

BUDGET OVERVIEW

The B Section of the FY 2009-10 Annual Budget serves as an Executive Summary to the budget document with an emphasis on the General Fund and Redevelopment Agency. For the first time in at least the past decade, the document includes an Organization-Wide Budget Summary.

The following information is presented in this section:

- **Structural Analysis of the General Fund** – This subsection compares ongoing revenues with ongoing expenditures in the General Fund.
- **General Fund Revenues** – This subsection tracks changes in General Fund revenues.
- **General Fund Expenditures** – This subsection tracks General Fund expenditures.
- **General Fund Contingencies & Reserves** – This subsection looks at General Fund contingencies and reserves.
- **Combined Redevelopment Agency Funds** – This subsection presents the combined RDA budget for all funds.
- **RDA Operating & Housing Programs** – This subsection presents information about the operating and housing programs of the RDA.
- **RDA Budget by Fund** – This subsection summarizes the RDA budget by Fund.
- **Organization-Wide Budget Summary** – This subsection summarizes information presented in the C Section, D Section and E Section of the Annual Budget document.

BUDGET OVERVIEW

GENERAL FUND

Areas addressed include the structural analysis of the General Fund, ongoing and one-time revenues & resources, adjustments to expenditures (general increases and new requests) and contingencies & reserves.

Structural Analysis of the General Fund

The proposed FY 2009-10 Annual Budget is operationally a *status quo* budget. Given the current economic conditions facing both the private and public sector, this is, relatively speaking, a good thing. In spite of the *status quo* nature of this budget cycle, it is important to recognize that the FY 2009-10 General Fund still enjoys a structural operating surplus of over \$80,000. The structural operating surplus is calculated by subtracting ongoing expenditures from ongoing revenues, and it takes into account the use of Twin Sisters' bridge funding. The projected surplus of over \$80,000 means that we are not relying on reserves or contingencies to address ongoing operational needs (which would be a reasonable possibility during a limited-duration economic downturn).

As reflected in the summary table below, structural status of the General Fund has evolved over the past three years as the economy has deteriorated. A high-water mark occurred in FY 2007-08 Actual budget when the economy was still fairly strong. The FY 2008-09 Adopted budget had a modest surplus that evaporated with the economic downturn, as reflected in the FY 2008-09 Estimated budget. The FY 2009-10 Recommended budget has been built with very conservative revenue estimates, and it still reflects an anticipated structural surplus. A more detailed discussion of revenues, expenditures and reserves follows the table below:

General Fund Structural Analysis

<u>Budget Activity</u>	<u>FY 07/08</u> <u>Actual</u>	<u>FY 08/09</u> <u>Adopted</u>	<u>FY 08/09</u> <u>Estimated</u>	<u>FY 09/10</u> <u>Recommended</u>
Revenues				
Revenues & Transfers In	\$ 9,991,286	\$ 10,130,500	\$ 9,420,871	\$ 11,979,000
Less: One-Time Revenues	<u>\$ (149,774)</u>	<u>\$ (514,300)</u>	<u>\$ (535,548)</u>	<u>\$ (2,556,500)</u>
Ongoing Revenues	\$ 9,841,512	\$ 9,616,200	\$ 8,885,323	\$ 9,422,500
Expenditures				
Expenditures	\$ 11,429,609	\$ 11,979,800	\$ 11,398,128	\$ 9,978,300
Less: One-Time Expenditures	<u>\$ (1,968,883)</u>	<u>\$ (2,410,300)</u>	<u>\$ (2,227,171)</u>	<u>\$ (638,300)</u>
Ongoing Expenditures	<u>\$ 9,460,726</u>	<u>\$ 9,569,500</u>	<u>\$ 9,170,957</u>	<u>\$ 9,340,000</u>
Structural Surplus/(Deficit)	<u>\$ 380,786</u>	<u>\$ 46,700</u>	<u>\$ (285,634)</u>	<u>\$ 82,500</u>

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General Fund Revenues

Total anticipated revenues for FY 2009-10 amount to almost \$12.0 million. With a beginning balance of \$3.1 million, this results in total anticipated resources for FY 2008-09 of \$15.1 million. The following table provides a summary of anticipated revenue for FY 2008-09 by revenue category, as well as historical data from FY 2007-08:

