Anderson, Assistant City Manager/Administrative Services Director, Jason Garben, Development Services Director and Scott Corey, Management Analyst. Jason and Scott worked side-by-side for weeks if not months, transitioning Scott to take over Jason's future budget responsibilities. Other staff members that warrant special thanks and appreciation include Elizabeth Luna, Accounting Services Supervisor, as well as Donna Pock and April Conner, who step in at the end of the process, when everyone else has completed their tasks and gone home; producing and delivering the budget to Council.

I also want to thank our Management Team and members of their staffs. Every year, for many reasons, the challenges in developing the budget grow. Lack of resources is a given, along with growing and demanding service delivery needs. This year is also unique as budget functions are being transferred to Scott in order to free up Jason's time for economic development activities. This means that two people worked side-by-side over the past weeks and months to train Scott on the complexities of this process. It also means that Department staff had to be patient and flexible when unexpected "problems" occurred. During budget, no one's core responsibilities are put on hold so that time can solely be focused on budget. Nor do we have a "deep bench" of staff to help manage spikes in workload that inevitably occur.

But as I have said for each of the last eleven budgets I have been responsible for since joining the City in 2005: Given the financial constraints that we work under, we all understand that we still have a significant distance to travel before we are able to provide the highest level of service that we know we are capable of providing. And it is refreshing to work with a team that understands the big picture. Once again, "Staff gets it." I continue to be personally honored to lead a great team and to be a part of this organization.

We look forward to your review and consideration of this budget, and moving through the Strategic Planning process and **SWAY. Have Your Say.**

Respectfully submitted,

Suzanne Bragdon
City Manager



GODBE RESEARCH
Gain Insight



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Suisun City Community Satisfaction and Priorities Survey

December 2015

Summary & Recommendations



GODBE RESEARCH
Gain Insight

- Residents are satisfied with their quality of life in Suisun City.
- Respondents to the survey were most concerned with reducing crime and law enforcement issues.
- 70 ➤ Respondents were also concerned with road repair service and would like to increase service levels.
- Respondents would like to consider a local sales tax measure to maintain and enhance these services, and such a measure is strongly viable.

Overview and Research Objectives



GODBE RESEARCH
Gain Insight

Suisun City commissioned The Lew Edwards Group and Godbe Research to conduct initial assessment services through a community survey with the following research objectives:

- Assess overall perceptions of living in Suisun City;
- Gauge satisfaction with the City's performance in providing community services and programs, as well as understand relative importance of those services and programs;
- Assess awareness of the City's financial situation;
- Determine the most pressing problems facing the City;
- Evaluate whether residents perceive the City to be responsible with taxpayer dollars;
- Gauge support for potential local funding measures to maintain City services; and
- Conduct detailed analysis based on demographic considerations.

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Methodology Overview



GODBE RESEARCH
Gain Insight

- Data Collection Telephone and Internet Interviewing
- Universe 9,259 likely November 2016 voters in Suisun City
- Fielding Dates and November 11 through November 24, 2015
November 30, 2015
- 72 ➤ Interview Length 18 minutes
- Sample Size 306
- Margin of Error $\pm 5.51\%$

Item 13
Attachment 1



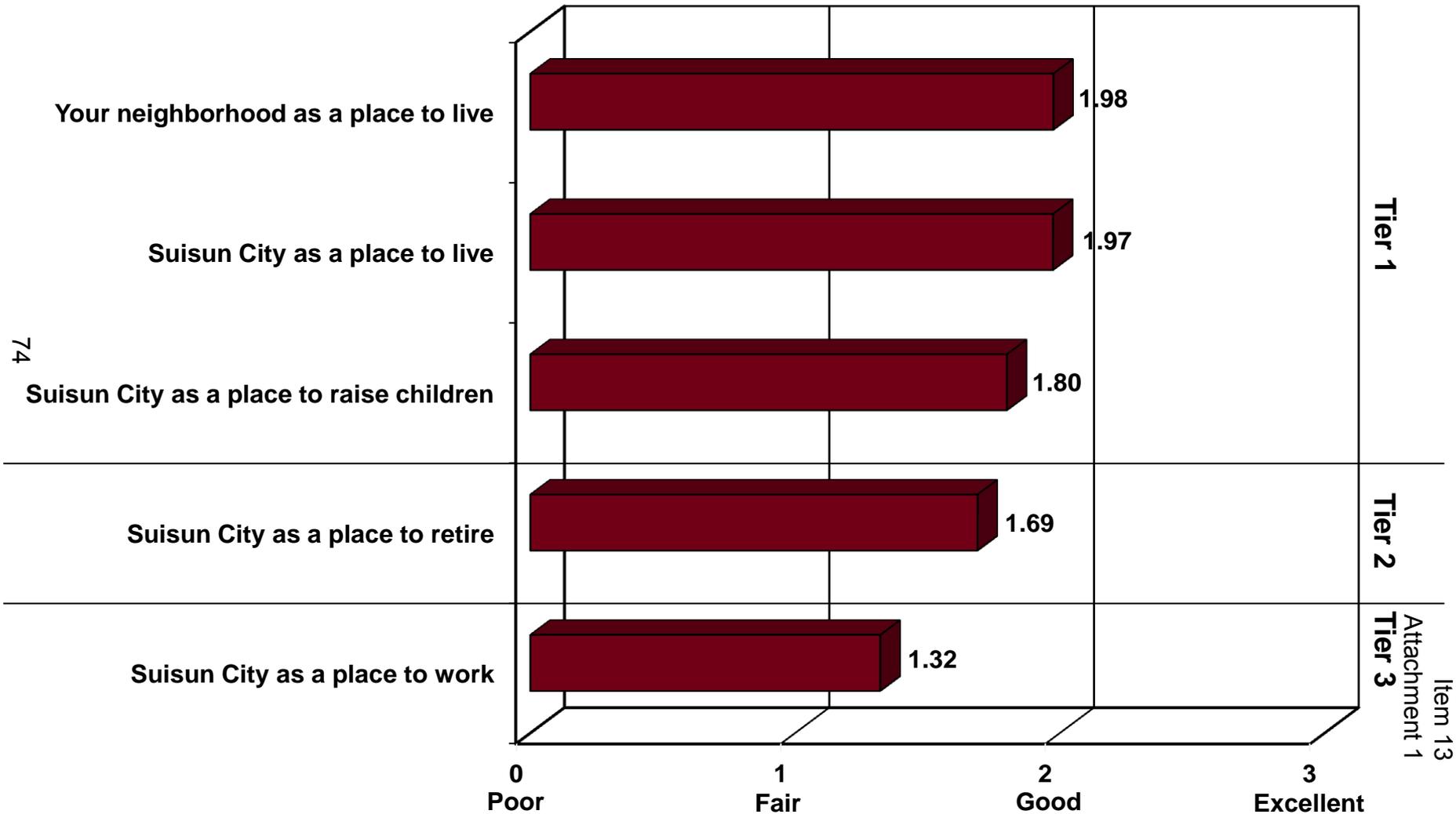
GODBE RESEARCH
Gain Insight

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Key Findings

Opinion on Quality of Life

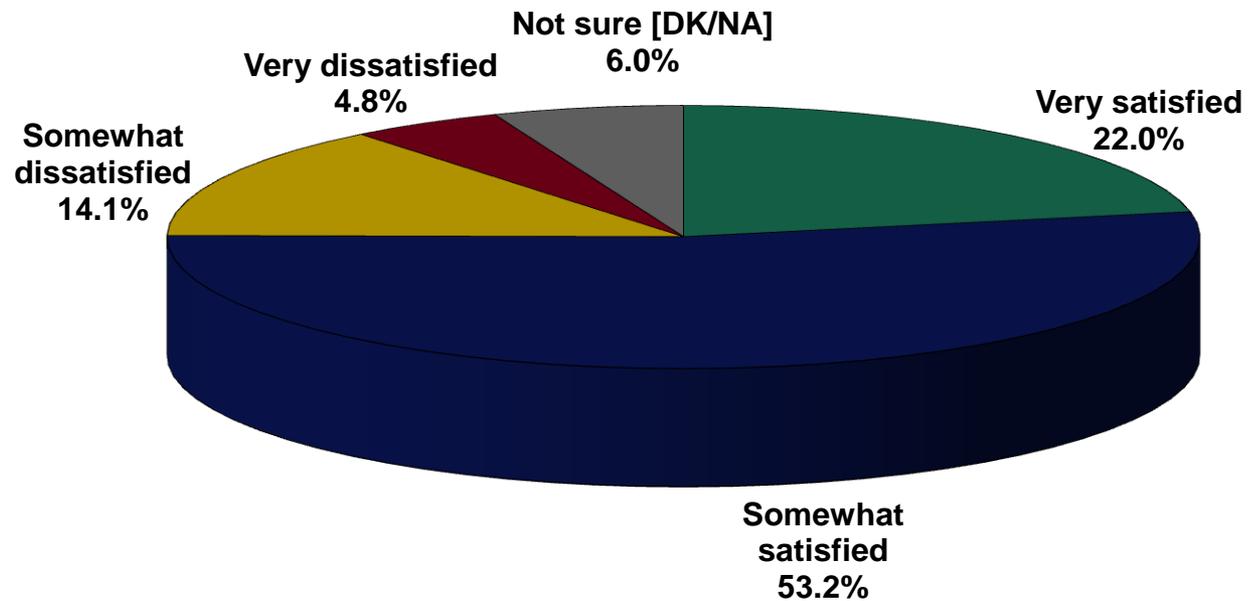


Note: The above rating questions have been abbreviated for charting purposes, and responses were recoded to calculate mean scores: "Excellent" = +3, "Good" = +2, "Fair" = +1, and "Poor" = 0.

Satisfaction With City Services



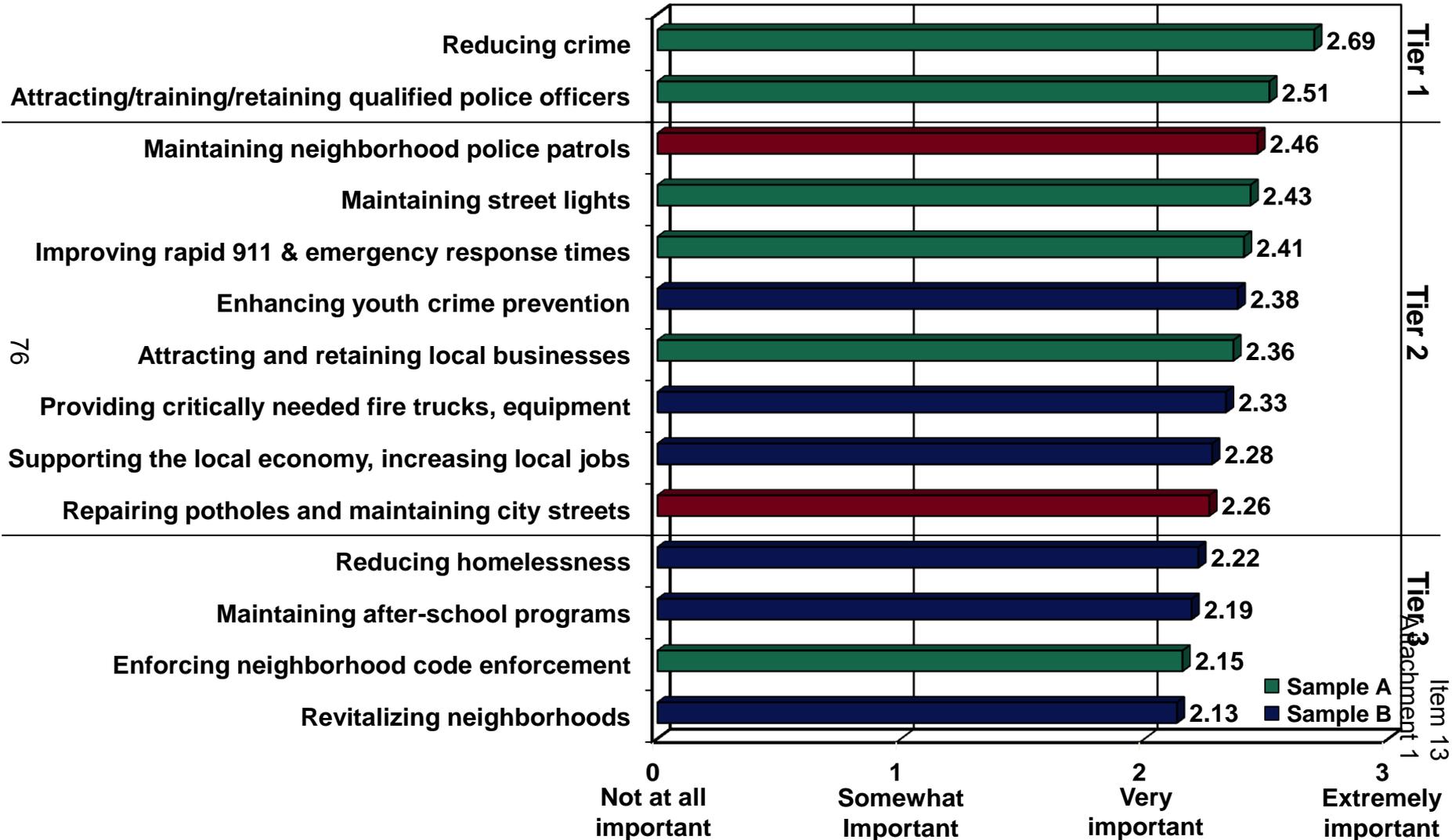
GODBE RESEARCH
Gain Insight



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Importance of City Services



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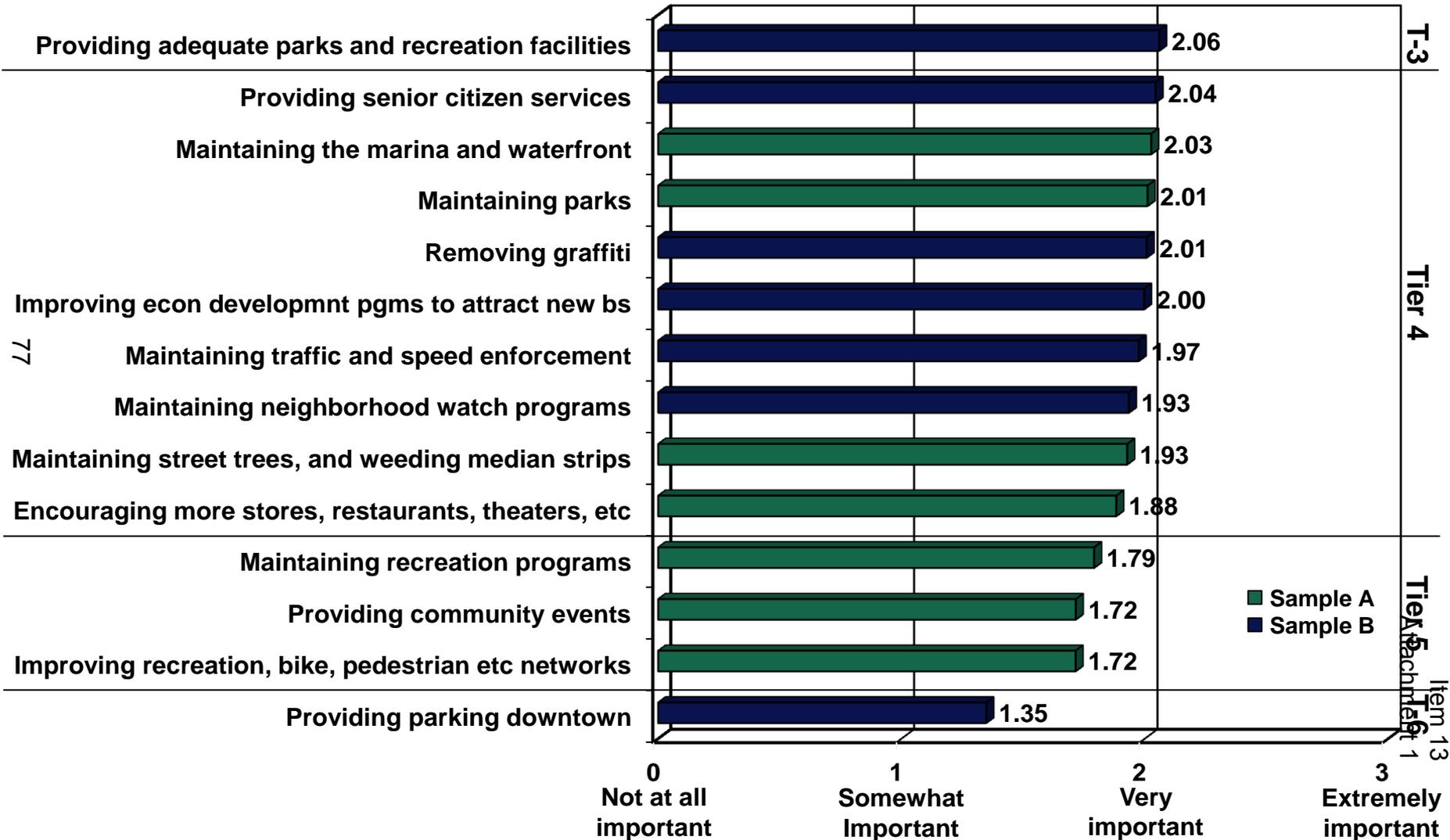
Tier 1
Tier 2
Tier 3
Item 13

■ Sample A
■ Sample B

0 Not at all important 1 Somewhat Important 2 Very important 3 Extremely important

Note: The above rating questions have been abbreviated for charting purposes, and responses were recoded to calculate mean scores: "Extremely Important" = +3, "Very Important" = +2, "Somewhat Important" = +1, and "Not at all Important" = 0.