General Fund Revenues

<u>Revenue Objects</u>	<u>FY 07/08 Actual</u>	<u>FY 08/09 Amended</u>	<u>FY 08/09 Estimated</u>	<u>FY 09/10 Recommended</u>
Property Taxes	\$ 1,135,535	\$ 1,089,700	\$ 1,076,832	\$ 1,023,100
Local Taxes	\$ 1,828,625	\$ 1,882,200	\$ 1,909,047	\$ 2,003,000
Licenses & Permits	\$ 433,227	\$ 313,700	\$ 281,405	\$ 346,700
Fines & Forfeitures	\$ 224,601	\$ 116,000	\$ 169,793	\$ 153,000
Use of Money & Property	\$ 902,953	\$ 745,000	\$ 732,164	\$ 650,000
Intergovernmental	\$ 3,177,289	\$ 3,216,000	\$ 3,154,452	\$ 2,949,200
Charges for Services	\$ 864,237	\$ 895,700	\$ 856,346	\$ 1,000,900
Intragovernmental	\$ 1,396,047	\$ 1,230,600	\$ 1,202,305	\$ 3,838,700
Miscellaneous Revenues	\$ 28,772	\$ 40,100	\$ 29,528	\$ 14,400
Total Revenues	<u>\$ 9,991,286</u>	<u>\$ 9,529,000</u>	<u>\$ 9,411,872</u>	<u>\$ 11,979,000</u>

Given the current economic climate, key revenue sources linked to consumer spending, new development and the housing market have been analyzed conservatively for the coming year. As indicated:

- **Property Taxes** are estimated to be roughly 5% below the FY 2008-09 Estimated budget, and nearly 10% below the FY 2007-08 Actual budget.
- **Local taxes** include sales taxes, property tax in-lieu of sales taxes, franchise taxes and transient occupancy taxes. As a combined revenue category, these revenues are projected to increase by nearly 5% in comparison to the FY 2008-09 Estimated budget, and increase by nearly 10% over the FY 2007-08 Actual budget. Most of this increase (i.e., \$175,000), is from new TOT revenue tied to the planned opening of the new waterfront hotel in fall 2009. Sales Tax receipts are anticipated to be virtually (or a slight dip of about \$50,000 or 0.27%) even though an argument could be made that increasing gas prices could translate into increased sales taxes. By not increasing this latter forecast, we have an additional cushion against the unknown.

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- **Licenses & Permits** are anticipated to increase by about 23% from the anticipated FY 2008-09 Estimated budget and nearly 11% from the FY 2007-08 Actual budget, primarily due to the assumption that the Walters Road commercial development will pull permits in the spring of 2010..
- **Fines and Forfeitures** reflect an increase during FY 2008-09 due to the additional staffing provided through the OTS traffic enforcement grant which will end three months into the coming year. Accordingly a decrease of about 10% is anticipated for FY 2009-10.
- **Use of Money & Property** is projected to decrease by roughly 11% to 13% in comparison to FY 2008-09 Estimated and FY 2007-08 Actual, respectively. This category does include \$400,000 from the sale of the Twin Sisters property. The reduction in this revenue source is tied to declining interest rates (i.e., just over 2% versus last year's projection of 3%), although an increase in GF monies on hand could enhance receipts in the coming fiscal year.
- **Intergovernmental Revenue**, which includes the Vehicle License Fee (VLF) and Property Tax In-Lieu of VLF, is anticipated to decrease by about 7% over the FY 2007-08 Estimated and nearly 8% over the FY 2007-08 Actual.
- **Charges for Services** expected to increase by nearly 17% from FY 2008-09 Estimated and by nearly 12% over FY 2007-08 Actual). These increases are based, primarily, on the anticipated Walters Road commercial project starting in the spring of 2010 and increases in Dan O'Root after-school program fee increase of \$15 per month (which is still significantly below market rates).
- **Intragovernmental Revenues** are projected to see a dramatic increase of nearly 220% over FY 2008-09 Estimated and nearly 212% over the FY 2007-08 Actual due to the repayment of the advance to the RDA for the Harbor Center Street Extension project.