Importance of City Services (Continued)

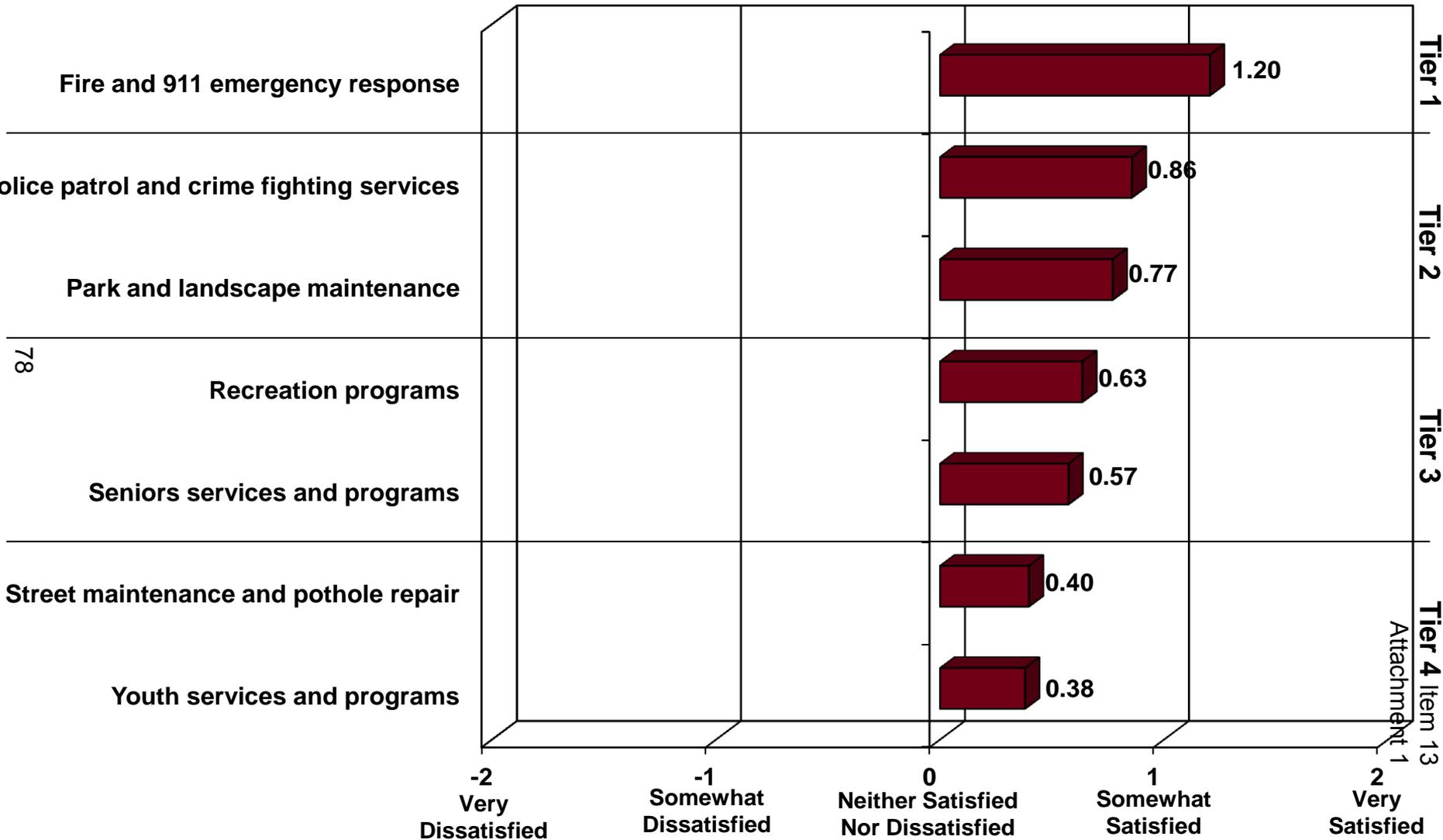


Note: The above rating questions have been abbreviated for charting purposes, and responses were recoded to calculate mean scores: "Extremely Important" = +3, "Very Important" = +2, "Somewhat Important" = +1, and "Not at all Important" = 0.

Satisfaction With City Services



GODBE RESEARCH
Gain Insight

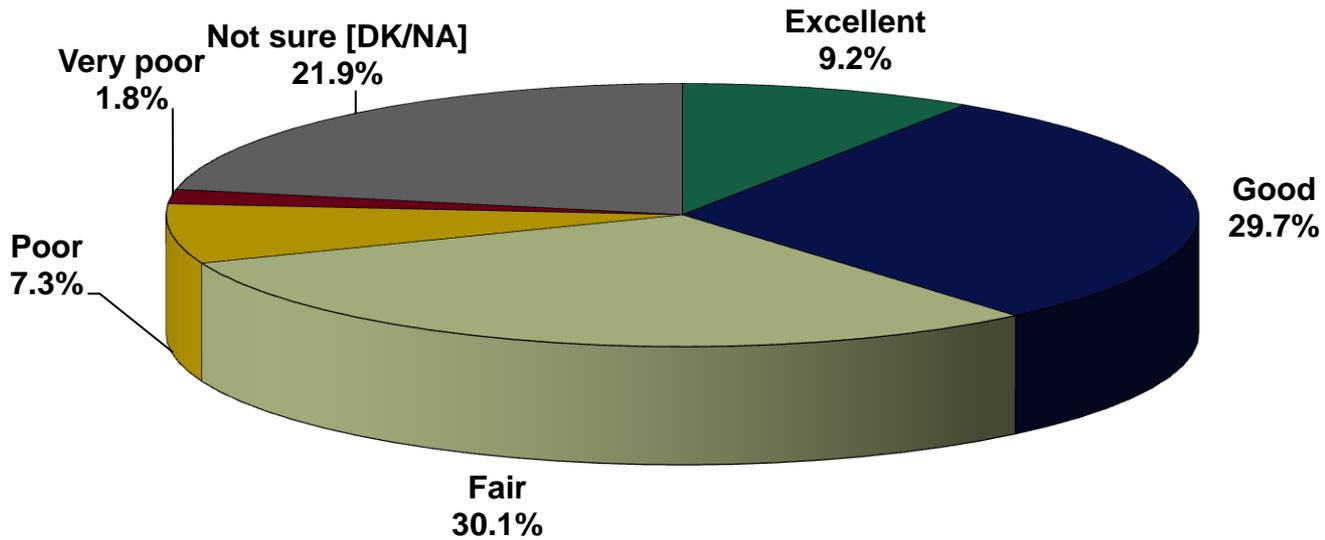


Note: The above rating questions have been abbreviated for charting purposes, and responses were recoded to calculate mean scores: "Very Satisfied" = +2, "Somewhat Satisfied" = +1, "Neither Satisfied nor Dissatisfied" = 0, "Somewhat Dissatisfied" = -1, and "Very Dissatisfied" = -2.

Perception of City's Financial Situation



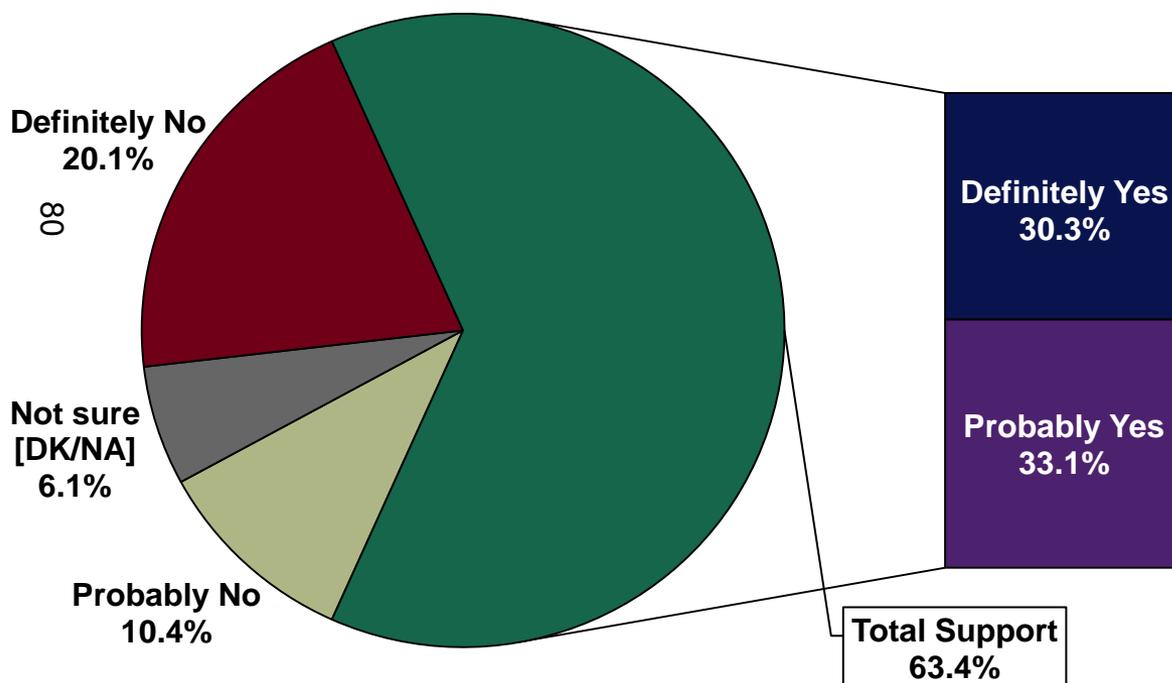
GODBE RESEARCH
Gain Insight



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Reactions to potential simple majority requirement Sales Tax Measure



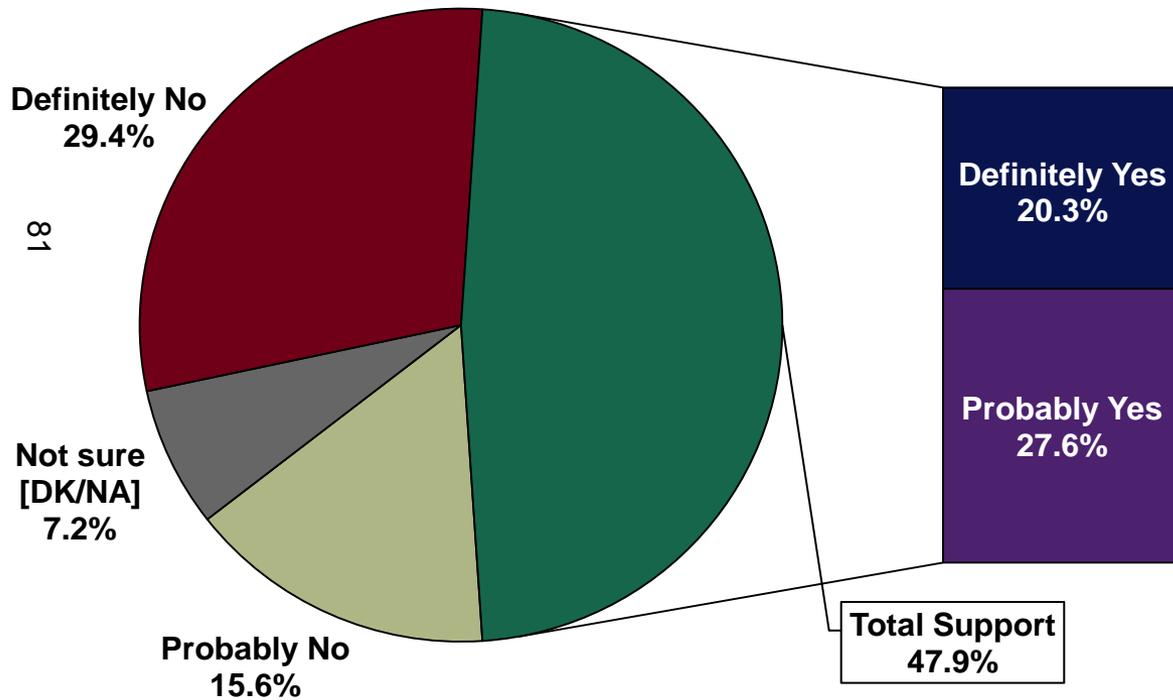
To provide funding, that cannot be taken by the State, to maintain Suisun City services that make neighborhoods safer including:

- rapid 9-1-1 emergency response times;
- neighborhood police patrols;
- youth crime and gang prevention programs;
- fire prevention and protection;
- fixing potholes;
- maintaining city streets and street lights;
- maintaining parks and street trees; and
- other vital city services;

shall Suisun City enact an ongoing one cent (1%) sales tax, providing \$1.8 million dollars annually, with annual audits, citizens' oversight, all funds spent locally in Suisun City?

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Reactions to Potential simple majority requirement UUT Measure



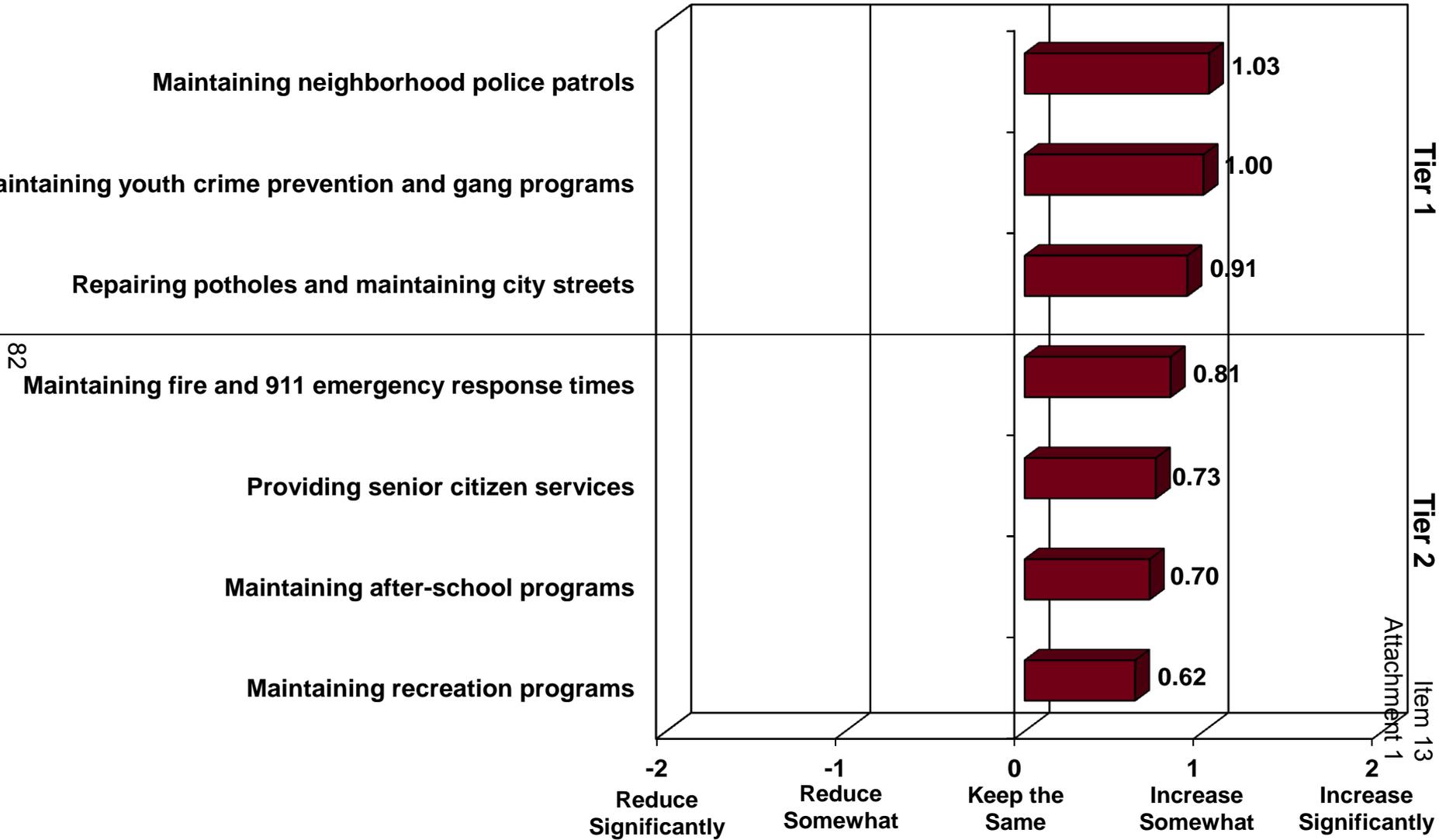
To provide funding, that cannot be taken by the State, to maintain Suisun City services that make neighborhoods safer including:

- rapid 9-1-1 emergency response times;
- neighborhood police patrols;
- youth crime and gang prevention programs;
- fire prevention and protection;
- fixing potholes;
- maintaining city streets and street lights;
- maintaining parks and street trees; and
- other vital city services;

shall Suisun City enact an ongoing 3.6 percent utility users tax, providing \$1.8 million dollars annually, with annual audits, citizens' oversight, all funds spent locally in Suisun City?

Attachment 1
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Opinions on Level of Services

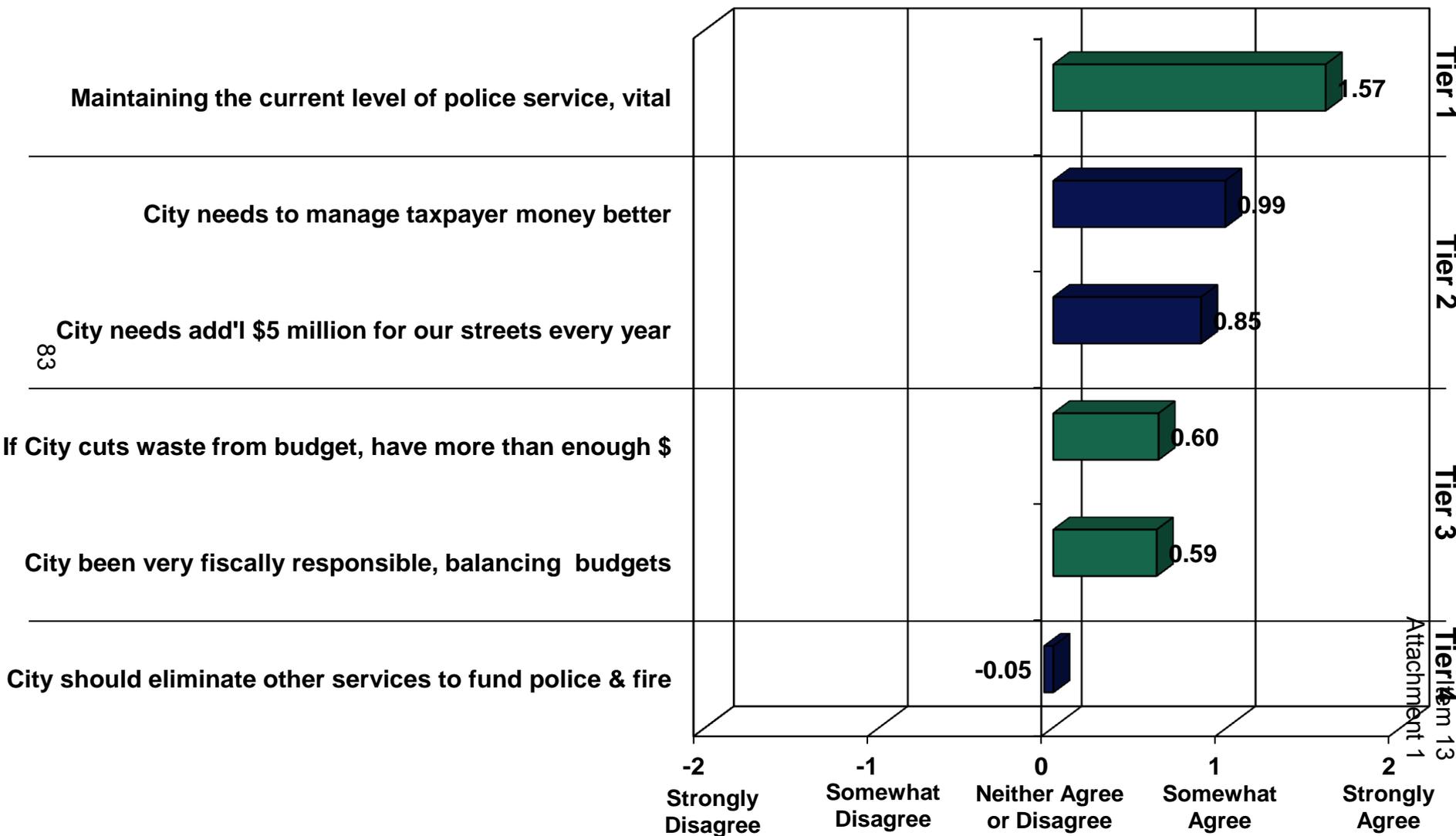


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Note: The above rating questions have been abbreviated for charting purposes, and responses were recoded to calculate mean scores: "Increase Significantly" = +2, "Increase Somewhat" = +1, "Keep the Same" = 0, "Reduce Somewhat" = -1, and "Reduce Significantly" = -2.

Reactions to Informational Statements About City Services



Note: The above rating questions have been abbreviated for charting purposes, and responses were recoded to calculate mean scores: "Strongly Agree" = +2, "Somewhat Agree" = +1, "Neither Agree or Disagree" = 0, "Somewhat Disagree" = -1, and "Strongly Disagree" = -2.