As we get closer to the end of the fiscal year, staff's forecast of both revenues and expenditures becomes tighter and more in line with what is most likely to occur, as compared with the same type of forecasts made over a year ago. The FY 2008-09 Estimated budget amounts were based on data collected through May 10, 2009.

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General Fund Expenditures

The Proposed General Fund operating costs for the FY 2009-10 Annual Budget amount to \$9.7 million. As indicated in the summary table below, this includes:

- \$9.3 million for ongoing operating costs, which include personnel services, services & supplies and interdepartmental charges.
- \$425,400 for one-time, non-recurring expenditures.

General Fund Operating Expenditures

<u>Expenditure Objects</u>	<u>FY 07/08 Actual</u>	<u>FY 08/09 Amended</u>	<u>FY 08/09 Estimated</u>	<u>FY 09/10 Recommended</u>
Personnel Services	\$ 6,588,607	\$ 6,536,700	\$ 6,484,649	\$ 6,981,400
Services & Supplies	\$ 2,188,487	\$ 2,209,300	\$ 2,211,823	\$ 1,940,800
Interdepartmental Charges	\$ 445,598	\$ 392,700	\$ 394,800	\$ 424,600
Non-Recurring Costs	\$ 485,212	\$ 488,600	\$ 356,589	\$ 425,400
Total Operating Expenditures	<u>\$ 9,707,904</u>	<u>\$ 9,627,300</u>	<u>\$ 9,447,861</u>	<u>\$ 9,772,200</u>

When comparing the FY 2009-10 Recommended to the FY 2008-09 Amended, the overall increase in operating costs is \$144,900 or 1.5%. Observations about these figures include:

- The increase in Personnel Services costs (tied to existing MOUs) is offset by reductions in Services & Supplies of \$268,500 and \$63,200 in Non-Recurring Costs. The current MOUs are, for the most part, tied to expectations of new revenue streams.
- Interdepartmental charges have been increased by roughly \$32,000 or about 8%. This reflects the more accurate reallocation of personnel costs from some General Funded activities to ISF activities. An example would be spreading some of the Building Official's labor costs to the Computer Network Maintenance Fund.
- Non-recurring costs, which include monies for one-time items such as equipment purchases, temporary staffing tied to temporary workload spikes, special studies, GIS implementation, and the like, is estimated at roughly \$400,000, which is about \$63,000 less than the FY 2007-08 Amended budget.

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In broad categories, these one-time expenditures include:

•	Minor Capital	\$ 88,000
•	Travel/Training	128,000
•	One-time Studies	5,000
•	Litigation	50,000
•	Operating Contingencies	<u>154,400</u>
	Total Non-Recurring Costs	<u>\$425,400</u>

For a more comprehensive review of the proposed FY 2009-10 Annual Budget, please refer to C Section that presents the detailed operating budgets by Department/Division. Included therein are all service enhancements by department/division including both ongoing and one-time requests that are new to the FY 2009-10 budget.

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Major Service Enhancements FY 2009-10 Recommended Budget

Department	Service Enhancement	Amount GF/Non-GF	One-Time/ Ongoing
Economic Development	Neighborhood Reinvestment Program Matching Grants/beautification	\$ 75,000	One-Time
	Façade Improvements Program	\$ 50,000	One-Time
	Marketing & Branding Program	\$ 100,000	One-Time
	Blight Removal/Beautification	\$ 100,000	One-Time
Housing	First-Time Home Buyer Program	\$ 3,600,000	One-Time
	Neighborhood Stabilization Program	\$ 955,000	One-Time
Planning	General Plan Update Reserve	\$ 400,000	One-Time
Building	Rail Station Improvements	\$ 30,000	One-Time
Public Works	Replacement of 1999 PW Truck	\$ 30,000	One-Time
	Replacement of Equipment Trailer	\$ 16,000	One-Time
	Replacement of 1998 Commercial Mower	\$ 53,000	One-Time
	Replacement of Dump-Bed Trailer	\$ 8,000	One-Time
Recreation	Renovate Waterfront Restrooms	\$ 50,000	One-Time
	Renovate Marina Fishing Pier	\$ 40,000	One-Time
Police	JAG Grant Equipment	\$ 54,000	One-Time
Fire	Replace 8 Handheld Radios	\$ 10,000	One-Time
	Replace perimeter locks (ADA requirement)	\$ 5,000	One-Time

General Fund Contingencies & Reserves

Three components provide the comprehensive picture of the General Fund: revenues & resources, expenditures and contingencies & reserves. As the table below indicates, the proposed FY 2009-10 Annual Budget contains total contingencies & reserves of over \$5.1 million. These include amounts set aside for the Emergency Reserve consistent with the Financial Policies found on Page A – 8, as well as a State Budget Crisis Reserve, General Plan Update Reserve, YMCA Contingency and the General Contingency.

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General Fund Contingencies & Reserves

<u>Contingencies & Reserves</u>	<u>FY 07/08</u> <u>Actual</u>	<u>FY 08/09</u> <u>Amended</u>	<u>FY 08/09</u> <u>Estimated</u>	<u>FY 09/10</u> <u>Recommended</u>
General Contingency	\$ -	\$ 224,000	\$ -	\$ 1,687,100
Emergency Reserve	\$ -	\$ 2,518,600	\$ -	\$ 2,443,100
State Budget Crisis Reserve	\$ -	\$ -	\$ -	\$ 285,000
YMCA Contingency	\$ -	\$ -	\$ -	\$ 320,000
General Plan Update Reserve	\$ -	\$ -	\$ -	\$ 400,000
Total Contingencies & Reserves	<u>\$ -</u>	<u>\$ 2,742,600</u>	<u>\$ -</u>	<u>\$ 5,135,200</u>

It should be noted that there are no amounts showing in the FY 2007-08 Actual budget column or the FY 2008-09 Estimated budget column. This is because expenditures never occur in these accounts. Funds would be transferred to the appropriate account for expenditure by City Council Resolution, before these funds could be expended.

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REDEVELOPMENT AGENCY

Areas to be addressed include revenues & resources, expenditures (operating and capital) and ending balances for the Recommended Redevelopment Agency FY 2009-10 Annual Budget. This includes nine individual Funds including:

- 900 – RDA Administration Fund
- 905 – RDA Housing Set-Aside Fund
- 908 – RDA Asset Management Fund
- 912 – RDA Acquisition & Disposition Fund
- 920 – RDA Capital Projects Fund
- 950 – RDA Tax Increment Fund
- 951 – RDA 1998 Bond Fund
- 953 – RDA 2003-A Bond Fund
- 966 – RDA Housing Set-Aside Projects

Individual Cash Position Summaries for each fund are presented in Section F of the budget document. These include information for the recommended FY 2009-10 budget, as well as historical information going back to FY 2006-07. Detail for the recommended Combined Agency Budget follows below, with the same information provided thereafter by individual Fund.

Resources and Use of Resources: All Funds Combined

The tables below provide revenues, expenditures and ending balances for the FY 2009-10 Recommended budget for all Agency Funds combined:

FY 2009-10 RDA COMBINED RESOURCES

<u>Budget Activity</u>	<u>FY 09/10 Recommended</u>
Beginning Balance	\$ 17,417,300
	\$ -
Local Taxes	\$ 13,600,000
Licenses & Permits	\$ -
Fines & Forfeitures	\$ -
Use of Money & Property	\$ 527,100
Intergovernmental	\$ 955,000
Charges for Services	\$ 82,000
Intragovernmental	\$ 14,342,900
Miscellaneous Revenues	\$ 24,100
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Subtotal Revenues	\$ 29,531,100
TOTAL RESOURCES	<u>\$ 46,948,400</u>

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FY 2009-10 RDA COMBINED USE OF RESOURCES