Recommended Engagement Timeline



GODBE RESEARCH
Gain Insight

Months	Key Activities
Winter/Spring 2016	Expand Community Engagement Conversations, including Interactive Mechanisms, community presentations, and Opinion Leader updates to solicit additional feedback on constituent perspectives for upcoming City budget. Reflect the community's perspectives in FY 2016-2017 budget adoption.
Summer 2016	Following budget adoption conduct a second opinion survey to further assess interest in local funding options. If feasible to proceed, develop and present parameters of a potential local funding measure to City Council for consideration. If Council chooses to place a measure on the ballot, the deadline for submittal to the County Elections Officer is typically the first week in August.
Fall 2016	Continue to keep the public fully informed of pertinent budget and policy issues. Respond to constituent inquiries about budget and service issues. Post or disseminate official measure information where appropriate and helpful to the public.

Recommended Next Steps



GODBE RESEARCH
Gain Insight

- This community survey should be viewed as only one of several steps in the City's ongoing efforts to inform and engage the public around service and budget needs, and to get more input and resident perspectives reflected in the City's budget process
- In other Cities this typically takes the form of:
 - A presentation on the current budget
 - Interactive engagement tools to provide additional perspectives on service priorities and community needs
 - Posting pertinent budget information on the website and publicizing where people can get information about the budget and provide input on their service priorities

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GODBE RESEARCH
Gain Insight



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www.godberesearch.com

California and Corporate Offices
1660 South Amphlett Boulevard, Suite 205
San Mateo, CA 94402

Nevada Office
59 Damonte Ranch Parkway, Suite B309
Reno, NV 89521

Pacific Northwest Office
601 108th Avenue NE, Suite 1900
Bellevue, WA 98004

Item 13
Attachment 1



Menu



Welcome!

SWAY.

HAVE YOUR SAY



Suisun City

SUISUN CITY 2016:

THE DECISION FOR SUISUN CITY.

It wasn't always like this.

There was a time when Suisun City was the last place a family would want to live.

It should have been a hidden gem that locals try to keep quiet. Instead, in the 1980's and '90's, one of Suisun City's neighborhoods was known as the drug capital of Solano County. Our beautiful waterfront was anything but – empty storefronts, dilapidated buildings. Out of town of landlords who didn't care.

Back then, Suisun City's local government was broke. In fact, City Hall was actually a large trailer. "It was the only City Hall in California that was registered with the DMV," said former Mayor James Spering.

"Suisun City had every kind of problem," Spering said. "Social, economic, every stage of blight."

In 1988, Suisun City had been rated as the worst place to live in California. Things kept getting worse. Until they didn't.



SUISUN CITY. SMART DECISIONS.

The same year as the "worst" rating was given, a small group of Suisun City residents began meeting. Their goal: To turn the city around by creating a redevelopment plan. Neighborhood leaders, small business owners, retirees, parents, elected officials, planning staff and architects began to flesh out a long held dream of what Suisun City could be – if we worked together.

After a long series of meetings, this group of people dedicated to making Suisun City a hometown to be proud of created a comprehensive blueprint that was officially adopted in 1991.

And, the results can be seen today. Our waterfront has become a destination for visitors. Improvements were made to the shore and to the slough. The channel was opened in 1993 providing deep-water access. At the City's urging, the oil refinery and storage operations were removed from the waterfront and contaminants were cleaned up. New wetlands were created. And the city had gained a new identity.

One of the things that make Suisun City great is our diversity: We are the 3rd most diverse city in the nation.

And, so, for the past 20 years, Suisun City has become and remained a great place to live and raise a family.

This point needs to be made clear: The Suisun City we live in today is nearly unrecognizable from its former self. That's how much change occurred. There was a sense of pride, community and accomplishment.

If 1989 was a turning point for Suisun City – 2016 is shaping up to be just as important. This time, the question we have to answer is, "Is this the new normal for Suisun City?"

As you may know, Suisun City had slashed services and programs over the past several years.

In 2016, Suisun City – along with many, many cities – finds itself at an historic turning point: Do we settle for and accept the City in its current condition and try to live with the severe cuts that have been made in services, or do we work to recapture the quality of life that so many of us enjoyed in Suisun City just a few years ago?

Do we want this Suisun City to be the new normal? Or do we want something better?

The choice is ours.



THE RECESSION = A DIFFERENT SUISUN CITY.

In the past few years, the Suisun City we all know has begun to change. If we are going to do anything about it, we need to act now. That's why we are reaching out to those who live and work in Suisun City.

As it was for so many of California's families, the years from 2007-2013 were lean times for the city government that serves the people of Suisun City.

Although it had been fiscally sound for years, Suisun City found itself in the midst of a fiscal crisis. Despite thoughtful planning and budgeting, Suisun City was caught in a storm that was not entirely of it's own making.

Some of the results of the worst recession in 70 years, fueled by plunging property values, included:

- Suisun City had among the highest foreclosure rates in the country.
- Soaring unemployment – Suisun City's unemployment rate doubled in just three years.
- Plummeting sales tax revenue: The tightening of every family's budget left the City far short of what was needed to provide the level of services we had all come to expect. It is estimated that Suisun City loses 70% of its potential sales tax revenue to other cities because of lack of shopping choices.
- Suisun City homeowners also lost a third of their home's value.
- Discretionary spending in the City budget was slashed by over a third even though costs have continued to rise. The city is no more immune to inflation than any of us.

Suisun City's current financial situation stems from the effects of the economic recession and the amount of funding that State government stripped from city treasuries. Suisun City is one of

hundreds of California's cities that face enormous financial pressures.



TIGHTENING THE BELT

Suisun City's leaders saw the potential for financial problems on the horizon before many other cities and moved quickly to respond. Like many families were doing at the same time, the City of Suisun City tightened its belt, eliminated waste, found the fat and cut it, and did without.

City budgets were cut across the board. Funding for building and park maintenance was slashed. All General Fund Capital Projects came to a halt. Roads went unrepaired. Streetlights went out. Aging vehicles and equipment were left in service rather than replaced. The Community Development Department was eliminated. Custodians were let go.

The size of the Suisun City police department was reduced. School Resource Officer, Street Crimes, and Narcotics Unit assignments were eliminated. Captain and Lieutenant positions were eliminated, dispatchers, records clerks and community service officer positions were cut.

Finding ways to keep pace with a downward spiral wasn't just the City Council's problem. City employees voluntarily contributed to the solution as well.

Positions across the board have gone unfilled or were eliminated. In the end, the City workforce was reduced by 71 positions; 20% of the city workforce eliminated or their positions left vacant. The work those employees left behind was not dropped; remaining employees have absorbed as much as they can in addition to their former responsibilities, while also taking a 5% pay cut.

Employees also contributed in other ways. They came up with creative ways to cut costs, save money, and attempted to continue to provide services to which the public is accustomed.

What we have now is a very different Suisun City than we had as recently as five years ago. Any further reductions in spending will necessarily eliminate vital programs and services. Some people don't mind the reduction of services; some do. Now is the time to decide, as a community, which Suisun City we want to be.

Do we want this to be the new "normal" for Suisun City?



LOSS OF REDEVELOPMENT

Like many Cities in California, the City of Suisun City established its own redevelopment agency. Redevelopment agencies gave local governments the ability to capture a greater share of property taxes and those funds were used to combat blight in specifically declared areas.

As if the economic downturn wasn't enough, in 2011, to fix its own budget problems, the State of California eliminated Redevelopment and took that money from counties and cities. In our case, this was a nearly \$15 million annual revenue source Suisun City had used to support affordable housing projects and programs, waterfront vitality.



The loss of this funding dramatically impairs the City's options for funding all these activities, and

created a hole that has yet to be filled.

FINANCING THE CITY OF SUISUN CITY

Cities rely mostly on their own revenue sources.

Cities rely especially on property and sales taxes to pay for public safety and other basic general government services. They also rely on grants, subsidies, and entitlements from the State and Federal Governments.

Unlike Counties, however, cities receive very little of their revenue (less than 10 percent) from State and Federal sources. Even though the City has aggressively pursued, and has been highly successful in obtaining, State and Federal funds, these sources account for only a small fraction of Suisun City's budget and typically may only be used to fund specific projects rather than operations

Property and sales taxes are the primary sources of revenue for the City of Suisun City – but we receive only about 10 cents for each dollar of tax collected. The rest must go to the State or other public agencies. If you were to make a \$10 purchase at your local store, you would pay a sales tax of 80 cents. Of that 80 cents:

- 50 cents goes to the State general fund
- 5 cents goes for local public safety
- 5 cents goes to county programs
- 3 cents goes to countywide transportation
- 10 cents is left to split between Solano County and the City of Suisun City

It is estimated that the average city resident contributes \$59.25/month in taxes or fees for city services (not including fee-funded public utilities, such as water, sewer, and garbage collection), which is less than the cost of most cable bills.

HOW THE CITY OF SUISUN CITY USES YOUR TAX DOLLARS

The top priority for any city is to keep its residents safe. In Suisun City, 75 percent of the General fund pays for traditional Police and Fire services. This percentage would be higher if these

departments hadn't lost staff or worked as hard as they did during the recession to reduce their operating budgets – or been staffed almost entirely by volunteer firefighters.

The volunteer Suisun City Fire Department currently operates at the minimum staffing levels recommended by national standards.

It also funds the activities of the City Council. The remainder supports functions in the Public Works and Utilities Department -Engineering, Public Project Inspections, and storm drainage maintenance. While some of these functions may not fit the traditional characterization of "Public Safety," a large portion of the expenses that are above the 75% that funds traditional Police and Fire services also help to keep Suisun City safe.

These are not the only services that keep us safe. Well-maintained streets and sidewalks prevent injuries and property damage. Well-lit streets deter criminal activity. Properly operating and modern traffic signals improve traffic flow and reduce congestion at our intersections. Regular replacement of emergency vehicles improves response times, saves lives, and protects the men and women driving them. The City has NO general fund money for streets, sidewalks and street lighting, and only a fraction of the amount needed to replace vehicles when the time comes. These uses of have been shown by survey to be the services the majority of residents feel need the most improvement.

ECONOMIC RECOVERY DOES NOT SOLVE OUR PROBLEMS

Suisun City is beginning to recover from the recession, but that recovery may be illusory, particularly in the long term. Things are indeed beginning to improve. The opening of Walmart has been and will continue to be a huge benefit to the city.

Suisun City's unemployment rate is dropping. Home values are rebounding. More tourists are visiting and spending their tax dollars here. Vacancies in Suisun City's business areas and office buildings are declining.

But all those opportunities for improvement will not be enough to restore Suisun City to what it once was.

Like its predecessors, the City of Suisun City Approved Budget for 2015/16 is balanced, but that

tells only a small part of the story. The actions taken to achieve that balance were neither entirely desirable nor sustainable.

The current year's budget, like its predecessors, is based on long -range forecasting, and that forecast paints a bleaker picture. The forecast predicts that in just a few years Suisun City will again face deficits and that's based on budgeting for the status quo. The forecast predicts no funding will be available for any significant restoration of services, or meaningful investment in equipment, buildings, streets, lighting, or flood protection.

Should we settle for and maintain the austere Suisun City that we have today, or should we make every effort to bring back the well-maintained roads, parks, emergency services and the other things that helped made Suisun City such a wonderful place to call home?

That's the question we have to answer and the choice we all have to make.

ARE WE WILLING TO TAX OURSELVES?

The Suisun City Council has been wrestling with these questions for several years. First as hard choices were made, and more recently as they've considered the City's unmet needs – particularly in terms of protecting the Public's safety. Last year, the Council focused on a spectrum of needs, all of which dramatically affect our quality of life and all of which shared another common theme: our existing revenue sources will not be sufficient to meet those needs.

Suisun City is one of the few Cities in Solano County that did not increase sales tax rates during the past decade. Most of our surrounding neighbors, and Suisun City residents who shop in those communities, pay a higher sales tax than Suisun City's.

A sales tax increase would generate the funding to meet many of the City's unmet needs, and so the City Council is, thoughtfully, considering placing a tax increase measure on the November 2016 ballot.

Over the next several months the City will conduct extensive outreach, to discuss the city's finances, its unmet needs, community preferences for the kind of future it wants, and its appetite for a sales tax increase.

A brighter future is possible. The question is: Are we willing to tax ourselves to achieve it?

Take the Survey Today!

Click the image below to take our survey!



Give Us Your Insights

Have insights outside the bounds of surveys, contests or other contrivances?

The proverbial game-changer idea?

How about just a random thought?

Email them to us at sway@suisun.com now! Before they get away!

Send me SWAY Suisun City Info!

Email Address

First Name

Last Name

SWAY - Suisun City Outreach Summary

thru June 29, 2016

WEBSITES

SWAY.SUISUN.COM

Site Launch: 5/23/2016

Active Days

SUISUN.COM links

39

	<u>Total</u>	<u>Daily</u>		<u>Total</u>	<u>Daily</u>
		<u>Average</u>			<u>Average</u>
Audience - Visitors	437	11.21	General Article	117	3.00
Total Pageviews	754	19.33	Town Hall	38	0.97
Unique Pageviews	626	16.05			
Ave Pages/Visitor	2				
Home Page	315	8.08			
Photo Contest	135	3.46			
Town Hall Meeting	85	2.18			
Share Insights	58	1.49			
Resource Library	25	0.64			

FACEBOOK

Total Facebook Engagement

	<u>Reach</u>	<u>Clicks</u>	<u>Reactions</u>
Across Three Facebooks	19,459	1,315	274

Suisun City Primary FB - Post Engagement

<u>Post</u>	<u>Date</u>	<u>Reach</u>	<u>Clicks</u>	<u>Reactions</u>
Online Survey Reminder	6/28/2016	100	6	5
Text Survey	6/15/2016	1,990	128	13 (Clicks for this view are Video Views)
Town Hall Slides	6/2/2016	1,928	781	57
Town Hall Thanks	6/2/2016	498	7	5
Town Hall Reminder	6/2/2016	560	8	-
Photo Contest	5/26/2016	723	44	24
Survey Invite	5/25/2016	1,095	15	1
Kickoff Post	5/23/2016	1,221	51	39
Total		8,115	1,034	139

Events

	<u>Date</u>	<u>Reach</u>			<u>Responses</u>
		<u>Organic</u>	<u>Paid</u>	<u>Total</u>	
Town Hall Meeting	6/2/2016	1,976	2,066	4,042	143

Police Department FB - Post Engagement

<u>Post</u>	<u>Date</u>	<u>Reach</u>	<u>Clicks</u>	<u>Reactions</u>
Text Survey	6/15/2016	1,993	158	36
Town Hall Slides	6/2/2016	847	299	14 (Clicks for this view are Video Views)
Town Hall Reminder (via PD app)	6/2/2016	782	47	16
Town Hall Invite	5/25/2016	589	38	21
Town Hall Invite (via PD app)	5/25/2016	1,207	140	24
Kickoff Post	5/23/2016	378	75	5
Total		5,796	757	116

Fire Department FB - Post Engagement

<u>Post</u>	<u>Date</u>	<u>Reach</u>	<u>Clicks</u>	<u>Reactions</u>
Text Survey	6/15/2016	1,068	23	10
Town Hall Slides	6/2/2016	229	88	1 (Clicks for this view are Video Views)
Town Hall Invite	5/25/2016	100	2	4
Kickoff Post	5/23/2016	109	25	4
Total		1,506	138	19

TWITTER

28-Day Summary

Suisun City - Post Engagement

<u>Post</u>	<u>Date</u>	<u>Impressions</u>	<u>Engagements</u>
Text Survey FB link	6/15/2016	210	0
Text Survey Tweet	6/15/2016	231	0
Town Hall Reminder	6/2/2016	280	2
Photo Contest	5/26/2016	382	6
Survey Invite	5/25/2016	281	3
Town Hall Announce web repost	5/25/2016	357	6
Town Hall tweet	5/25/2016	321	4
SWAY kickoff tweet	5/23/2016	446	12
SWAY kickoff web repost	5/23/2016	337	0
Totals		2,845	33

MAILCHIMP - EMAIL NEWSLETTER

SWAY Updates

1 campaign sent

Subscribers	37
Average Open Rate	50.90% (Industry Ave. 23.55%)
Average Click Rate	7.50%
<u>Platform</u>	
Desktop	58%
Mobile	42%

SURVEY MONKEY - ONLINE SURVEY

What's Important to You?

Responses	85
Responses Between 5/23 & 6/2	75
Close to 100% response rate to all questions.	

POSTCARD SURVEYS

Responses	29
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TOWN HALL SURVEYS

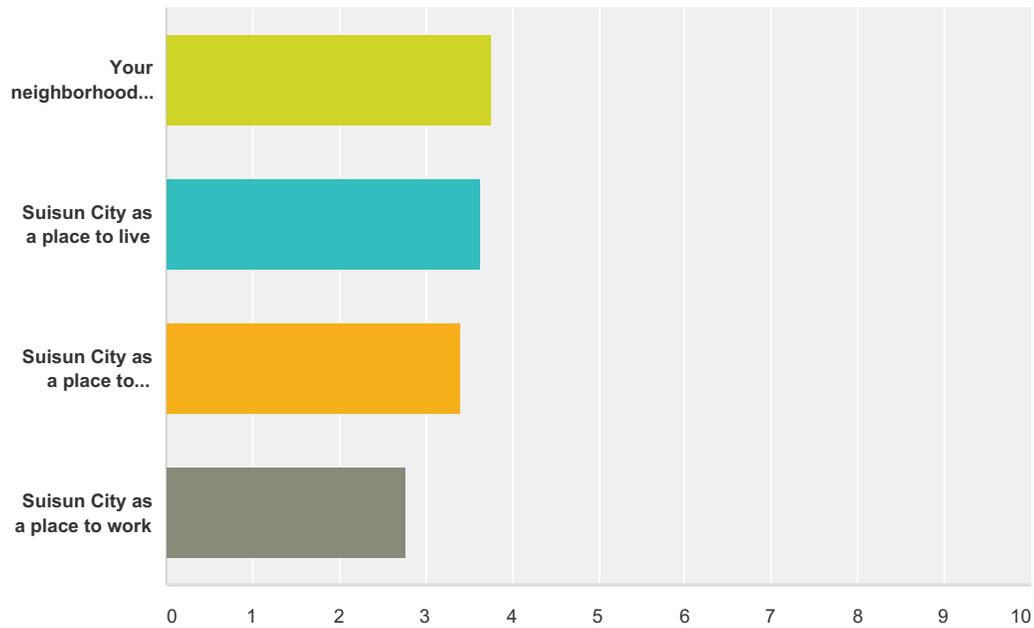
Responses	44
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TOWN HALL ATTENDEES SIGNED IN

Sign-ins	77
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Q1 On a scale of 1-5, with 5 being the best, how would you rate:

Answered: 83 Skipped: 1



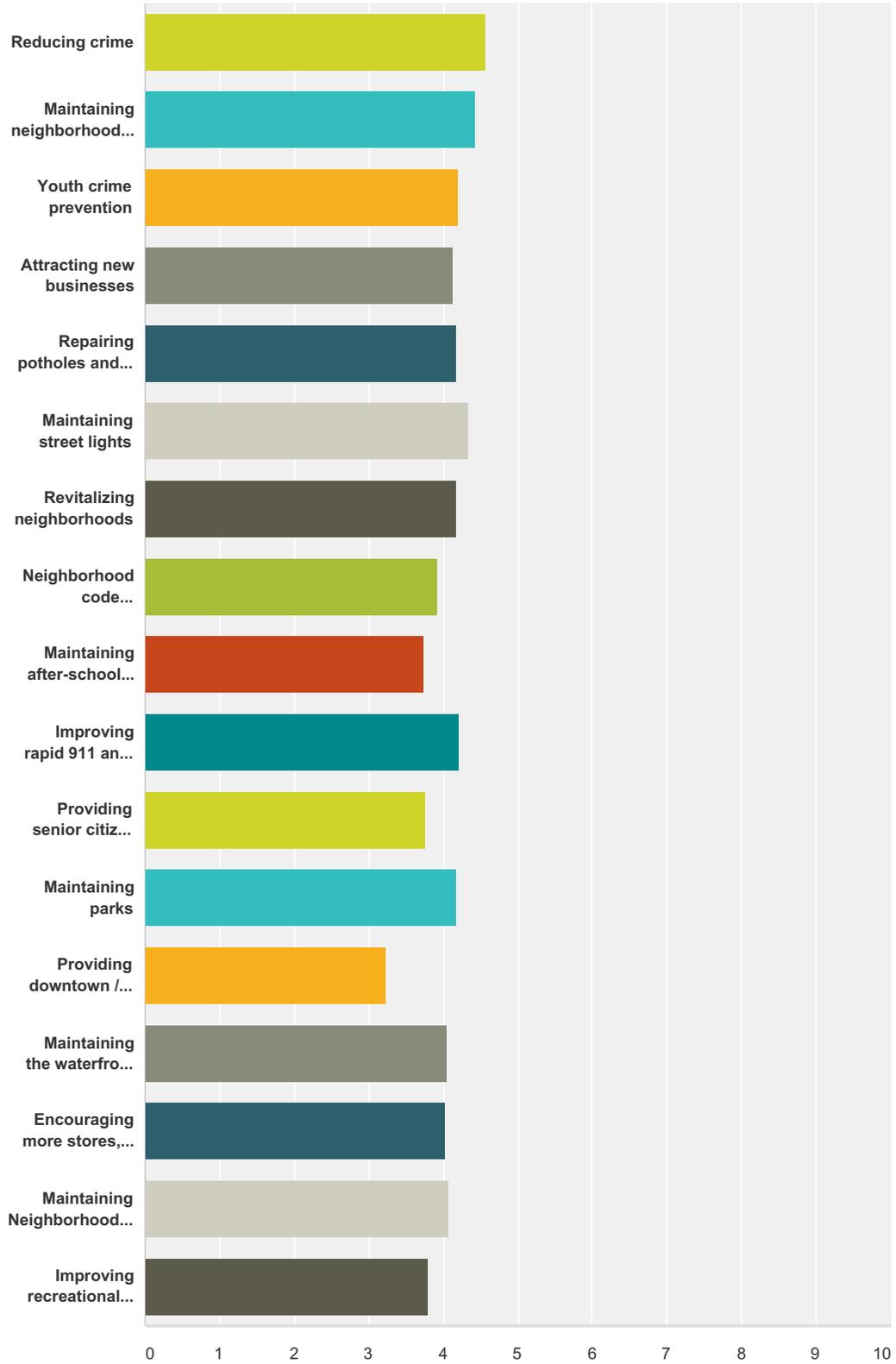
	1 - Worst	2	3	4	5 - Best	Total	Weighted Average
Your neighborhood as a place to live	1.20% 1	7.23% 6	30.12% 25	38.55% 32	22.89% 19	83	3.75
Suisun City as a place to live	0.00% 0	3.66% 3	46.34% 38	32.93% 27	17.07% 14	82	3.63
Suisun City as a place to raise children	0.00% 0	13.41% 11	46.34% 38	26.83% 22	13.41% 11	82	3.40
Suisun City as a place to work	14.47% 11	21.05% 16	42.11% 32	17.11% 13	5.26% 4	76	2.78

Q2 On a scale of 0-5, with 0 being NOT IMPORTANT AT ALL and 5 being EXTREMELY IMPORTANT, how would your rate the importance of the following city programs and services?

Answered: 84 Skipped: 0

What's Important to You?

ONLINE SURVEY



	1 - Not Important to me	2	3	4	5 - Extremely Important to me	Total	Weighted Average
Reducing crime	1.19% 1	1.19% 1	8.33% 7	17.86% 15	71.43% 60	84	4.57

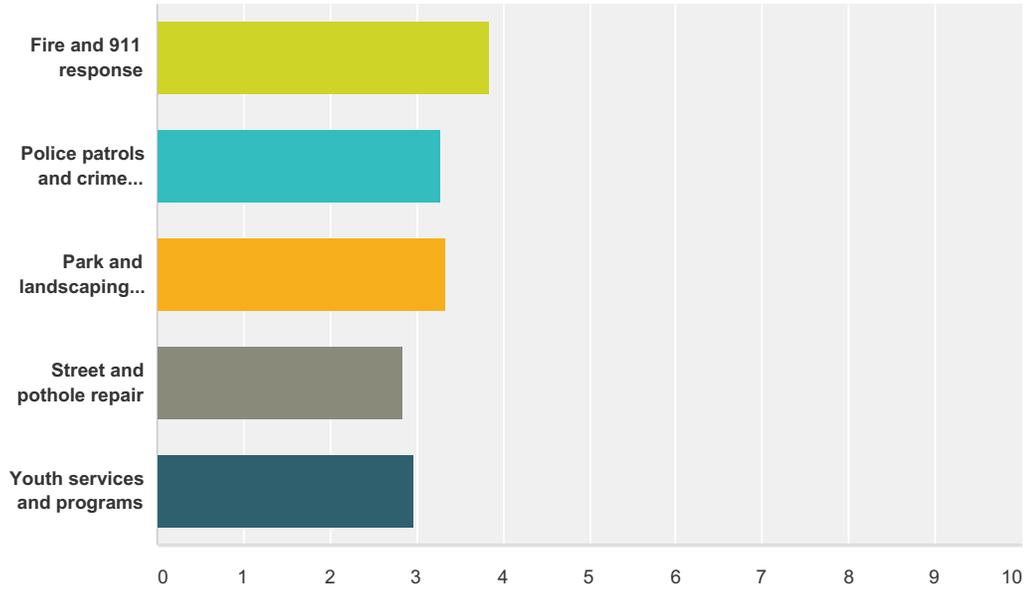
What's Important to You?

ONLINE SURVEY

Maintaining neighborhood police patrols	2.38% 2	0.00% 0	11.90% 10	25.00% 21	60.71% 51	84	4.42
Youth crime prevention	1.19% 1	5.95% 5	15.48% 13	27.38% 23	50.00% 42	84	4.19
Attracting new businesses	1.20% 1	4.82% 4	20.48% 17	25.30% 21	48.19% 40	83	4.14
Repairing potholes and city streets	1.20% 1	2.41% 2	19.28% 16	31.33% 26	45.78% 38	83	4.18
Maintaining street lights	0.00% 0	1.19% 1	11.90% 10	38.10% 32	48.81% 41	84	4.35
Revitalizing neighborhoods	1.20% 1	4.82% 4	18.07% 15	27.71% 23	48.19% 40	83	4.17
Neighborhood code enforcement	3.57% 3	8.33% 7	23.81% 20	21.43% 18	42.86% 36	84	3.92
Maintaining after-school programs	7.32% 6	6.10% 5	26.83% 22	25.61% 21	34.15% 28	82	3.73
Improving rapid 911 and emergency response times	2.38% 2	5.95% 5	15.48% 13	20.24% 17	55.95% 47	84	4.21
Providing senior citizen services	2.41% 2	13.25% 11	22.89% 19	30.12% 25	31.33% 26	83	3.75
Maintaining parks	0.00% 0	4.76% 4	19.05% 16	30.95% 26	45.24% 38	84	4.17
Providing downtown / Waterfront District parking	13.10% 11	16.67% 14	23.81% 20	27.38% 23	19.05% 16	84	3.23
Maintaining the waterfront and marina	3.61% 3	2.41% 2	20.48% 17	31.33% 26	42.17% 35	83	4.06
Encouraging more stores, restaurants, theaters, etc.	4.82% 4	6.02% 5	13.25% 11	33.73% 28	42.17% 35	83	4.02
Maintaining Neighborhood Watch programs	2.38% 2	4.76% 4	19.05% 16	29.76% 25	44.05% 37	84	4.08
Improving recreational programs and activities	4.76% 4	7.14% 6	21.43% 18	38.10% 32	28.57% 24	84	3.79

Q3 On a scale of 1-5, with 5 being the MOST SATISFIED and 1 being the LEAST SATISFIED, how would you rate Suisun City's

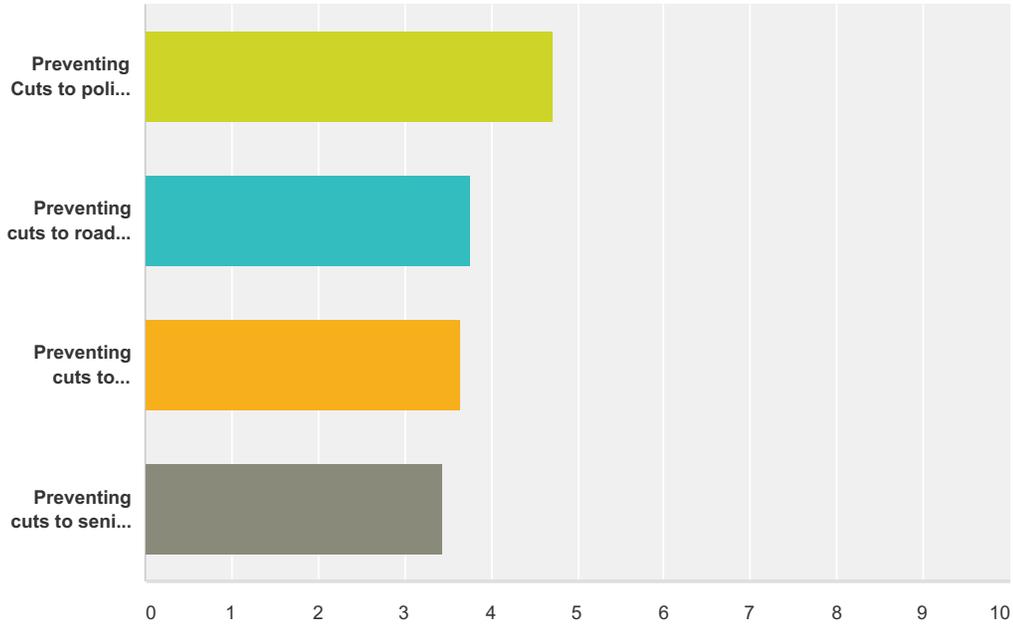
Answered: 84 Skipped: 0



	1 - Least Satisfied	2	3	4	5 - Most Satisfied	Total	Weighted Average
Fire and 911 response	0.00% 0	8.54% 7	21.95% 18	46.34% 38	23.17% 19	82	3.84
Police patrols and crime fighting services	4.82% 4	15.66% 13	38.55% 32	28.92% 24	12.05% 10	83	3.28
Park and landscaping maintenance	4.76% 4	16.67% 14	32.14% 27	33.33% 28	13.10% 11	84	3.33
Street and pothole repair	13.10% 11	25.00% 21	34.52% 29	20.24% 17	7.14% 6	84	2.83
Youth services and programs	8.33% 7	17.86% 15	48.81% 41	19.05% 16	5.95% 5	84	2.96

Q2 On a scale of 1-5, please let us know which are the most important to you, where 5 is the most important and 1 is the least important:

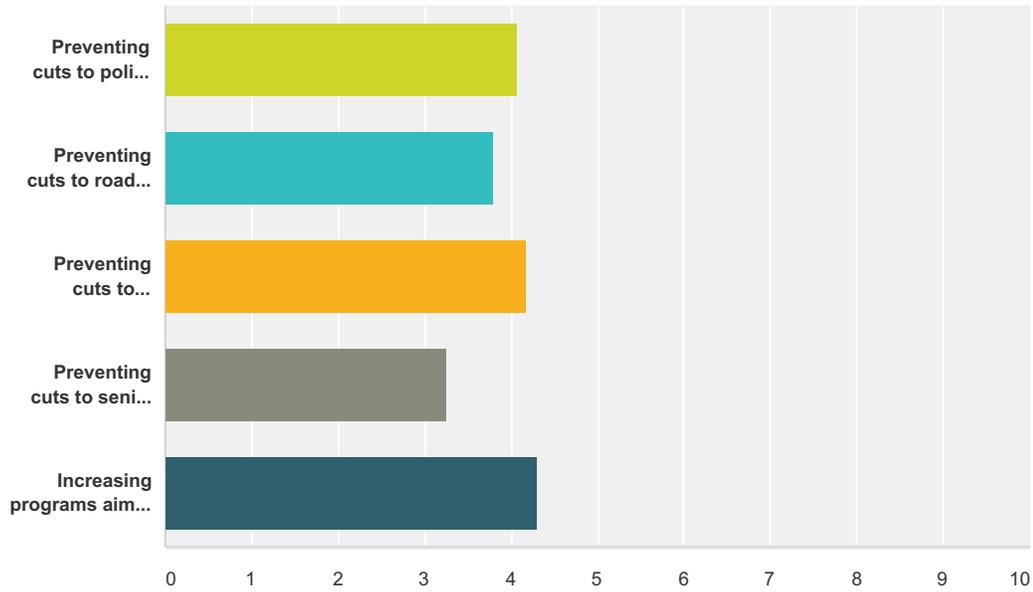
Answered: 42 Skipped: 2



	1	2	3	4	5	Total	Weighted Average
Preventing Cuts to police and fire	2.38% 1	0.00% 0	4.76% 2	9.52% 4	83.33% 35	42	4.71
Preventing cuts to road and sidewalk repair	2.44% 1	7.32% 3	24.39% 10	43.90% 18	21.95% 9	41	3.76
Preventing cuts to programs for youths	5.00% 2	10.00% 4	22.50% 9	40.00% 16	22.50% 9	40	3.65
Preventing cuts to senior citizen programs	5.00% 2	17.50% 7	27.50% 11	27.50% 11	22.50% 9	40	3.45

Q2 On a scale of 1-5, please let us know which are the most important to you, where 5 is the most important and 1 is the least important:

Answered: 29 Skipped: 0



	1	2	3	4	5	Total	Weighted Average
Preventing cuts to police and fire	3.70% 1	11.11% 3	18.52% 5	7.41% 2	59.26% 16	27	4.07
Preventing cuts to road and sidewalk repair	3.57% 1	14.29% 4	21.43% 6	21.43% 6	39.29% 11	28	3.79
Preventing cuts to programs for youths	3.45% 1	3.45% 1	17.24% 5	24.14% 7	51.72% 15	29	4.17
Preventing cuts to senior citizen programs	17.86% 5	14.29% 4	25.00% 7	10.71% 3	32.14% 9	28	3.25
Increasing programs aimed at bringing new businesses to Suisun City	6.90% 2	0.00% 0	10.34% 3	20.69% 6	62.07% 18	29	4.31

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SUMMARY		Official Statement Of Votes General Election November5, 2002 - County Of Solano Solano Transportation Improvement Authority Measure E																		
Page Number	150,918.001	REGI STERED VOTERS	T URN OUT	T URN OUT P ER C E N T A G E		C S O L A N O C O U N T Y M E A S U R E E	T R A N S P O R T A T I O N Y E S	C O U N T Y M E A S U R E E	I M P R O V E M E N T A U T H O R I T Y N O											
Congressional Districts																				
3rd District		6316	4110	65.0%		2173	1635													
7th District		109243	56508	51.7%		31742	20350													
10th District		60260	30662	50.8%		16999	11843													
State Senate Districts																				
2nd District		78128	39893	51.0%		23060	13414													
5th District		97691	51387	52.6%		27854	20414													
State Assembly Dist.																				
7th District		57988	27891	48.0%		16142	9175													
8th District		117831	63389	53.7%		34772	24653													
Supervisory Districts																				
1st District		34109	15856	46.4%		9585	4678													
2nd District		39562	20738	52.4%		11948	7248													
3rd District		32947	16364	49.6%		9174	6256													
4th District		31852	17637	55.3%		9164	7366													
5th District		37349	20685	55.3%		11043	8280													
Cities																				
City of Benicia		15444	8977	58.1%		5231	3131													
City of Dixon		7256	4347	59.9%		2208	1843													
City of Fairfield		39724	19961	50.2%		11190	7628													
City of Rio Vista		2857	2008	70.2%		1213	637													
City of Suisun		10819	5012	46.3%		2995	1703													
City of Vacaville		38267	21180	55.3%		11064	8802													
City of Vallejo		51355	23980	46.6%		14269	7379													
Unincorporated Area		10097	5815	57.5%		2744	2705													
Totals																				
Precinct Totals		175819	67020	38.1%		37566	25092													
Absentee Totals		0	24260	0.0%		13348	8736													
* * Grand Total		175819	91280	51.9%		50914	33828													

NAME AND DISTRICTS

SOLANO COUNTY, CALIFORNIA
GENERAL ELECTION
NOVEMBER 2, 2004

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295 PRECINCTS	R	V	T	A-TRANSPORTATION IMPROVEMENT AUTHORITY	
	E	O	P	Y	N
	G	T	U	E	O
	I	B	R	S	(NON)
	S	C	R	(NON)	(NON)
	R	A	R		
	T	A	R		
	S	A	R		
	E	L	R		
	R	S	R		
	E	S	R		
	D	S	R		
STATE SENATE 2	84397	65083	77.12	39155	21838
STATE SENATE 5	111535	84974	76.19	50968	29112
STATE SENATE TOTAL	195932	150057	76.59	90123	50950
STATE ASSEMBLY 7	61826	46198	74.72	29005	14089
STATE ASSEMBLY 8	134106	103859	77.45	61118	36861
STATE ASSEMBLY TOTAL	195932	150057	76.59	90123	50950
BD OF EQUALIZATION 1	195932	150057	76.59	90123	50950
SUPERVISORIAL 1	36842	27140	73.67	17684	7483
SUPERVISORIAL 2	42877	33873	79.00	19698	12231
SUPERVISORIAL 3	37759	27624	73.16	16865	9223
SUPERVISORIAL 4	35400	27715	78.29	16109	10089
SUPERVISORIAL 5	43054	33705	78.29	19767	11924
SUPERVISORIAL TOTAL	195932	150057	76.59	90123	50950
CITY OF BENICIA	16736	14046	83.93	7309	5958
CITY OF DIXON	8040	6374	79.28	3461	2501
CITY OF FAIRFIELD	46072	34328	74.51	21023	11449
CITY OF RIO VISTA	3882	3307	85.19	2091	1085
CITY OF SUISUN	12611	9105	72.20	6014	2556
CITY OF VACAVILLE	43034	33835	78.62	19825	11976
CITY OF VALLEJO	54792	40397	73.73	26117	11541
CITY TOTAL	185167	141392	76.36	85840	47066
UNINCORPORATED AREA	10765	8665	80.49	4283	3884

NAME AND DISTRICTS

SOLANO COUNTY, CALIFORNIA
GENERAL ELECTION
NOVEMBER 2, 2004

OFFICIAL RESULTS

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		R V		T P	A-TRANSPORTATION IMPROVEMENT AUTHORITY	
		E O		U E		
		G T		R R		
		I E	B C	N C		
		S R	A A	O E		
		T S	L S	U N		
		E	L T	T T	Y	
		R	O	A	E	N
		E	T	G	S	O
295 PRECINCTS		D	S	E	(NON)	(NON)
1841 FAIRFIELD	A	885	205	23.16	138	59
1841 FAIRFIELD	V	885	489	55.25	312	149
1910 GREEN VALLEY	A	758	267	35.22	117	143
1910 GREEN VALLEY	V	758	382	50.40	177	190
1930 GREEN VALLEY	A	631	242	38.35	121	113
1930 GREEN VALLEY	V	631	311	49.29	150	148
2110 RIO VISTA	A	708	150	21.19	89	57
2110 RIO VISTA	V	708	437	61.72	246	166
2120 RIO VISTA	A	669	128	19.13	86	33
2120 RIO VISTA	V	669	384	57.40	218	148
2130 RIO VISTA	A	971	236	24.30	137	90
2130 RIO VISTA	V	971	538	55.41	297	214
2140 RIO VISTA	A	1534	618	40.29	434	171
2140 RIO VISTA	V	1534	816	53.19	584	206
2209 SILVEYVILLE	A	292	75	25.68	40	32
2209 SILVEYVILLE	V	292	157	53.77	77	71
2310 SUISUN	A	1219	264	21.66	162	86
2310 SUISUN	V	1219	630	51.68	407	180
2319 SUISUN	A	845	125	14.79	92	30
2319 SUISUN	V	845	466	55.15	333	103
2320 SUISUN	A	888	169	19.03	104	54
2320 SUISUN	V	888	493	55.52	347	122
2321 SUISUN	A	763	143	18.74	96	44
2321 SUISUN	V	763	375	49.15	253	102
2322 SUISUN	A	1051	231	21.98	154	63
2322 SUISUN	V	1051	492	46.81	321	134
2323 SUISUN	A	1008	178	17.66	115	51
2323 SUISUN	V	1008	549	54.46	379	130
2324 SUISUN	A	1186	231	19.48	161	64
2324 SUISUN	V	1186	600	50.59	393	164
2325 SUISUN	A	1291	281	21.77	179	95
2325 SUISUN	V	1291	687	53.21	404	234
2326 SUISUN	A	1175	200	17.02	124	70
2326 SUISUN	V	1175	643	54.72	429	170
2328 SUISUN	A	693	152	21.93	105	41
2328 SUISUN	V	693	343	49.49	242	75
2329 SUISUN	A	1061	285	26.86	165	104
2329 SUISUN	V	1061	473	44.58	296	148
2333 SUISUN	A	1193	320	26.82	232	77
2333 SUISUN	V	1193	586	49.12	383	171
2510 SUISUN	A	396	92	23.23	42	49
2510 SUISUN	V	396	206	52.02	103	97
2800 TRAVIS	A	1331	249	18.71	195	39
2800 TRAVIS	V	1331	464	34.86	318	109
3010 VACAVILLE	A	952	254	26.68	130	109
3010 VACAVILLE	V	952	557	58.51	298	238
3020 VACAVILLE	A	622	157	25.24	75	74
3020 VACAVILLE	V	622	388	62.38	205	162
3030 VACAVILLE	A	978	208	21.27	106	96
3030 VACAVILLE	V	978	571	58.38	325	208

DISTRICT CANVASS

DIRECT PRIMARY ELECTION
SOLANO COUNTY, CA
JUNE 6, 2006

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PAGE 149.149.01

	R V E O G T I E S R T S E R E D	B C A A L S L T O T S	T P U E R R N C O E U N T T A G E	MEASURE H	
				Y E S	N O
228 PRECINCTS					
COUNTY TOTAL	163925	66068	40.30	28870	34478
VOTING PRECINCTS	163925	66068	40.30	28870	34478
CONGRESSIONAL 3	7140	3762	52.69	1936	1710
CONGRESSIONAL 7	100491	40153	39.96	17723	20639
CONGRESSIONAL 10	56294	22153	39.35	9211	12129
CONGRESSIONAL TOTAL	163925	66068	40.30	28870	34478
STATE SENATE 2	71899	30095	41.86	13952	14704
STATE SENATE 5	92026	35973	39.09	14918	19774
STATE SENATE TOTAL	163925	66068	40.30	28870	34478
STATE ASSEMBLY 7	51389	19520	37.98	9310	9116
STATE ASSEMBLY 8	112536	46548	41.36	19560	25362
STATE ASSEMBLY TOTAL	163925	66068	40.30	28870	34478
BOARD OF EQUALIZATION 1	163925	66068	40.30	28870	34478
SUPERVISORIAL 1	30424	11008	36.18	5653	4661
SUPERVISORIAL 2	36874	15837	42.95	6774	8384
SUPERVISORIAL 3	29729	12197	41.03	5128	6626
SUPERVISORIAL 4	30272	12434	41.07	5030	6974
SUPERVISORIAL 5	36626	14592	39.84	6285	7833
SUPERVISORIAL TOTAL	163925	66068	40.30	28870	34478
CITY OF BENICIA	15020	7616	50.71	3039	4317
CITY OF DIXON	6936	2701	38.94	917	1690
CITY OF FAIRFIELD	37059	14817	39.98	6205	8066
CITY OF RIO VISTA	3731	2139	57.33	1315	759
CITY OF SUISUN	10037	3622	36.09	1785	1693
CITY OF VACAVILLE	36602	14177	38.73	5824	7879
CITY OF VALLEJO	45088	16470	36.53	8231	7237
CITY TOTAL	154473	61542	39.84	27316	31641
UNINCORPORATED AREA	9461	4529	47.87	1554	2840

DISTRICT CANVASS

DIRECT PRIMARY ELECTION
SOLANO COUNTY, CA
JUNE 6, 2006

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228 PRECINCTS	R V		T P	MEASURE H	
	E O		U E		
	G T		R R		
	I E	B C	N C		
	S R	A A	O E		
	T S	L S	U N		
	E	L T	T T		
	R	O	A	Y	
	E	T	G	E	N
	D	S	E	S	O
0051 FAIRFIELD 1641/1645	697	281	40.32	107	159
0052 FAIRFIELD 1650/1660	929	413	44.46	187	211
0053 FAIRFIELD 1670/1675	816	337	41.30	133	193
0054 FAIRFIELD 1680/1685	819	379	46.28	147	216
0055 FAIRFIELD 1682/1696	1093	289	26.44	139	144
0056 FAIRFIELD 1710/1831	1139	438	38.45	169	253
0057 FAIRFIELD 1720/1730	820	392	47.80	148	233
0058 FAIRFIELD 1740/1750	1032	431	41.76	195	215
0059 FAIRFIELD 1770/1780	677	264	39.00	101	152
0060 FAIRFIELD 1790	701	299	42.65	132	160
0061 FAIRFIELD 1810/1811	1297	497	38.32	220	252
0062 FAIRFIELD 1820	868	368	42.40	137	213
0063 FAIRFIELD 1830/1836	1190	495	41.60	192	293
0064 FAIRFIELD 1832	960	338	35.21	146	185
0065 FAIRFIELD 1833	999	446	44.64	197	242
0066 FAIRFIELD 1837	481	373	77.55	205	150
0067 FAIRFIELD 1840	726	278	38.29	109	154
0068 GREEN VALLEY 1910/1	1279	749	58.56	258	473
0069 RIO VISTA 2110/2120	1152	516	44.79	267	226
0070 RIO VISTA 2130	811	317	39.09	178	129
0071 RIO VISTA 2139	588	416	70.75	274	133
0072 RIO VISTA 2140	1180	890	75.42	596	271
0073 SUISUN 2310/2311/23	978	414	42.33	182	218
0074 SUISUN 2319	648	176	27.16	98	70
0075 SUISUN 2320	705	243	34.47	127	108
0076 SUISUN 2321	568	204	35.92	103	95
0077 SUISUN 2322/2328/23	1308	461	35.24	227	220
0078 SUISUN 2323	829	280	33.78	149	118
0079 SUISUN 2324/2337/23	900	299	33.22	152	132
0080 SUISUN 2325/2330	1002	392	39.12	160	218
0081 SUISUN 2326/2327	934	340	36.40	162	161
0082 SUISUN 2329/2331/23	846	285	33.69	130	149
0083 SUISUN 2333/2334/23	1319	528	40.03	295	204
0084 SUISUN 2510/2520	330	152	46.06	32	110
0085 TRAVIS 2800/2809/28	556	61	10.97	37	22
0086 VACAVILLE 3010/3011	868	417	48.04	154	250
0087 VACAVILLE 3020	544	237	43.57	84	142
0088 VACAVILLE 3030/3050	835	368	44.07	129	225
0089 VACAVILLE 3040/3031	1161	541	46.60	201	326
0090 VACAVILLE 3060/3080	709	316	44.57	129	177
0091 VACAVILLE 3070/3090	1297	578	44.56	224	328
0092 VACAVILLE 3110/40/4	1061	575	54.19	223	340
0093 VACAVILLE 3120/3160	683	321	47.00	118	194
0094 VACAVILLE 3170/3180	1154	400	34.66	177	205
0095 VACAVILLE 3181	834	336	40.29	153	171
0096 VACAVILLE 3182/3185	1259	438	34.79	181	247
0097 VACAVILLE 3183/3190	768	271	35.29	128	135
0098 VACAVILLE 3184	948	343	36.18	156	172
0099 VACAVILLE 3210/3220	1229	421	34.26	179	227
0100 VACAVILLE 3230/3240	1222	418	34.21	160	242

DISTRICT CANVASS

SOLANO COUNTY, CALIFORNIA
PRESIDENTIAL PRIMARY ELECTION
JUNE 7, 2016

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PAGE 023.024.01

165 PRECINCTS	R	V	T	Measure G - Solano County Transportation Improvement Advisory Measure		Measure H - Solano County 2016 Transactions and Use Tax		
	E	O	P	Y	N	Y	N	
	G	T	U	E	S	O	E	N
	I	B	R				S	O
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DISTRICT CANVASS

SOLANO COUNTY, CALIFORNIA
PRESIDENTIAL PRIMARY ELECTION
JUNE 7, 2016

PRINTED 06/27/16, 03:27 PM

PAGE 023.024.03

165 PRECINCTS	R	V	T	Measure G - Solano County Transportation Improvement Advisory Measure		Measure H - Solano County 2016 Transactions and Use Tax		
	E	O	P	Y	N	Y	N	
	G	T	U	E	S	O	E	N
	I	E	R	R			S	O
	S	R	A	N				
	T	S	A	C				
	E	L	L	O				
	R	O	T	A				
	E	T	G	E				
	D	S	E	S				
0051 FAIRFIELD 33025	1899	1050	55.29	560	439	352	654	
0052 FAIRFIELD 33040	2605	1294	49.67	697	519	446	787	
0053 FAIRFIELD 33045	912	529	58.00	259	233	162	341	
0054 FAIRFIELD 33050	1502	885	58.92	474	370	297	553	
0055 FAIRFIELD 33065	1534	785	51.17	407	336	251	494	
0056 FAIRFIELD 33070	2499	979	39.18	596	323	441	487	
0057 FAIRFIELD 33075	1414	556	39.32	338	182	237	293	
0058 FAIRFIELD 33115	1866	857	45.93	465	343	293	528	
0059 FAIRFIELD 33190	2137	863	40.38	542	290	374	460	
0060 FAIRFIELD 33195	1053	397	37.70	229	144	159	217	
0061 FAIRFIELD 33215	1761	717	40.72	456	229	321	365	
0062 FAIRFIELD 33230	1630	675	41.41	430	216	307	339	
0063 FAIRFIELD 33245	1590	616	38.74	349	248	245	350	
0064 FAIRFIELD 33250	1278	605	47.34	353	228	235	347	
0065 FAIRFIELD 33255	22	4	18.18	4	0	1	3	
0066 FAIRFIELD 33265	1234	482	39.06	297	158	205	252	
0067 SUISUN 35005	1301	608	46.73	351	215	227	345	
0068 SUISUN 35020	2261	992	43.87	626	315	432	511	
0069 SUISUN 35040	2487	970	39.00	610	314	399	528	
0070 SUISUN 35045	1938	926	47.78	574	312	396	493	
0071 SUISUN 35055	1897	759	40.01	481	243	347	378	
0072 FAIRFIELD 39452	456	237	51.97	100	124	63	166	
0073 DIXON 42010	841	429	51.01	232	179	162	250	
0074 DIXON 42020	3317	1555	46.88	843	622	568	908	
0075 DIXON 42045	150	81	54.00	38	39	32	46	
0076 DIXON 42047	752	408	54.26	209	175	126	266	
0077 DIXON 42050	2330	1173	50.34	596	517	362	765	
0078 DIXON 42065	2570	1227	47.74	694	461	482	686	
0079 VACAVILLE 46010	1110	610	54.95	368	209	236	348	
0080 VACAVILLE 46015	605	321	53.06	152	152	85	220	
0081 VACAVILLE 46020	1937	1214	62.67	659	493	430	726	
0082 VACAVILLE 46050	1866	796	42.66	451	296	285	465	
0083 VACAVILLE 46065	1507	867	57.53	494	322	324	497	
0084 VACAVILLE 46070	1358	695	51.18	396	247	281	376	
0085 VACAVILLE 46120	2342	1026	43.81	600	376	372	606	
0086 VACAVILLE 46127	213	114	53.52	54	53	27	83	
0087 VACAVILLE 46128	118	55	46.61	22	31	8	45	
0088 VACAVILLE 46129	361	190	52.63	97	82	59	122	
0089 VACAVILLE 46130	1860	960	51.61	519	386	318	601	
0090 VACAVILLE 46150	2100	967	46.05	501	433	329	605	
0091 VACAVILLE 46155	794	372	46.85	204	151	113	242	
0092 VACAVILLE 46180	1038	489	47.11	315	151	211	257	
0093 VACAVILLE 46190	1480	704	47.57	410	252	257	412	
0094 VACAVILLE 46210	1231	609	49.47	324	255	207	372	
0095 VACAVILLE 46270	1857	881	47.44	538	297	339	499	
0096 VACAVILLE 46380	1749	754	43.11	452	264	308	412	
0097 VACAVILLE 46400	2505	1177	46.99	644	467	453	670	
0098 VACAVILLE 49730	542	283	52.21	125	148	58	219	
0099 VACAVILLE 49733	1106	583	52.71	297	262	171	390	
0100 VACAVILLE 49740	471	289	61.36	154	121	111	168	

DISTRICT CANVASS

SOLANO COUNTY, CALIFORNIA
PRESIDENTIAL PRIMARY ELECTION
JUNE 7, 2016

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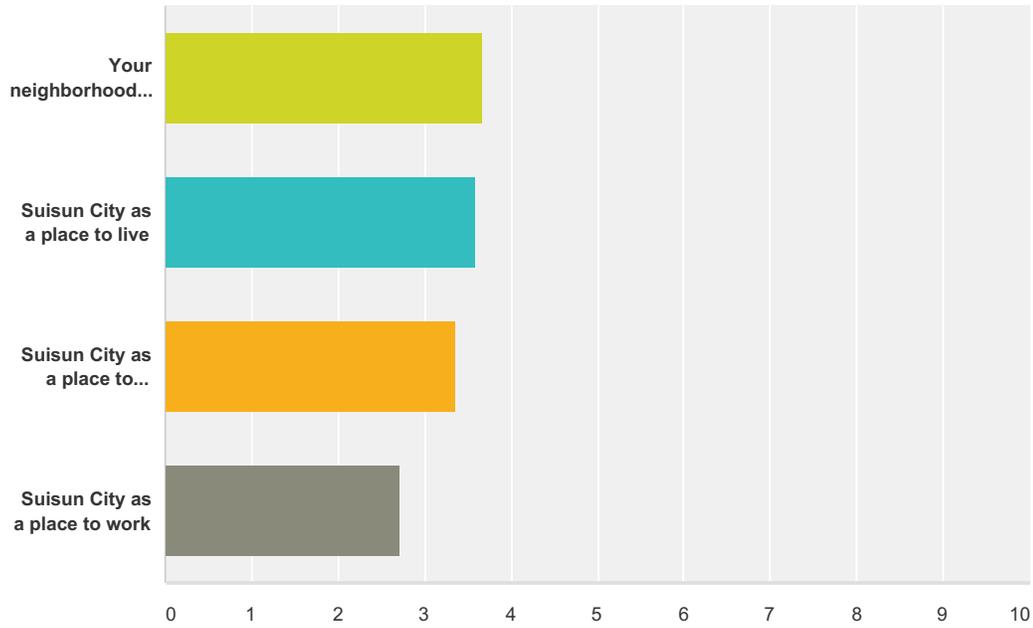
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165 PRECINCTS	R	V	T	Measure G - Solano County Transportation Improvement Advisory Measure		Measure H - Solano County 2016 Transactions and Use Tax	
	E	O	P	Y	N	Y	N
	D	S	E	S	O	S	O
0101 TRAVIS 53005	1459	599	41.06	385	191	253	321
0102 TRAVIS 53007	1281	442	34.50	298	128	168	255
0103 FAIRFIELD 53070	2873	1317	45.84	807	432	538	713
0104 FAIRFIELD 53100	3161	1442	45.62	859	505	553	820
0105 FAIRFIELD 53125	3029	1449	47.84	795	576	509	874
0106 FAIRFIELD 53140	2102	1166	55.47	645	456	402	714
0107 RIO VISTA 54005	2191	1103	50.34	673	367	422	624
0108 RIO VISTA 54020	3458	2667	77.13	1830	691	1330	1215
0109 SUISUN 55005	1721	696	40.44	398	263	278	385
0110 SUISUN 55010	1934	813	42.04	468	304	304	472
0111 VACAVILLE 56010	2482	1639	66.04	1013	529	704	852
0112 VACAVILLE 56020	1577	812	51.49	443	328	267	514
0113 VACAVILLE 56050	1318	690	52.35	378	284	233	433
0114 VACAVILLE 56100	1481	641	43.28	340	259	235	369
0115 VACAVILLE 56105	1906	810	42.50	442	331	296	479
0116 VACAVILLE 56107	2508	1093	43.58	636	405	419	635
0117 VACAVILLE 56110	1921	891	46.38	526	330	338	523
0118 VACAVILLE 56125	1937	893	46.10	523	330	300	559
0119 VACAVILLE 56155	1115	516	46.28	302	175	209	278
0120 VACAVILLE 56165	885	430	48.59	240	170	145	264
0121 VACAVILLE 56190	1833	861	46.97	442	370	283	544
0122 VACAVILLE 56210	1603	776	48.41	442	298	292	449
0123 ELMIRA 59700	329	172	52.28	95	68	57	105
0124 MAIL PCT 99001	177	94	53.11	35	51	29	60
0125 MAIL PCT 99002	49	28	57.14	19	8	16	12
0126 MAIL PCT 99003	12	10	83.33	3	7	1	9
0127 MAIL PCT 99004	99	48	48.48	24	22	20	26
0128 MAIL PCT 99005	184	93	50.54	40	48	22	69
0129 MAIL PCT 99006	201	120	59.70	64	50	35	78
0130 MAIL PCT 99008	2	1	50.00	1	0	0	1
0131 MAIL PCT 99009	130	66	50.77	32	30	15	50
0132 MAIL PCT 99010	244	111	45.49	61	45	32	77
0133 MAIL PCT 99011	207	117	56.52	68	38	40	68
0134 MAIL PCT 99015	9	3	33.33	0	3	0	3
0135 MAIL PCT 99016	57	34	59.65	21	12	14	20
0136 MAIL PCT 99018	99	50	50.51	21	26	12	36
0137 MAIL PCT 99020	81	47	58.02	23	22	11	35
0138 MAIL PCT 99021	10	8	80.00	5	2	4	3
0139 MAIL PCT 99024	90	55	61.11	34	17	19	31
0140 MAIL PCT 99025	5	2	40.00	2	0	0	2
0141 MAIL PCT 99027	111	56	50.45	19	31	14	39
0142 MAIL PCT 99028	5	5	100.00	1	4	1	4
0143 MAIL PCT 99029	111	59	53.15	34	24	21	38
0144 MAIL PCT 99031	27	16	59.26	8	7	3	13
0145 MAIL PCT 99032	62	27	43.55	24	3	15	11
0146 MAIL PCT 99034	8	5	62.50	4	1	3	2
0147 MAIL PCT 99035	28	12	42.86	4	7	5	7
0148 MAIL PCT 99038	48	21	43.75	12	6	8	11
0149 MAIL PCT 99039	19	12	63.16	6	5	4	7
0150 MAIL PCT 99904	0	0		0	0	0	0