<u>Budget Activity</u>	<u>FY 09/10 Recommended</u>
Personnel Services	\$ 1,343,900
Services & Supplies	\$ 695,000
Interdepartmental Charges	\$ 525,600
Non-Recurring Costs	\$ 167,200
Transfers to Other Funds or Agencies	<u>\$ 21,581,900</u>
Subtotal Operating	\$ 24,313,600
	\$ -
Debt Service	\$ 4,985,300
Major Capital	<u>\$ 10,072,000</u>
Subtotal Non-Operating	\$ 15,057,300
	\$ -
Contingencies & Reserves	<u>\$ -</u>
Ending Balance	<u>\$ 7,577,500</u>
TOTAL USE OF RESOURCES	<u>\$ 46,948,400</u>

As indicated, total FY 2009-10 Agency revenues and resources are anticipated to be approximately \$47.3 million for all funds combined. With a beginning balance of roughly \$17.4 million, this results in total anticipated resources for the Agency of \$14.8 million *after* distributing \$4.5 million to other Agencies in the form of pass-throughs. Annual tax increment after pass-throughs to other agencies (excluding Housing Set-Aside funds) amounts to about \$9.1 million.

Major operating programs and capital projects incorporated in this figures include:

Operating Programs		Housing Programs	
Economic Development Admin.	\$ 1,304,400	First-Time Home Buyer	\$ 3,600,000
RDA Propeerty Management	\$ 225,500	Continental Appartments Rehab	\$ 3,850,000
Code Enforcement	\$ 233,400	Neighborhood Reinvestment	\$ 75,000
Special Events	\$ 482,900	Neighborhood Stabilization	\$ 955,000
Housing Set-Aside	\$ 553,900		

Economic Development Projects			
ADA Compliance	\$ 20,000	RDA Business Loan Program	\$ 500,000
Downtown Beautification	\$ 100,000	RDA Marketing & Branding	\$ 100,000
Crystal Middle Site Remediation	\$ 177,000	Façade Improvements Program	\$ 50,000
Rail Station Improvements	\$ 30,000	Gateway Signage/Way-Finding	\$ 265,000
Harbor Master Bldg Roof Repair	\$ 25,000	Fishing Pier Renovation	\$ 40,000
Main Street West Courtyard	\$ 300,000		

CITY OF SUISUN CITY FY 2009-10 ANNUAL BUDGET

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The information presented below is by individual Agency Fund, however, adjustments have not been made to avoid double counting in the cases where money from one RDA Fund is transferred to another RDA Fund (as was the case when looking at the combined fund summary presented above, which zeroed out tax increment and the beginning balance from Fund 950, and “transfers out” from Fund 905 (Housing Set Aside) and Fund 950 (Tax Increment/Debt Service).