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Q1 On a scale of 1-5, with 5 being the best, how would you rate:

Answered: 102 Skipped: 1

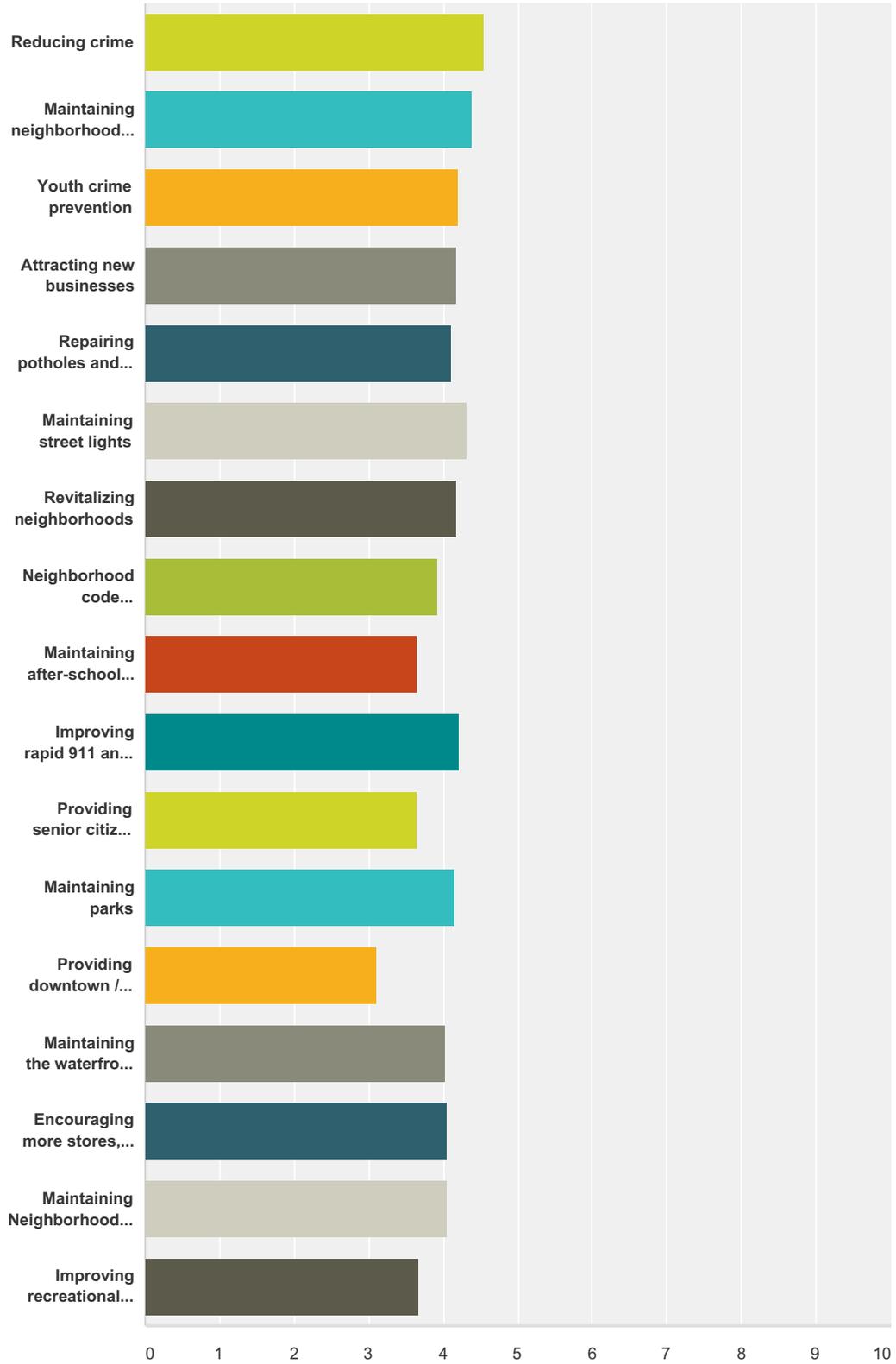


	1 - Worst	2	3	4	5 - Best	Total	Weighted Average
Your neighborhood as a place to live	1.96% 2	7.84% 8	33.33% 34	35.29% 36	21.57% 22	102	3.67
Suisun City as a place to live	0.00% 0	5.94% 6	44.55% 45	33.66% 34	15.84% 16	101	3.59
Suisun City as a place to raise children	0.00% 0	14.85% 15	45.54% 46	27.72% 28	11.88% 12	101	3.37
Suisun City as a place to work	13.83% 13	25.53% 24	40.43% 38	15.96% 15	4.26% 4	94	2.71

Q2 On a scale of 0-5, with 0 being NOT IMPORTANT AT ALL and 5 being EXTREMELY IMPORTANT, how would your rate the importance of the following city programs and services?

Answered: 103 Skipped: 0

What's Important to You?



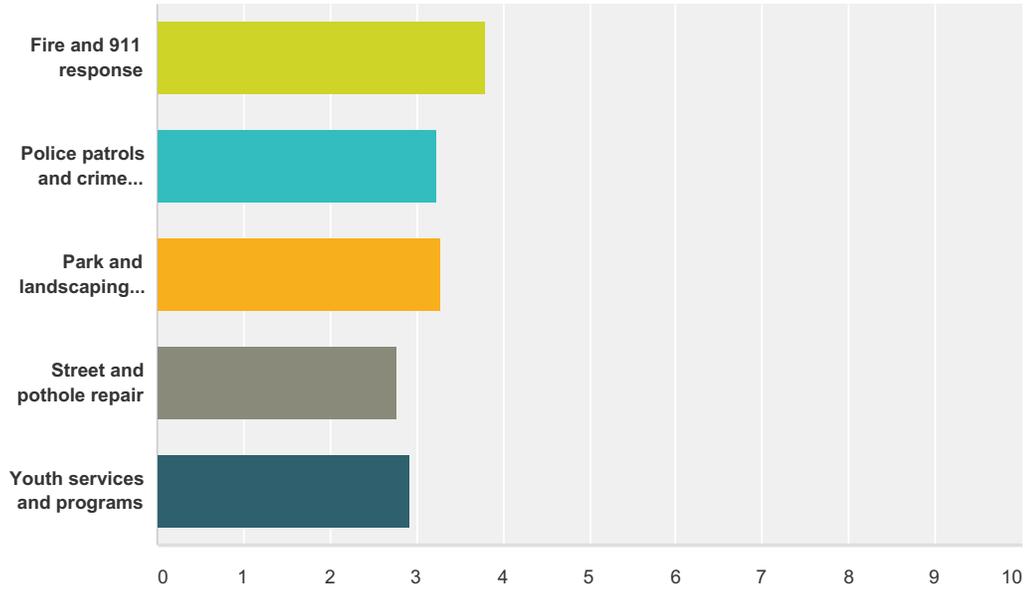
	1 - Not Important to me	2	3	4	5 - Extremely Important to me	Total	Weighted Average
Reducing crime	0.97% 1	0.97% 1	9.71% 10	18.45% 19	69.90% 72	103	4.55

What's Important to You?

Maintaining neighborhood police patrols	1.94% 2	0.97% 1	13.59% 14	23.30% 24	60.19% 62	103	4.39
Youth crime prevention	0.97% 1	5.83% 6	15.53% 16	28.16% 29	49.51% 51	103	4.19
Attracting new businesses	1.96% 2	4.90% 5	18.63% 19	23.53% 24	50.98% 52	102	4.17
Repairing potholes and city streets	0.98% 1	2.94% 3	21.57% 22	33.33% 34	41.18% 42	102	4.11
Maintaining street lights	0.00% 0	1.96% 2	11.76% 12	38.24% 39	48.04% 49	102	4.32
Revitalizing neighborhoods	0.99% 1	3.96% 4	17.82% 18	30.69% 31	46.53% 47	101	4.18
Neighborhood code enforcement	3.88% 4	8.74% 9	22.33% 23	21.36% 22	43.69% 45	103	3.92
Maintaining after-school programs	6.93% 7	9.90% 10	25.74% 26	25.74% 26	31.68% 32	101	3.65
Improving rapid 911 and emergency response times	1.94% 2	4.85% 5	16.50% 17	23.30% 24	53.40% 55	103	4.21
Providing senior citizen services	2.94% 3	15.69% 16	24.51% 25	27.45% 28	29.41% 30	102	3.65
Maintaining parks	0.00% 0	3.88% 4	21.36% 22	30.10% 31	44.66% 46	103	4.16
Providing downtown / Waterfront District parking	14.56% 15	16.50% 17	28.16% 29	24.27% 25	16.50% 17	103	3.12
Maintaining the waterfront and marina	3.92% 4	1.96% 2	22.55% 23	30.39% 31	41.18% 42	102	4.03
Encouraging more stores, restaurants, theaters, etc.	4.90% 5	5.88% 6	10.78% 11	35.29% 36	43.14% 44	102	4.06
Maintaining Neighborhood Watch programs	2.94% 3	3.92% 4	20.59% 21	30.39% 31	42.16% 43	102	4.05
Improving recreational programs and activities	6.80% 7	8.74% 9	21.36% 22	35.92% 37	27.18% 28	103	3.68

Q3 On a scale of 1-5, with 5 being the MOST SATISFIED and 1 being the LEAST SATISFIED, how would you rate Suisun City's

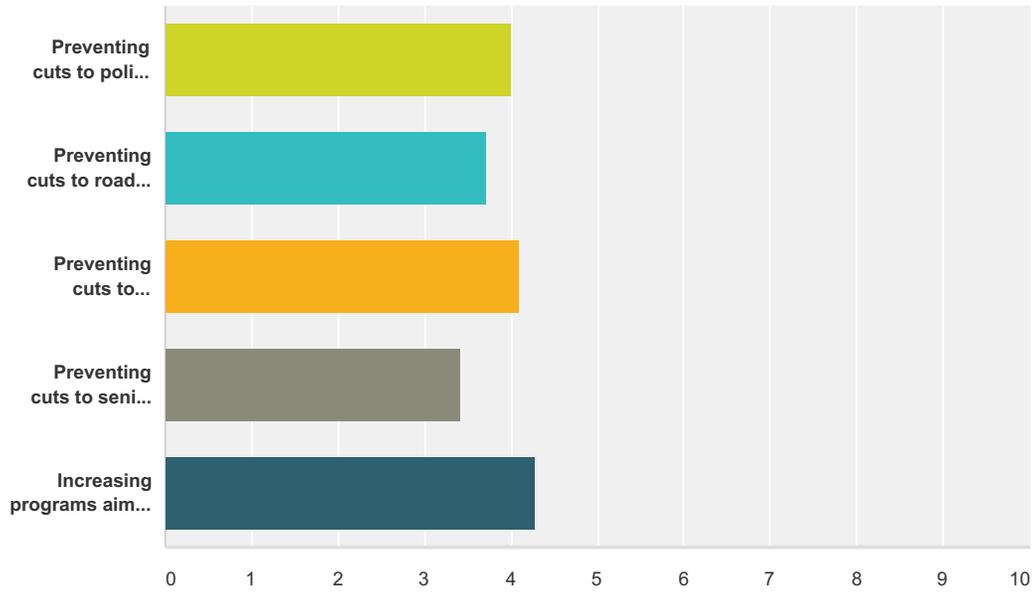
Answered: 103 Skipped: 0



	1 - Least Satisfied	2	3	4	5 - Most Satisfied	Total	Weighted Average
Fire and 911 response	0.00% 0	9.90% 10	21.78% 22	45.54% 46	22.77% 23	101	3.81
Police patrols and crime fighting services	3.96% 4	15.84% 16	42.57% 43	27.72% 28	9.90% 10	101	3.24
Park and landscaping maintenance	5.83% 6	17.48% 18	31.07% 32	33.98% 35	11.65% 12	103	3.28
Street and pothole repair	13.59% 14	25.24% 26	36.89% 38	18.45% 19	5.83% 6	103	2.78
Youth services and programs	7.84% 8	20.59% 21	48.04% 49	18.63% 19	4.90% 5	102	2.92

Q2 On a scale of 1-5, please let us know which are the most important to you, where 5 is the most important and 1 is the least important:

Answered: 44 Skipped: 0



	1	2	3	4	5	Total	Weighted Average
Preventing cuts to police and fire	11.90% 5	7.14% 3	11.90% 5	7.14% 3	61.90% 26	42	4.00
Preventing cuts to road and sidewalk repair	6.98% 3	9.30% 4	25.58% 11	20.93% 9	37.21% 16	43	3.72
Preventing cuts to programs for youths	4.55% 2	6.82% 3	15.91% 7	20.45% 9	52.27% 23	44	4.09
Preventing cuts to senior citizen programs	13.95% 6	18.60% 8	16.28% 7	13.95% 6	37.21% 16	43	3.42
Increasing programs aimed at bringing new businesses to Suisun City	6.98% 3	2.33% 1	6.98% 3	23.26% 10	60.47% 26	43	4.28

TOWN HALL MEETING – WRITTEN COMMENTS
<p>Question: What can Suisun City do to make life easier for commuters? + General Comments.</p>
<p>There is only one way in or out of Suisun- that is every sector of Suisun of hwy 12. Direct traffic to side streets- off Hwy 12 - to reach homes, restaurants, and businesses. What are the programs for youths? What are the programs for senior citizens?</p>
<p>The only thorough fares in the city to get to each side of the city is sunset and (?) road. Other side streets need to be developed to divert traffic off Hwy 12 to relieve congestion and move people into commercial areas similar to Travis Blvd.</p>
<p>Do a better a job of coordinating signals at 4 way stops, i.e., by the train station area. Long lines of cars from Hwy12 to stop light at Main Street. Lights seem to stop from Highway 12. Wait of [?] and take a chance to drive through (when it is safe).</p>
<p>Amtrak needs to be more [?] frequently.</p>
<p>Good roads, good signage of streets</p>
<p>I moved here originally because it makes commuting easy.</p>
<p>Coffee near the Amtrak station pedestrian crossing where everyone jaywalks. By hav(ing) meetings earlier- not 6pm. Amtrak parking lot.</p>
<p>I do not commute but have been frustrated with the challenge of no easy transportation to the oak/sfo airports. My husband looks forward to the 12/80 construction completion.</p>
<p>Speeders on pelican drive. Clean up graffiti on sound walls. Walmart. Tall grass weeds in residential areas. Christmas lights. Junk trailers / trucks on streets.</p>
<p>Left turn from Walters into Bella Vista- wait several lights. Control speeding on hwy12 and Walters.</p>
<p>Better selection of diners; What are you doing with the big paddle boat? Could be a revenue generator.</p>
<p>Not a commuter- don't know.</p>
<p>I think for commuters it is friendly, but I don't commute. Maybe a carpool lane on 12?</p>
<p>A carpool lane on hwy12 to 80 would help. Offer a commuter sticker for purchase for single occupant in carpool lane (if built).</p>
<p>Make it so people don't have to commute. Encourage new businesses to locate in Suisun so people can live and work local. Offer tax breaks to new businesses that are time limited.</p>

Add a park and ride in Suisun to encourage citizens to carpool. The park and ride by 680/80 is not convenient for residents who travel east to Rio Vista and Stockton.
Vanpool
Better control of light timing; Ticket speeders from Beck to Walters road; Address homeless problem.
Make it safer for people living on streets, less spending. Traffic, install speedbumps on Main Street.
Parking structure
Better visibility for Capitol Corridor (Amtrak) trains.
Economic development of the waterfront! Use code enforcers to beautify city! Take pride in our community. Police department could use more tech i.e. more cameras.
Synchronize traffic lights; Keep road and streets in good shape; Help to create work around the city for a shorter commute for citizens.
Recruit more businesses/ industry for local jobs.
Being landlocked, not much. Just maintain streets and roads.
Have places near the train station for quick dinners to take home, coffee shop, etc. Example: Marin Lakespur ferry has food truck Friday.
Bring more jobs to Solano County and Suisun City so people can work where they live instead of commuting to other counties.
Parking structure for casual carpool.
More FAST transit stops in Suisun. If you catch the wrong bus you're stuck at the transit center. Wish: bring jobs to Suisun so I don't have to commute.
At marina and HWY 12, make two right turn lanes onto West hwy12. Also, extend railroad to Main Street giving quick access to West Hwy 12 and locals can get to town without using Highway 12.
Property; Re-time the traffic lights for better flow control.

July 4, 2016 SWAY Booth Survey Comments	
What could Suisun City do to make life easier for commuter? Open-Ended Response	
Hire more firefighters to give a better response to a medical and fire.	
Advertise more on the backside of Suisun City that faces Pennsylvania Ave.	
Shuttle Services	
So far so good	
IDK. It's great.	
Making a bus run on Sundays.	
Extend bike paths.	
Add lane or merge lane near railroad tracks.	
Yes	
Yes	
Repair Streets	
Let you know when I-80/I-680/Hwy 12 is done.	
The traffic during school time in the morning by Marina Blvd. and Lotz way.	
Widen the lanes to make more lane available.	
Road repairs/closures at night.	
Increase bus service. Times and Schedules.	
Bring more business to Suisun so we don't have to commute.	
Keep the streets up to date. Activities for after school.	
Bart.	
Open up new jobs. I would like to work closer to home.	
Wider Roads.	
Any additional comments about living in Suisun City?	
If PD is up to full staff why isn't the Fire Department.	
Change the name of Main St. to "Waterfront District" [so can list waterfront district on Highway 12 sign.]	
Focus on strength. Waterfront area. If people come, so will business.	
Live by creek on Anderson Drive. One side of creek cleaned 2x this year, other side has not. [Given to PW.]	
Great place. Love the Marina Events	
Street cleaning schedule.	
We love it here!	
Getting better recently.	
Makes an easier route for kids to get to Armjio; [safety concern of crossing railroad tracks.]	
Neighborhood watch; young kids smoking pot outside house.	
It used to be a nice place to live.	
I love this town!!	

POST CARD "PIGGY" SURVEY – COMMENTS
It's very important to me that the roads and landscape are kept up. Walters Rd. looks awful. Also the parks where our families play. Please!
Stop bus run in Lawler Ranch on parkway- it is most often empty, too much congestion/ pollution/ noise/ too frequent.
All are very important.
None.
We need more housing in Suisun City (rental housing). We need to stop telling ourselves that homeowners are the only ones with spending money in our community.
We need to [be] told the truth sooner. City staff and management waited too long to do something.
Local working people need a local rental housing supply and demand has allowed local apartment communities to raise rents to unreasonable levels. We need more rental housing options. If we are forced out of the community- our \$ goes with us.
Delicate balance in restoring cuts-prefer focus on fiscal needs that often have no supplemental funding from other sources.
We need more law enforcement/ housing rule enforcement.
Fix the road at Worley and Railroad. No more patch re-pave that road!
We need new and more long lasting businesses here in Suisun City.
Anything that has to do with fire, medic, and police should be #1 at all times for the safety, security for the people in Suisun City.
Great job.
I have the honor to propose that the Council pass a city ordinance requiring every citizen 18 years old and above who are residing in the city of Suisun to pay a residence tax in the amount of \$20 yearly effective fiscal year 2016. Also propose that 10 percent added tax must be collected to all business establishment in Suisun City.
I do not want cuts to police and fire service, nor do I wish cuts to seniors, I prioritize those less compared to others concerns
<p>Dear Suisun City Council and SWAY staff,</p> <p>The survey postcard you sent is not big enough for a substantive comment, so this is a supplement to the bulleted items, which of course are all important to residents of the city.</p> <p>Here is a small suggestion, which I suspect is being acted upon already as quickly as possible: Old Town and Victorian Harbor housing infill ASAP (for example, the Crystal Middle School footprint, the north side of Lotz Way, possibly space adjacent to the waterfront on the north and east sides). There need to be more residents in this area to tempt businesses in.</p> <p>In addition, the city council should its end its reluctance to join clearly constructive county and regional programs. I am thinking of the Daily Republic article about our city declining to participate in the Solano County Recycling Development Zone. It is shocking that any member of our Council would find the terms "environmental justice" or "recycling" objectionable, or be "suspicious of the state's involvement". Among other things, that attitude is an obstacle to optimal completion of the city redevelopment projects.</p>

Our city's redevelopment, which is beautiful so far and cries to be completed, depends on looking beyond the narrow bounds of city limits. Depends on vision that encompasses opportunities offered by county, regional, state and federal developments and initiatives that could affect our city. That is how Mayor Jim Spering accomplished what he did. We need some of that heads-up energy again, whereas present Council members make like frogs who fear to peep over the edge of the well.

Case in point: Was anyone on the City Council tracking developments of the kind that brought Fairfield the Pacific Flyway Center? Or fighting for it? Why didn't the Pacific Flyway Center come to Suisun City? Our city is a much more appropriate site. Might the Pacific Flyway Center have been the attraction that made our town a destination, attracting and sustaining businesses and raising property values?

That opportunity has passed, but Suisun City's need for a downtown destination with a capital "D" will continue. Perhaps some gateway tie-in ala Napa with the Suisun Valley wine AVA, which is getting better known and higher in quality?

City officials should make a sustained, long-term effort to state well informed and well connected, so as not to be caught asleep at the switch when future possibilities are in the wind.

Thank you for this chance to make suggestions. Sincerely, Patricia

COMMENTS COLLECTED JULY 5 THROUGH JULY 20, 2016

My name is Angela. I recently moved to Suisun City from Vallejo, CA. I ported to Suisun City via a Housing Voucher. I am on Section 8. Because of my social economic status, I have found that I am often stereotyped and treated less than kind. This is not only hurtful to me but it is also very disturbing. The Federal Government has created programs like those who are financially challenged and need assistance. I qualified after being on the wait list for several years. I have always followed the rules and regulations, making sure to stay in complete compliance at all times. I also am a tax paying citizen of this Nation, and a United States Army Veteran, having served in Korea during Desert Shield/Desert Storm. I am a volunteer Grassroots Activist, and have provided 100+ hours of volunteer service in the Vallejo community. As a results, I have a supportive network of business owners, entrepreneurs, artists, and community liaisons/facilitators. Including, New Pacific Studio, The Vallejo Naval & Historical Museum, Nathan's Conscious Cup, IntegriTea, Vallejo Together, NAACP-Vallejo Branch, ACLU of Northern California, American Indian Movement (AIM) - West & Northwest, and Sacred Sites Protection and Rights of Indigenous Tribes (SSPRIT). Why did I move? One of the reasons why I was forced to move from Vallejo was because no one would accept my Section 8 voucher. My previous resident / landlord provided me with a 90 Day Notice to Vacate with no reason for the notice. I search for 4-5 months with no success. Mind you, I have never been evicted and was never a problem tenant. The denial of rent to me based solely on the fact that have a voucher was very disconcerting and stressful. There is a slow process of gentrification taking place within Vallejo, and I was forced to leave the city I love after having lived there for almost 40 years. During my search for a new residence in Vallejo, I looked into the prospect of finding a live-work space so that I may become more self-sufficient, combining work with home. Unfortunately, most spaces in Downtown Vallejo area would not accept my voucher, were too expensive, or were not viable due to the absence of a kitchen, full bathroom, or both. It has been my dream for many years now to own a small business. I test marketed my product during the Vallejo Art Walk in June of 2015. The launch for test marketing went very well! The general public was very interested and receptive, requesting customization and referring my products to friends and family. I feel with the right tools and resources, I could make my dream come

true! This brings me to my comments & suggestions for SWAY. I have an idea I would like to share and hope that it does not fall on to deaf ears. In an effort to stimulate the economy, gain support for property owners in the way of rents from the Federal Government for live-work or business spaces within the city, and to assist families receiving Section 8 in becoming self-sufficient while simultaneously community building and combating stereotypes; would the City of Suisun consider partnering with local property owners to receive federal monies via Section 8 by renting to someone like myself who is looking to combine work with home? I can see myself with a little store downtown, contributing to the city, providing a service and being a productive member of this beautiful town! I would love to sit down with City Officials, and Representatives from Suisun City's Housing Authority to discuss creating a Pilot Program. There are several properties in Downtown Suisun that I am very interested in!! I would love to share my vision and can provide a PowerPoint presentation of my product line at your earliest convenience. Thank you for your time and consideration. I appreciate the opportunity to provide feedback on how to make the City of Suisun a better place for EVERYONE!!!

I would vote higher but at our school the police do not do their job during school hours. People still park in the red zone, speed, don't stop at stop signs and for the roads you guys did it backwards seal cracks first then cover not seal later.

We believe there should be a community committee formed. Also and break those that want to participate into team groups and this will allow more ideas to flow and not be duplicated.

We need a parcourse (exercise stations) along the waterfront. We also need a dog park. Why is there no dog park in Suisun? Maybe use that big patch of undeveloped land by the waterfront.

Suisun is a place waiting to happen, but it won't happen on it's own - retail business needs motivation and with some more shopping Suisun could easily become a 'daycation destination.'

We should encourage the establishment and funding of small businesses in Suisun and study community resident tax to generate additional revenue for the local government.

The train station looks great!! Since age 5 yr & up, I've seen the city continue to make great improvements! On the other hand, I thing there's enough business & residents. We need more for the youth to keep them active & safe. I think the Public Works Dept. get paid too much for unnecessary work. There is no need for weekly maintenance.

RESOLUTION NO. 2016-__

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUISUN CITY ORDERING THE SUBMISSION TO THE QUALIFIED ELECTORS OF THE CITY OF A ONE-CENT PER DOLLAR (1.0%) TRANSACTIONS AND USE TAX FOR GENERAL FUND PURPOSES TO BE CONSOLIDATED WITH THE GENERAL MUNICIPAL ELECTION TO BE HELD ON TUESDAY, NOVEMBER 8, 2016; REQUESTING THAT THE COUNTY OF SOLANO CONSOLIDATE THE ELECTION WITH THE ESTABLISHED ELECTION DATE TO BE HELD ON NOVEMBER 8, 2016; AND DIRECTING THE COUNTY ELECTIONS DEPARTMENT TO CONDUCT THE ELECTION ON THE CITY'S BEHALF

WHEREAS, in response to the Great Recession, as well as the elimination of the Redevelopment Agency and other state take-aways, the City of Suisun City dramatically tightened its belt; and

WHEREAS, this belt tightening included: reducing staffing by 20%; deferring building, parks and street maintenance; and postponing vehicle replacement; and

WHEREAS, in addition there are huge funding shortfalls for such critical needs as updating the police and fire communications system, replacing a 35-year old accounting/budget/payroll/HR/purchasing/billing/permit system, fully funding the dredging of the Suisun Marina, replacing playground equipment at parks; and

WHEREAS, continuing to try to operate with reduced staffing has a negative impact on public service delivery in all departments of the City; and

WHEREAS, as a solution to the fiscal constraints on general services, the City Council desires to submit to the voters a proposal to enact a one-cent per dollar (i.e., 1.0%) transaction and use tax in the City of Suisun City, with the funds to be deposited in the City's General Fund and be used for general City purposes and services, including but not limited to maintain rapid 911 emergency response times, neighborhood police patrols, youth crime and gang prevention programs, fire prevention and protection, fixing potholes, maintaining City streets and streetlights, maintaining City parks and street trees, and other vital City services; and

WHEREAS, by taking this step to keep the City safe by keeping crime rates low, to maintain or reduce emergency response times, and to enhance the City's maintenance of its critical public facility infrastructure, the City can protect property values and protect the progress the City has made to date, and keep it moving in the right direction; and

WHEREAS, funds from this proposed measure are subject to strict fiscal accountability and transparency provisions, including annual independent audits and publishing of expenditure reports to ensure funds are spent efficiently and effectively; and

WHEREAS, California Constitution Article XIII C, Section 2, provides any general tax must be submitted to the electorate and approved by a majority vote of the electorate; and

WHEREAS, California Constitution Article XIII C, Section 2, provides that an election regarding a general tax must be consolidated with a regularly scheduled general municipal election for members of the City Council; and

WHEREAS, a general municipal election on Tuesday, November 8, 2016, has been called by Resolution No. 2016-40, adopted on June 21, 2016; and

WHEREAS, on the basis of the foregoing, the City Council hereby determines it is appropriate to place a measure before the voters at the November 8, 2016, general municipal election regarding adopting a general City transactions and use tax.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Suisun City as follows:

SECTION 1. That the City Council, pursuant to its right and authority, does order submitted to the voters at the General Municipal Election on November 8, 2016, the following question:

To provide funding, that cannot be taken by the State, to maintain Suisun City services that make neighborhoods safer including: rapid 911 emergency response times, neighborhood police patrols, youth crime/gang prevention programs, fire prevention/protection, fixing potholes, maintaining City streets/streetlights, maintaining City parks/street trees, and other vital City services, shall Suisun City enact an ongoing one-cent (1%) sales tax, providing \$1,800,000 annually, with annual audits, citizens' oversight, all funds spent locally in Suisun City?	YES
	NO

SECTION 2. Upon approval of the voters of the City of Suisun City, the Suisun City Code shall be amended to add a new Chapter 3.14 to Title 3, establishing a one-cent per dollar (1.0%) sales tax within the City. The proposed complete text of the measure submitted to the voters is attached hereto as Exhibit "A". This question requires the approval of a majority of those casting votes. The City Council hereby approves the ordinance, the form thereof attached hereto as Exhibit "A", and its submission to the voters of the City.

SECTION 3. That in all particulars not recited in this Resolution, the election shall be held and conducted as provided by law for holding municipal elections.

SECTION 4. That notice of the time and place of holding the election is hereby given, and the City Clerk is authorized, instructed, and directed to give further or additional notice of the election, in time, form and manner as required by law.

SECTION 5. That pursuant to the requirements of Section 10403 of the California Elections Code, the Board of Supervisors of the County of Solano is hereby requested to consent and agree to the consolidation of said election. The City Council authorizes the Registrar of Voters to consolidate this election with the established election on November 8, 2016, for the ease and convenience of the registered voters and to take advantage of any cost savings possible

by such consolidation. The County Election Department is authorized to canvass the returns of said election. The election shall be held in all respects as if there were only one election, and only one form of ballot shall be used. That the Solano County Board of Supervisors is requested to issue instructions to the County Election Department to take any and all steps necessary for the holding of the consolidated election. The City Clerk may request the assistance of the County Elections Department in regard to said election, as the City Clerk deems necessary. The City shall reimburse the County for services performed when the work is completed and upon presentation to the City of a properly approved bill.

SECTION 6. That this Resolution shall become effective immediately upon its passage and adoption, and the City Clerk is directed to send certified copies of this Resolution to the Solano County Board of Supervisors, to the County Clerk-Recorder, and County of Solano Election Department.

PASSED AND ADOPTED at a regular meeting of the Suisun City Council, duly noticed and held on Tuesday the 26th day of July 2016 by the following vote:

AYES:	Councilmembers:	_____
NOES:	Councilmembers:	_____
ABSENT:	Councilmembers:	_____
ABSTAIN:	Councilmembers:	_____

WITNESS my hand and the seal of said City this 26th day of July 2016.

Linda Hobson, CMC
City Clerk

EXHIBIT "A"

ORDINANCE NO. ____

AN ORDINANCE OF THE PEOPLE OF THE CITY OF SUISUN CITY ADDING CHAPTER 3.14 TO THE SUISUN CITY CODE IMPOSING A TRANSACTIONS AND USE TAX TO BE ADMINISTERED BY THE STATE BOARD OF EQUALIZATION, SUBJECT TO APPROVAL OF A MAJORITY OF THE ELECTORS VOTING ON THE TAX MEASURE AT THE GENERAL MUNICIPAL ELECTION TO BE HELD ON TUESDAY, NOVEMBER 8, 2016

WHEREAS, Article XIIC, Section 2 of the California Constitution authorizes a city to impose a general tax if approved by a majority vote of the qualified electors; and

WHEREAS, Part 1.6 (commencing with Section 7251) of Division 2 of the California Revenue and Taxation Code, and Section 7285.9 of the California Revenue and Taxation Code, authorizes a city to adopt a transactions and use (sales) tax ordinance, which shall be operative if a majority of the electors voting on the measure vote to approve the imposition of the tax at an election called for that purpose; and

WHEREAS, in response to the Great Recession, as well as the elimination of the Redevelopment Agency and other state take-aways, the City of Suisun City dramatically tightened its belt; and

WHEREAS, this belt tightening included: reducing staffing by 20%; deferring building, parks and street maintenance; and postponing vehicle replacement; and

WHEREAS, in addition there are huge funding shortfalls for such critical needs as updating the police and fire communications system, replacing a 35-year old accounting/budget/payroll/HR/purchasing/billing/permit system, fully funding the dredging of the Suisun Marina, replacing playground equipment at parks; and

WHEREAS, continuing to try to operate with reduced staffing has a negative impact on public service delivery in all departments of the City; and

WHEREAS, as a solution to the fiscal constraints on general services, the City Council desires to submit to the voters a proposal to enact a one-cent per dollar (i.e., 1.0%) transaction and use tax in the City of Suisun City, with the funds to be deposited in the City's General Fund and be used for general City purposes and services, including but not limited to maintain rapid 911 emergency response times, neighborhood police patrols, youth crime and gang prevention programs, fire prevention and protection, fixing potholes, maintaining City streets and streetlights, maintaining City parks and street trees, and other vital City services; and

WHEREAS, by taking this step to keep the City safe by keeping crime rates low, to maintain or reduce emergency response times, and to enhance the City's maintenance of its critical public facility infrastructure, the City can protect property values and protect the progress the City has made to date, and keep it moving in the right direction; and

WHEREAS, funds from this proposed measure are subject to strict fiscal accountability and transparency provisions, including annual independent audits and publishing of expenditure reports to ensure funds are spent efficiently and effectively; and

WHEREAS, California Constitution Article XIII C, Section 2, provides any general tax must be submitted to the electorate and approved by a majority vote of the electorate; and

WHEREAS, California Constitution Article XIII C, Section 2, provides that an election regarding a general tax must be consolidated with a regularly scheduled general municipal election for members of the City Council; and

WHEREAS, a general municipal election on Tuesday, November 8, 2016, has been called by Resolution No. 2016-40, adopted on June 21, 2016; and

WHEREAS, on the basis of the foregoing, the City Council hereby determines it is appropriate to place a measure before the voters at the November 8, 2016, general municipal election regarding adopting a general City transactions and use tax.

NOW THEREFORE, on the basis of the foregoing, the People of the City of Suisun City at the November 8, 2016, general municipal election do hereby Ordain as follows:

SECTION 1. A new Chapter 3.14 is hereby added to the Suisun City Code to read as follows:

Chapter 3.18
GENERAL TRANSACTIONS AND USE TAX

3.14.010 Title of ordinance. This Chapter shall be known as the General Transactions and Use Tax Ordinance. This Chapter shall be applicable only in the incorporated territory of the City.

3.14.020 Basic definitions. As used in this Chapter, "City" means the City of Suisun City and "tax" means the transactions and use tax (general tax) imposed under the provisions of this Chapter.

3.14.030 Operative date. "Operative Date" means the first day that the tax is imposed. The "operative date" means the first day of the first calendar quarter commencing more than 110 days after the effective date of this Chapter, such effective date being as set forth below.

3.14.040 Purpose. This Chapter is adopted to achieve the following, among other purposes, and directs that the provisions hereof be interpreted in order to accomplish those purposes:

A. To impose a retail transactions and use tax in accordance with the provisions of Part 1.6 (commencing with Section 7251) of Division 2 of the Revenue and Taxation Code and Section 7285.9 of Part 1.7 of Division 2, which authorizes the City to adopt this tax ordinance which shall be operative only if a majority of the electors voting on the measure vote to approve the imposition of the tax at an election called for that purpose.

B. To adopt a retail transactions and use tax (general tax) ordinance that incorporates provisions identical to those of the Sales and Use Tax Law of the State of California insofar as those provisions are not inconsistent with the requirements and limitations contained in Part 1.6 of Division 2 of the Revenue and Taxation Code.

C. To adopt a retail transactions and use tax ordinance that imposes a general tax and provides a measure therefore that may be administered and collected by the State Board of Equalization in a manner that adapts itself as fully as practicable to, and requires the least possible deviation from, the existing statutory and administrative procedures followed by the State Board of Equalization in administering and collecting the California State Sales and Use Taxes.

D. To adopt a retail transactions and use tax ordinance that may be administered in a manner that will be, to the greatest degree possible, consistent with the provisions of Part 1.6 of Division 2 of the Revenue and Taxation Code, minimize the cost of collecting the transactions and use taxes, and at the same time, minimize the burden of record keeping upon persons subject to taxation under the provisions of this ordinance.

3.14.050 Contract with state. Prior to the operative date, the City shall contract with the State Board of Equalization to perform all functions incident to the administration and operation of this transactions and use tax ordinance; provided however, that if the City shall not have contracted with the State Board of Equalization prior to the operative date, it shall nevertheless so contract and in such a case the operative date shall be the first day of the first calendar quarter following the execution of such a contract.

3.14.060 Transaction tax rate. For the privilege of selling tangible personal property at retail, a tax is hereby imposed upon all retailers in the incorporated territory of the City at the rate of one-cent per dollar (1.0%) of the gross receipts of any retailer from the sale of all tangible personal property sold at retail in said territory on and after the operative date of this Chapter.

3.14.070 Place of sale. For the purposes of this Chapter, all retail sales are consummated at the place of business of the retailer unless the tangible personal property sold is delivered by the retailer or his agent to an out-of-state destination or to a common carrier for delivery to an out-of-state destination. The gross receipts from such sales shall include delivery charges, when such charges are subject to the State sales and use tax, regardless of the place to which delivery is made. In the event a retailer has no permanent place of business in the State or has more than one place of business, the place or places at which the retail sales are consummated shall be determined under rules and regulations to be prescribed and adopted by the State Board of Equalization.

3.14.080 Use tax rate. An excise tax is hereby imposed on the storage, use or other consumption in the City of tangible personal property purchased from any retailer on and after the operative date of this Chapter for storage, use or other consumption in said territory at the rate of one-cent per dollar (1.0%) of the sales price of the property. The sales price shall include delivery charges when such charges are subject to State sales or use tax regardless of the place to which delivery is made.

3.14.090 Proceeds of taxes. The proceeds of the transactions and use tax imposed by this Chapter shall be deposited into the General Fund of the City to be used for all general government purposes which may include, but are not limited to, fire and police protection, street and sidewalk repair and maintenance, park repair and maintenance, recreational programs, building and code enforcement services, planning and zoning services, capital equipment requirements, public infrastructure, repair and replacement of City facilities, capital improvement projects, operational expenses, fiduciary responsibilities, administration, indebtedness, and general obligations of the City. The tax imposed by this Chapter is intended to be and is, a general tax, the proceeds of which are to be spent as the City Council shall in its discretion, from time to time, determine.