REDEVELOPMENT AGENCY FY 2009-10 RECOMMENDED BY FUND

<u>Budget Activity</u>	<u>900</u>	<u>905</u>	<u>908</u>	<u>912</u>	<u>920</u>	<u>950</u>	<u>951</u>	<u>953</u>	<u>966</u>
	<u>Admin.</u>	<u>Hsg S-A</u>	<u>Asset Mgt</u>	<u>Acq/Dis</u>	<u>Cap Proj</u>	<u>Tax Inc</u>	<u>98 Bond</u>	<u>03 Bond</u>	<u>Hsg Proj</u>
<u>RESOURCES</u>									
Beginning Balance	\$ 247,600	\$10,836,400	\$ 37,600	\$ 2,700	\$ -	\$ 5,601,600	\$ 53,400	\$ 601,700	\$ 36,300
Local Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$13,600,000	\$ -	\$ -	\$ -
Licenses & Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fines & Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Money & Property	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 277,100	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 955,000
Charges for Services	\$ 19,000	\$ -	\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intragovernmental	\$ 1,730,000	\$ 2,720,000	\$ 153,100	\$ 48,800	\$ 1,385,000	\$ 817,300	\$ -	\$ -	\$ 7,488,700
Miscellaneous Revenues	\$ 24,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal Revenues	\$ 1,773,100	\$ 2,970,000	\$ 216,100	\$ 48,800	\$ 1,385,000	\$14,694,400	\$ -	\$ -	\$ 8,443,700
TOTAL RESOURCES	\$ 2,020,700	\$13,806,400	\$ 253,700	\$ 51,500	\$ 1,385,000	\$20,296,000	\$ 53,400	\$ 601,700	\$ 8,480,000
<u>USE OF RESOURCES</u>									
Personnel Services	\$ 934,700	\$ 409,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Supplies	\$ 455,200	\$ 104,100	\$ 135,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interdepartmental Charges	\$ 458,600	\$ 40,600	\$ 26,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Recurring Costs	\$ 167,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Trfs to Other Funds or Agencies	\$ 5,000	\$ 7,981,000	\$ 33,400	\$ 48,800	\$ -	\$13,035,600	\$ 53,400	\$ 424,700	\$ -
Subtotal Operating	\$ 2,020,700	\$ 8,534,900	\$ 195,500	\$ 48,800	\$ -	\$13,035,600	\$ 53,400	\$ 424,700	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,985,300	\$ -	\$ -	\$ -
Major Capital	\$ -	\$ -	\$ 30,000	\$ -	\$ 1,385,000	\$ -	\$ -	\$ 177,000	\$ 8,480,000
Subtotal Non-Operating	\$ -	\$ -	\$ 30,000	\$ -	\$ 1,385,000	\$ 4,985,300	\$ -	\$ 177,000	\$ 8,480,000
Contingencies & Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Balance	\$ -	\$ 5,271,500	\$ 28,200	\$ 2,700	\$ -	\$ 2,275,100	\$ -	\$ -	\$ -
TOTAL USE OF RESOURCES	\$ 2,020,700	\$13,806,400	\$ 253,700	\$ 51,500	\$ 1,385,000	\$20,296,000	\$ 53,400	\$ 601,700	\$ 8,480,000

BUDGET OVERVIEW

ORGANIZATION-WIDE BUDGET SUMMARY

The organization's budget is accounted for in over 90 individual funds. (These funds are presented in the F Section of this document.) This section provides two ways to compare the current year's budget with the coming year's budget. In each of these tables, the Total Operating Budgets numbers summarize the detail presented in the C Section of the budget, the Total Capital Improvement Program numbers summarize the detail presented in the D Section of the budget, and the Debt Service numbers summarize the detail presented in the E Section of the budget.

The Net Organization-Wide Budget includes those appropriations that buy a public service or public improvement. Total appropriations presented elsewhere in the budget often include amounts that simply move money between funds or represent contingencies or reserves. Three examples of these types of appropriations are as follows:

- **Transfers to Other Funds or Agencies** – These appropriations either move money from one fund to another or from the City/Agency to another governmental unit such as the Tax Increment pass-throughs to other local governments. It is where the money ends up, that counts in the Net Organization-Wide Budget.
- **Contingencies & Reserves** – These appropriations are not expended and therefore are not included in the Net Organization-Wide Budget.
- **Internal Service Funds (ISF)** – These appropriations are for operations like Fleet Maintenance that provide services to the rest of the City. These services are paid for through transfers from the department receiving the service to the department providing the services. It is appropriate for these costs to be reflected in both budgets, but in the case of the Net Organization-Wide Budget, it would be inappropriate to double count these amounts.

These three types of appropriations are not included in the following tables.

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Comparison with FY 2008-09 Amended

The table on the following page summarizes the entire net budget for the organization including all City, Agency and Authority funds. It includes a comparison between the FY 2008-09 *Amended* budget and the FY 2009-10 Recommended budget

NET ORGANIZATION-WIDE BUDGET SUMMARY

FY 08/09 *Amended* versus FY 09/10 Recommended

<u>Budget Activity</u>	<u>FY 06/07 Actual</u>	<u>FY 07/08 Actual</u>	<u>FY 08/09 Amended</u>	<u>FY 09/10 Recommend</u>	<u>% Chg Amd.</u>
Total Operating Budgets	\$ 17,357,976	\$ 19,122,350	\$ 20,425,500	\$ 20,325,300	-0.49%
Total Capital Improvement Program	\$ 12,994,169	\$ 6,615,811	\$ 26,589,800	\$ 14,254,100	-46.39%
Debt Service	\$ 7,707,437	\$ 6,611,722	\$ 7,368,600	\$ 5,923,400	-19.61%
TOTAL ORGANIZATION-WIDE BUDGET	<u>\$ 38,059,582</u>	<u>\$ 32,349,883</u>	<u>\$ 54,383,900</u>	<u>\$ 40,502,800</u>	<u>-25.52%</u>
Less: Net Internal Services Funds	\$ 556,453	\$ 1,021,698	\$ 1,056,800	\$ 927,600	-12.23%
NET ORGANIZATION-WIDE BUDGET	<u>\$ 37,503,129</u>	<u>\$ 31,328,185</u>	<u>\$ 53,327,100</u>	<u>\$ 39,575,200</u>	<u>-25.79%</u>

The Net Organization-Wide Budget (*Amended* comparison) indicates a *decrease* of \$13,751,900 or 25.79 percent. This reduction is seen in each of the three areas:

- **Operating Budgets** – Due to the “belt-tightening” included in the FY 2009-10 Recommended budget, the Operating budgets overall would be down about \$100,000 or 0.5 percent from the FY 2008-09 Amended budget.
- **Capital Improvements** – The very ambitious CIP for FY 2008-09 is nearly twice as much as the CIP proposed for FY 2009-10. Due to the anticipated completion of numerous capital improvement projects, this portion of the budget would be reduced by \$12,335,700 or 46.39 percent.
- **Debt Service** – Several bond issues (primarily in RDA) were paid off in FY 2008-09, so this portion of the budget would be reduced by \$1,445,200 or 19.61 percent.

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Comparison with FY 2008-09 Estimated

The following table summarizes the entire net budget for the organization including all City, Agency and Authority funds. It includes a comparison between the FY 2008-09 *Estimated* budget and the FY 2009-10 Recommended budget.

NET ORGANIZATION-WIDE BUDGET SUMMARY

FY 08/09 *Estimated* versus FY 09/10 Recommended

<u>Budget Activity</u>	<u>FY 06/07 Actual</u>	<u>FY 07/08 Actual</u>	<u>FY 08/09 Estimated</u>	<u>FY 09/10 Recommend</u>	<u>% Chg Est.</u>
Total Operating Budgets	\$ 17,357,976	\$ 19,122,350	\$ 19,091,196	\$ 20,325,300	6.46%
Total Capital Improvement Program	\$ 12,994,169	\$ 6,615,811	\$ 15,592,078	\$ 14,254,100	-8.58%
Debt Service	\$ 7,707,437	\$ 6,611,722	\$ 7,383,875	\$ 5,923,400	-19.78%
TOTAL ORGANIZATION-WIDE BUDGET	\$ 38,059,582	\$ 32,349,883	\$ 42,067,149	\$ 40,502,800	-3.72%
Less: Net Internal Services Funds	\$ 556,453	\$ 1,021,698	\$ 947,541	\$ 927,600	-2.10%
NET ORGANIZATION-WIDE BUDGET	\$ 37,503,129	\$ 31,328,185	\$ 41,119,608	\$ 39,575,200	-3.76%

The Net Organization-Wide Budget (*Estimated* comparison) indicates a *decrease* of \$1,564,349 or 2.10 percent. This reduction is seen in two of the three areas:

- **Operating Budgets** – Because departments were so effective in curtailing expenditures in the current year, it is anticipated that overall operating expenditures will be \$1,334,300 or 6.5 percent *under* budget. So while the recommended operating budget would be down by \$100,000 in terms of appropriations, it would represent an increase \$1,234,300, *IF* the budgets were totally expended. It is very rare for an operating budget to be fully expended, for many reasons including salary savings due to vacancies.
- **Capital Improvements** – It is anticipated that over 58 percent of the CIP will be completed in FY 2008-09. About \$10 million of the FY 2009-10 CIP would be carried over from the very ambitious CIP for FY 2008-09. Overall the CIP would be down about \$1,338,000 or about 8.6 percent from the Estimated.
- **Debt Service** – Several bond issues (primarily in RDA) were paid off in FY 2008-09, so this portion of the budget would be reduced by \$1,360,500 or 19.78 percent.

BUDGET OVERVIEW

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