3.14.100 Adoption of provisions of state law. Except as otherwise provided in this Chapter and except insofar as they are inconsistent with the provisions of Part 1.6 of Division 2 of the Revenue and Taxation Code, all of the provisions of Part 1 (commencing with Section 6001) of Division 2 of the Revenue and Taxation Code are hereby adopted and made a part of this Chapter as though fully set forth herein.

3.14.110 Limitations on adoption of state law and collection of use taxes. In adopting the provisions of Part 1 of Division 2 of the Revenue and Taxation Code:

A. Wherever the State of California is named or referred to as the taxing agency, the name of the City shall be substituted therefore. However, the substitution shall not be made when:

1. The word "State" is used as a part of the title of the State Controller, State Treasurer, State Board of Control, State Board of Equalization, State Treasury, or the Constitution of the State of California.

2. The result of that substitution would require action to be taken by or against this City or any agency, officer, or employee thereof rather than by or against the State Board of Equalization, in performing the functions incident to the administration or operation of this Chapter.

3. In those sections, including, but not necessarily limited to, sections referring to the exterior boundaries of the State of California, where the result of the substitution would be to:

a. Provide an exemption from this tax with respect to certain sales, storage, use or other consumption of tangible personal property, which would not otherwise be exempt from this tax while such sales, storage, use or other consumption remain subject to tax by the State under the provisions of Part 1 of Division 2 of the Revenue and Taxation Code, or

b. Impose this tax with respect to certain sales, storage, use or other consumption of tangible personal property, which would not be subject to tax by the State under the said provision of that code.

4. In Sections 6701, 6702 (except in the last sentence thereof), 6711, 6715, 6737, 6797 or 6828 of the Revenue and Taxation Code.

B. The word "City" shall be substituted for the word "State" in the phrase "retailer engaged in business in this State" in Section 6203 and in the definition of that phrase in Section 6203 of the Revenue and Taxation Code.

3.14.120 Permit not required. If a seller's permit has been issued to a retailer under Section 6067 of the Revenue and Taxation Code, an additional transactor's permit shall not be required by this Chapter.

3.14.130 Exemptions and exclusions.

A. There shall be excluded from the calculation of the transactions tax and the use tax the amount of any sales tax or use tax imposed by the State of California or by any city, city and county, or county pursuant to the Bradley-Burns Uniform Local Sales and Use Tax Law or the amount of any State-administered transactions or use tax.

B. There are exempted from the computation of the amount of transactions tax the gross receipts from:

1. Sales of tangible personal property, other than fuel or petroleum products, to operators of aircraft to be used or consumed principally outside the county in which the sale is made and directly and exclusively in the use of such aircraft as common carriers of persons or property under the authority of the laws of this State, the United States, or any foreign government.

2. Sales of property to be used outside the City which is shipped to a point outside the City, pursuant to the contract of sale, by delivery to such point by the retailer or his agent, or by delivery by the retailer to a carrier for shipment to a consignee at such point. For the purposes of this paragraph, delivery to a point outside the City shall be satisfied:

a. With respect to vehicles (other than commercial vehicles) subject to registration pursuant to Chapter 1 (commencing with Section 4000) of Division 3 of the Vehicle Code, aircraft licensed in compliance with Section 21411 of the Public Utilities Code, and undocumented vessels registered under Division 3.5 (commencing with Section 9840) of the Vehicle Code by registration to an out-of-City address and by a declaration under penalty of perjury, signed by the buyer, stating that such address is, in fact, his or her principal place of residence; and

b. With respect to commercial vehicles, by registration to a place of business out-of-City and declaration under penalty of perjury, signed by the buyer, that the vehicle will be operated from that address.

3. The sale of tangible personal property if the seller is obligated to furnish the property for a fixed price pursuant to a contract entered into prior to the operative date of this Chapter.

4. A lease of tangible personal property which is a continuing sale of such property, for any period of time for which the lessor is obligated to lease the property for an amount fixed by the lease prior to the operative date of this Chapter.

5. For the purposes of subparagraphs (3) and (4) of this section, the sale or lease of tangible personal property shall be deemed not to be obligated pursuant to a contract or lease for any period of time for which any party to the contract or lease has the unconditional right to terminate the contract or lease upon notice, whether or not such right is exercised.

C. There are exempted from the use tax imposed by this Chapter, the storage, use or other consumption in this City of tangible personal property:

1. The gross receipts from the sale of which have been subject to a transactions tax under any State-administered transactions and use tax ordinance.

2. Other than fuel or petroleum products purchased by operators of aircraft and used or consumed by such operators directly and exclusively in the use of such aircraft as common carriers of persons or property for hire or compensation under a certificate of public convenience and necessity issued pursuant to the laws of this State, the United States, or any foreign government. This exemption is in addition to the exemptions provided in Sections 6366 and 6366.1 of the Revenue and Taxation Code of the State of California.

3. If the purchaser is obligated to purchase the property for a fixed price pursuant to a contract entered into prior to the operative date of this Chapter.

4. If the possession of, or the exercise of any right or power over, the tangible personal property arises under a lease which is a continuing purchase of such property for any period of time for which the lessee is obligated to lease the property for an amount fixed by a lease prior to the operative date of this Chapter.

5. For the purposes of subparagraphs (3) and (4) of this section, storage, use, or other consumption, or possession of, or exercise of any right or power over, tangible personal property shall be deemed not to be obligated pursuant to a contract or lease for any period of time for which any party to the contract or lease has the unconditional right to terminate the contract or lease upon notice, whether or not such right is exercised.

6. Except as provided in subparagraph (7), a retailer engaged in business in the City shall not be required to collect use tax from the purchaser of tangible personal property, unless the retailer ships or delivers the property into the City or participates within the City in making the sale of the property, including, but not limited to, soliciting or receiving the order, either directly or indirectly, at a place of business of the retailer in the City or through any representative, agent, canvasser, solicitor, subsidiary, or person in the City under the authority of the retailer.

7. "A retailer engaged in business in the City" shall also include any retailer of any of the following: vehicles subject to registration pursuant to Chapter 1 (commencing with Section 4000) of Division 3 of the Vehicle Code, aircraft licensed in compliance with Section 21411 of the Public Utilities Code, or undocumented vessels registered under Division 3.5 (commencing with Section 9840) of the Vehicle Code. That retailer shall be required to collect use tax from any purchaser who registers or licenses the vehicle, vessel, or aircraft at an address in the City.

D. Any person subject to use tax under this Chapter may credit against that tax any transactions tax or reimbursement for transactions tax paid to a district imposing, or retailer liable for a transactions tax pursuant to Part 1.6 of Division 2 of the Revenue and Taxation Code with respect to the sale to the person of the property the storage, use or other consumption of which is subject to the use tax.

3.14.140 Changes in law. All amendments subsequent to the effective date of this Chapter to Part 1 of Division 2 of the Revenue and Taxation Code relating to sales and use taxes and which are not inconsistent with Part 1.6 and Part 1.7 of Division 2 of the Revenue and Taxation Code, and all amendments to Part 1.6 and Part 1.7 of Division 2 of the Revenue and Taxation Code, shall automatically become a part of this Chapter, provided however, that no such amendment shall operate so as to affect the rate of tax imposed by this Chapter.

3.14.150 Enjoining collection forbidden. No injunction or writ of mandate or other legal or equitable process shall issue in any suit, action or proceeding in any court against the State or the City, or against any officer of the State or the City, to prevent or enjoin the collection under this Chapter, or Part 1.6 of Division 2 of the Revenue and Taxation Code, of any tax or any amount of tax required to be collected.

3.14.160 Annual audit. The proceeds resulting from this Transactions and Use Tax shall be deposited into the City's General Fund and become subject to the same independent annual audit requirements as other general fund revenue. In addition the City's independent auditor shall complete a General Transactions and Use Tax Compliance and Internal Control Audit Report. Such report shall review whether the tax revenues collected pursuant to this Chapter are collected, managed, and expended in accordance with this Chapter.

3.14.170 All funds staying local. All tax revenues collected under the authority of this Chapter shall be expended solely on local municipal services, and shall not be used for any other purposes.

3.14.180 Effective date. This Chapter levying the tax described herein shall be effective ten (10) days after the date on which the City Council has declared that the voters of the City of Suisun City have approved the Chapter by a vote of no fewer than a majority of the votes cast by the electors voting on the tax measure set forth in this Chapter at that general municipal election to be held on Tuesday, November 8, 2016.

3.26.190 Penalties. Without limiting any remedies available at law or equity, any person violating any of the provisions of this Chapter shall be deemed guilty of a misdemeanor.

3.14.200 Amendments. The tax rate in this Chapter may only be increased by a vote of the People of the City of Suisun City; provided, however, that the City Council may amend this Chapter to otherwise implement or advance the purpose and intent of this Chapter.

3.14.210 Severability. If any provision of this Chapter or the application thereof to any person or circumstance is held invalid, the remainder of the Chapter and the application of such provision to other persons or circumstances shall not be affected thereby.

3.14.220 Suisun City oversight committee. The City Council shall establish a Suisun City General Tax Oversight Committee to review the expenditure of the revenues collected pursuant to this Chapter. The committee shall consist of five members appointed by the City Council. The committee members shall be residents and taxpayers in the City. The terms of the committee members, as well as their specific duties shall be set forth in a resolution adopted by the City Council. Such resolution may be amended by resolution of the Council.

SECTION 2. SEVERABILITY. If any section, subsection, sentence, clause or phrase of this ordinance or the application thereof to any person or circumstance is for any reason held to be invalid, such decision shall not affect the validity of the remaining portions of this ordinance. The People of the City of Suisun City hereby declared that they would have passed each subsection, subdivision, paragraph, sentence, clause, or phrase thereof, irrespective of the fact that any one or more subsection, subdivision, paragraph, sentence, clause, or phrase be declared unconstitutional.

SECTION 3. The adoption of this ordinance is not a "project" subject to the requirements of 19 the California Environmental Quality Act (CEQA) (Public Resources Code Section §§ 21000 *et seq.*). CEQA Guideline 15378(b)(4) provides that the creation of government funding mechanisms or other government fiscal activities that do not involve any commitment to a specific project that may result in a potentially significant physical impact on the environment are not projects subject to the requirements of CEQA.

SECTION 4. NOTICE OF PUBLICATION. This Ordinance shall be posted in compliance with Municipal Code Section 1.12.010 and applicable law.

SECTION 5. EXECUTION. The Mayor of the City of Suisun City is hereby authorized and shall attest to the adoption of the Ordinance by the voters of the City of Suisun City by signing where indicated below.

CERTIFICATION

Ordinance No. ____ was submitted to the People of the City of Suisun City at the November 8, 2016, general municipal election. It was approved by the following vote of the electors:

YES: _____

NO: _____

I hereby certify that the foregoing Ordinance was PASSED, APPROVED and ADOPTED by the People of the City of Suisun City, California voting on the 8th day of November, 2016.

Pete Sanchez
Mayor

ATTEST

Linda Hobson, CMC
City Clerk

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RESOLUTION NO. 2016-__

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUISUN CITY
DIRECTING THE CITY ATTORNEY TO PREPARE AN IMPARTIAL ANALYSIS,
SETTING PRIORITIES FOR FILING WRITTEN ARGUMENTS, AND
PROVIDING FOR REBUTTAL ARGUMENTS REGARDING THE
GENERAL TRANSACTIONS AND USE TAX MEASURE**

WHEREAS, a General Municipal Election shall be held in the City of Suisun City on November 8, 2016, at which there will be submitted to the voters a ballot measure to consider a general transactions and use tax for the City (the “Measure”); and

WHEREAS, whenever a municipal ballot measure is authorized, State law provides that the City Council may direct the City Attorney to prepare an impartial analysis and provide for the filing of written arguments for and against a measure and for rebuttal arguments to be filed with the City elections official.

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Suisun City as follows:

Section 1. The City Council directs the City Attorney to prepare an impartial analysis of the Measure. The impartial analysis shall be filed within fifteen (15) days of the adoption of this Resolution or by the date set by the City Clerk for the filing of primary arguments, whichever is later.

Section 2. The City Council authorizes members of that body, collectively or individually, or any individual Suisun City voter or association of Suisun City citizens, to file written arguments in favor or against the General Transactions and Use Tax Measure, and to change the argument until and including the date fixed by the City Clerk after which no arguments for or against the Measure may be submitted to the City Clerk. The City Clerk shall follow Elections Code sections 9281 through 9287 in determining the printing of all arguments in favor and against.

Section 3. Any argument filed for or against said Measure not exceeding 300 words shall be filed with the City Clerk, signed, with the printed name(s) and signature(s) of the author(s) submitting it, or if submitted on behalf of an organization, the name of the organization, and the printed name and signature of at least one of its principal officers who is the author of the argument.

Section 4. When the City Clerk has selected the arguments for and against the Measure that will be printed and distributed to the voters, the City Clerk shall send a copy of the argument in favor of the Measure to the authors of any argument against the Measure and a copy the argument against the Measure to the authors of any argument in favor of the Measure.

Section 5. The author or a majority of the authors of an argument relating to the Measure may prepare and submit a rebuttal argument not exceeding 250 words or may authorize in writing any other person or persons to prepare, submit, or sign the rebuttal argument. A rebuttal argument may not be signed by more than five persons. The rebuttal arguments shall be

filed with the City Clerk, signed, with the printed name(s) and signature(s) of the author(s) submitting it, or if submitted on behalf of an organization, the name of the organization, and the printed name and signature of at least one of its principal officers. Any rebuttal argument must be filed within 10 days after the final date for filing direct arguments.

Section 6. Rebuttal arguments shall be printed in the same manner as the direct arguments. Each rebuttal argument shall immediately follow the direct argument which it seeks to rebut.

Section 7. The City Clerk shall cause the City Attorney's Impartial Analysis, and duly selected arguments and rebuttals, to be printed and distributed to voters in accordance with State law regarding same.

PASSED AND ADOPTED by the City Council of the City of Suisun City at a regular meeting thereof held on the 26th day of July, 2016 by the following vote:

AYES: Councilmembers: _____
NOES: Councilmembers: _____
ABSENT: Councilmembers: _____
ABSTAIN: Councilmembers: _____

WITNESS my hand and the seal of said City this 26th day of July, 2016.

Linda Hobson, CMC
City Clerk

RESOLUTION NO. 2016-__

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUISUN CITY
ESTABLISHING THE GENERAL TRANSACTIONS AND USE TAX
OVERSIGHT COMMITTEE’S GUIDELINES AND DUTIES**

WHEREAS, a General Municipal Election shall be held in the City of Suisun City on November 8, 2016, at which there will be submitted to the voters a ballot measure to consider a general transactions and use tax for the City (the “Measure”); and

WHEREAS, the measure would enact an ordinance that calls for the creation of a General Transactions and Use Tax Oversight Committee; and

WHEREAS, the ordinance provides that the City Council shall set the terms and duties of the committee members by resolution.

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Suisun City as follows:

Section 1. With the passage of the General Transactions and Use Tax by the voters of the City, the City Council hereby establishes a five (5) member oversight committee to be known as the General Transactions and Use Tax Oversight Committee, which shall be comprised of Suisun City residents and taxpayers.

Section 2. The term of office for the committee members shall be five (5) years.

Section 3. The City Council hereby approves the General Transactions and Use Tax Oversight Committee Guidelines and Duties, which is set forth in Exhibit “A” attached hereto.

Section 4. The Deputy City Clerk is hereby directed to advertise that applications for citizens interested in serving on the Oversight Committee will be received by the City up to and including January 9, 2017.

Section 5. Following the application deadline of Thursday, January 5, 2017, the applications received shall be reviewed by an ad hoc committee of the City Council which has been appointed by the Mayor, and a list of no more than two finalists per vacancy shall be submitted by the ad hoc committee to the full City Council for interviews and selection by the full City Council.

PASSED AND ADOPTED by the City Council of the City of Suisun City at a regular meeting thereof held on the 26th day of July, 2016 by the following vote:

AYES: Councilmembers: _____
NOES: Councilmembers: _____
ABSENT: Councilmembers: _____
ABSTAIN: Councilmembers: _____

WITNESS my hand and the seal of said City this 26th day of July, 2016.

Linda Hobson, CMC
City Clerk

GENERAL TRANSACTIONS AND USE TAX OVERSIGHT COMMITTEE GUIDELINES AND DUTIES

The City Council of the City of Suisun City hereby establishes an oversight committee to monitor the revenue collected pursuant to the General Transactions and Use Tax Ordinance, as well as to report on the use of the funds. The committee shall be known as the General Transactions and Use Tax Oversight Committee (hereinafter “Oversight Committee”).

Application/Recruitment Process

Whenever there are vacancies on the Oversight Committee, the Deputy City Clerk shall advertise an invitation for individuals who are residents and taxpayers of the City of Suisun City to apply to serve on the committee. Notice of any vacancies will be advertised in the Fairfield Daily Republic and on the City’s website and social media outlets. The applications received shall be reviewed by an ad hoc committee of the City Council which has been appointed by the Mayor, and a list of no more than two finalists per vacancy shall be submitted by the ad hoc committee to the full City Council for interviews and selection by the full City Council. In other words, if there are two vacancies, no more than four names would be submitted to the City Council.

Powers and Duties

The Oversight Committee will ensure transparency and oversight of the revenue generated by the voter-approved General Transactions and Use Tax Ordinance. The duties will consist of reviewing the General Transactions and Use Tax Compliance and Internal Control Audit Report which will be prepared annually by the City’s independent auditor, as well as any City financial reports necessary to advise the City Council.

The duties of the Oversight Committee do not include decision-making or advisory responsibilities regarding spending priorities, funding source decisions or financial plans, as these are the purview of the City Council as set forth in state law and the Suisun City Code. The Oversight Committee serves in an advisory-only role to the City Council limited to the use of revenues generated by the General Transactions and Use Tax Ordinance.

Qualifications for Appointment

Suisun City citizens interested in serving on the Oversight Committee must be residents who meet the following requirements:

- The residency requirement is defined as residing within the City limits of Suisun City. Residency may be verified annually by the City Clerk’s office through: 1) voter registration, or 2) utility bills (water, phone, cable, etc.).
- Oversight Committee members are also required to be taxpayers in the City of Suisun City.

Selection of Members

The composition of the Oversight Committee will consist of five (5) members. The applications received shall be reviewed by an ad hoc committee of the City Council which has been appointed by the Mayor, and a list of no more than ten finalists shall be submitted by the ad hoc committee to the full City Council for interviews and selection by the full City Council.

Term of Service

The terms of the Oversight Committee members shall be for a period of five (5) years.

Meetings

The Oversight Committee will meet at least once annually. The committee shall be subject to the provisions of the Ralph M. Brown Act (California Government Code Section 54950 *et seq.*). Meetings must be noticed and open to the public. Committee minutes and reports are a matter of public record pursuant to the Public Records Act (California Government Code Section 6250 *et seq.*) and they may be posted on the City's website. Additional meetings may be scheduled as deemed necessary by the Oversight Committee. All committee members shall attend training and orientation prior to attending their first meeting, including Brown Act training and AB 1234 Ethics training.

Oversight Committee members are expected to attend all regular meetings. Failure to attend the annual meeting(s) may result in removal from the Oversight Committee at the discretion of the City Council. Committee decisions and actions require a simple majority vote of those members in attendance. A quorum for any meeting shall be a minimum of three (3) members.

Staff Liaison

The City Manager and/or his/her designee will serve as staff liaison(s) to the Oversight Committee. The liaison(s) will be responsible for providing relevant information to the Oversight Committee, including the annual financial audit. The liaison(s) will provide copies of the minutes of the Oversight Committee's proceedings to the City Council and the public.

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